



EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

URUGUAY ROUND

Grassroots anxiety
on US farms

Page 20

D 8523A

Austria	Sch30s	Iran	Rsd20	Pakistan	Rsd2
Bulgaria	Dsh1700	Iraq	Shd250	Philippines	Pdo25
Belgium	C201.00	Jordan	L2000	Poland	Zl1,000
Denmark	Dkr12.00	Korea	Won 2000	Portugal	Es165
Egypt	Es23.25	Kuwait	Frs350	S. Arab	Sdr27.5
Finland	Fm2.30	Lebanon	Ls300.00	Singapore	Sdr14.0
Germany	Dm2.40	Malaysia	Mda2.00	Spain	Pts165
Greece	Drts2.00	Morocco	Mts1.00	S. Africa	Sdr12.5
Hungary	Ft11.00	N. Ireland	Gns1.00	S. Korea	Sdr1.0
Iceland	Isk12.00	Norway	Nkr1.00	Tunisia	Dhs2.00
Ireland	Ir1.00	Portugal	Esc1.00	U.S.	Dhs2.00
Italy	Ital1.00	R. L. B.	Ths1.00	Venezuela	Dhs1.00
Japan	Yen1.00	Switzerland	Fr1.00	Yemen	Dhs1.00
Malta	Mts1.00	U.S.	U.S.	Yemen	Dhs1.00
Monaco	Mts1.00	U.S.	U.S.	Yemen	Dhs1.00
Portugal	Esc1.00	U.S.	U.S.	Yemen	Dhs1.00
Spain	Es1.00	U.S.	U.S.	Yemen	Dhs1.00
Sweden	Skr1.00	U.S.	U.S.	Yemen	Dhs1.00
United Kingdom	U.K. £1.00	U.S.	U.S.	Yemen	Dhs1.00
U.S.	U.S.	U.S.	U.S.	Yemen	Dhs1.00

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THE FINANCIAL TIMES LIMITED 1990

Friday November 2 1990

World News Business Summary

Gandhi move prepares way for removal of V.P. Singh

A move to replace V.P. Singh as India's prime minister with another leader of his Janata Dal party gathered momentum with indications that this would win the government crucial support from Rajiv Gandhi's opposition Congress party.

Evidence that the Congress party was changing its strategy emerged when it unexpectedly voted with a regional Janata Dal government, allowing it to win a vote of confidence in the western state of Gujarat. Page 22

US warming clash

The US is heading for a clash with other industrialised countries on the question of global warming when environment ministers from more than 100 nations meet at the world climate conference in Geneva next week. Page 2

Power for Corsica

French cabinet tabled controversial plans to hand more power to Corsica, France's poorest region, and to recognise the existence of a Corsican people. Page 2

Romanians protest

More than 1,000 angry Romanians blocked traffic in Bucharest as the ruling National Salvation Front lifted price controls and devalued the currency. Page 2

Talks on Palestinians

Javier Perez de Cuellar, UN secretary general, urged a meeting of states which are party to the Fourth Geneva Convention to discuss measures to protect Palestinians under Israeli rule. Page 4

Lebanon bombed

Israel jets bombed targets in Lebanon for the second time in just over a week, attacking guerrilla positions in the Bekaa Valley. Page 4

New Pakistan PM

Pakistan's Islamic Democratic Alliance unanimously acclaimed Nawaz Sharif as the next prime minister, ending speculation that the military might seek to block his appointment. Page 4

Russian free market

Russian Federation, the biggest and most powerful republic in the Soviet Union, formally launched a radical 500-day reform plan to create a market economy by late 1992 through privatisation and a gradual elimination of price controls.

Zambia shuffle

Zambian President Kenneth Kaunda overhauled his cabinet and made a political grab for the country's official media to reinforce his position ahead of multi-party elections.

Israel treasures find

Israeli archaeologists said they had discovered rare coins, bronze figurines and ancient bathing accessories scattered amid the sunken ruins of a 1,500-year-old Roman ship between the coastal Israeli cities of Haifa and Acre.

Czech-mates no longer

Slovak National Party (SNS) is aiming for the break-up of Czechoslovakia and an independent Slovakia. Page 2

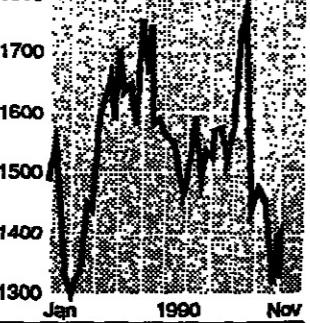
KLM profits plummet amid rising airline costs

KLM Royal Dutch Airlines, one of several European carriers battling to control costs, has announced that second quarter profits dropped by nearly 75 per cent, reflecting higher bills for fuel, insurance, loans and maintenance. Net profits plunged to Fr 42.7m (£2.4m) from Fr 162.3m a year earlier. Page 23

MARKETS: Copper prices

Closed at two-week low on the LME. The market weakened under general liquidation in the morning and traded in the

Copper



Doubts emerge over premier's grip on party • Pro-European Tories may seek leadership contest

Howe quits after split with Thatcher

By Philip Stephens and Alison Smith in London

MRS Margaret Thatcher's government was thrown into disarray last night by the dramatic resignation of Sir Geoffrey Howe, the British foreign minister's refusal to adopt a more pro-European approach to European integration.

His surprise decision to quit as deputy prime minister and leader of the House of Commons puts a question mark over Mrs Thatcher's own grip on the Conservative Party leadership.

It also raised the spectre that the government's apparent isolation within the European Community could split the Conservative Party in the run-up to the general election due by mid-1992.

Mr Neil Kinnock, opposition Labour Party leader, seized on the announcement to declare Mrs Thatcher was no longer "fit to run the government".

Sir Geoffrey announced his resignation just over a year after Mr Nigel Lawson, the former Chancellor of the Exchequer, quit the government because of Mrs Thatcher's refusal to join the Exchange Rate Mechanism of the Euro-

pean Monetary System. His decision followed a passionate denunciation by Mrs Thatcher earlier this week of plans by the other 11 EC governments to press proposals for a single European currency and central bank.

That in turn came just days after Mrs Thatcher had found herself alone at the Rome summit of EC leaders in refusing to endorse a timetable for monetary union.

Friends of Sir Geoffrey insisted last night that he would not seek to challenge Mrs Thatcher in the annual contest which might take place later this month. They acknowledged, however, that his decision to leave the government might encourage others in the "pro-European" wing of the party to seek to force her to stand down.

Sir Geoffrey went to see the prime minister in Downing Street just before 6pm last night. They had a 30-minute meeting and his resignation was announced just an hour later. He told the prime minister that following her stance at the Rome summit and her sharp condemnation of plans for closer European integration, he felt that he could no longer support her within the

government. His close colleagues made clear last night that he was not in favour of a rush to a federal Europe but he believed that the prime minister had undercut the efforts of Mr John Major, Chancellor of the Exchequer, and Mr Douglas Hurd, foreign secretary, to seek a compromise with Britain's partners.

Mr Thatcher was said to have had no prior knowledge of his intentions before the meeting. She said afterwards that she accepted his resignation "in sorrow but in anger".

His decision took the political world by surprise, coming as it did just after MPs had dispersed at the end of the parliamentary session. The news stunned Tory MPs returning to their constituencies.

While the prime minister has consistently condemned plans for a single European currency, Sir Geoffrey has been among the ministers acknowledging that the UK government's own proposal for a "hard ecu" could itself lead to a single currency. Lex, Page 22



Sir Geoffrey Howe: resigned over Thatcher's approach to Europe

Bundesbank lifts interest rate to reinforce warning on deficit

By Katharine Campbell in Frankfurt and Peter Marsh in London

THE GERMAN monetary authorities yesterday raised one of the country's two key interest rates, backing up with action its warnings over recent weeks to the Bonn government about mounting public deficits.

The action, while passed off by the Bundesbank as largely technical, reinforced its warnings to Bonn about the dangers of burdening the capital markets with ever increasing funding needs as a result of German unification.

Following its fortnightly council meeting, the Bundesbank announced that the Lombard rate, used by banks for emergency funding, would be raised to 8.5 per cent today from 8 per cent. The 6 per cent discount rate is to remain unchanged.

The Dutch central bank responded with a quarter point increase in its discount rate to 7.25 per cent.

In a separate development in London the government acted decisively to defuse City of London expectations about an imminent base rate cut, but to remain unchanged.

The Bundesbank - operating in an environment where other countries are keen to lower rates - yesterday explained its move as restoring

left room for an easing of monetary policy later in the year to help avoid a full-scale recession.

Earlier this week, in a conversation with Chancellor Helmut Kohl, Mr Karl Otto Pöhl, the Bundesbank president, is understood to have argued for a need from oil import spending within the west German region in 1991 as a way of curbing runaway public sector deficits.

Mr Hans Tietmeyer, a Bundesbank senior director, last week for the first time suggested that "unrestrained borrowing by German public bodies on the capital markets" might force an increase in official interest rates. The total public sector borrowing requirement for 1990 is likely to be around Dm100bn (£66bn), rising, according to many market forecasts, to Dm150bn or higher next year.

The Bundesbank - operating in an environment where other countries are keen to lower rates - yesterday explained its move as restoring

the relation between the emergency Lombard rate and money market prices. The latter have for weeks been edging over Lombard, prompting the banks to make heavy use of a facility designed as a penalty borrowing rate cut.

In London the Treasury and the Bank of England both issued unusually direct statements dashing hopes of a cut in base rates from 14 per cent.

Key index shows US economy declining

By Anthony Harris in Washington

THE KEY survey of conditions in US manufacturing, the US purchasing managers' index, fell to an eight-year low in October. For the first time, since the 1982 recession, it reached a level which indicates some contraction in the US economy as a whole.

"With new orders the weakest in eight years, immediate relief does not appear likely."

Despite the weakness of demand, price inflation continued to accelerate, due almost entirely to the rise in oil-related products.

"The price index rose to 76.4 per cent, up from 73.4 per cent in September and 48.5 per cent as recently as May 1990," Mr Brett said.

"Many purchasers reported that suppliers are using the uncertainties in the Middle East situation to increase prices even when not warranted."

Export orders remain the only positive feature of the survey, but the order index fell to a barely positive 51.0 per cent. Continued on Page 22

Grassroots anxiety in agriculture, Page 20; Lex, Page 22; Wall Street, Back page, Section 2

Soviets and French refuse to link hostages with Gulf deal

By Lamis Andoni in Baghdad

FRANCE and the Soviet Union have rejected Iraq's suggestion that the release of western hostages could be linked to a search for a peaceful settlement of the Gulf crisis.

Official sources in Baghdad said Paris and Moscow would insist that the fate of the 4,000 western hostages could not be used as a bargaining chip in the search for a political settlement.

Baghdad had sought an undertaking from Paris and Moscow that they would commit themselves publicly to a peaceful resolution to the Gulf crisis as a condition for the release of all hostages held in Iraq and Kuwait. The offer followed talks last weekend between Iraqi president Saddam Hussein and Mr Yevgeny Primakov, the special Soviet envoy.

However, one diplomat close to the Primakov mission said yesterday: "Both Moscow and Paris resent the Iraqi attempt to use the hostages to secure any sort of political guarantees. The message to the Iraqis is that they cannot use the hostages as a bargaining chip, hostages should be released regardless of the political developments and positions of the countries concerned," the diplomat added.

Mr Primakov had pressed Baghdad for the immediate release of all hostages as a sign of goodwill. But he had nonetheless insisted that Iraq comply fully with UN resolutions demanding an unconditional withdrawal from Kuwait.

Mr Saddam is reported to have set three conditions for the hostages release. He sought a joint Soviet and French declaration, a guarantee that there would be no military strike against Iraq and an undertaking from both countries that their governments would stress a linkage between solution of the Kuwait crisis and the resolution of all other regional problems.

Almost 700 Bulgarian hostages looked set for release yesterday after Mr Saddam recommended to the country's national assembly, the

rubber-stamp parliament, that it debate their release. A similar request from Mr Saddam led to the unilateral release late last month of some 300 French hostages.

Iraq yesterday freed 100 humanitarian grounds four sick or elderly US male hostages and two Britons. But a proposed visit to Baghdad by Mr Willy Brandt, the former West German chancellor, to seek the humanitarian release of German hostages provoked strong criticism in Britain.

Mr Douglas Hurd, the British foreign secretary, told the German government that the initiative was contrary to the agreement reached in Rome last weekend by European Community leaders.

A Foreign Office statement said the Rome summit agreed governments should not send representatives to negotiate with Iraq for the release of foreign nationals, and should discourage others from doing so. Few safe bets in war prediction, Sanctions cost China \$2bn, Page 4

STOCK INDICES
New York luncheon: FTSE 100: 2,026.0 (-22.3)
London: DM1,508
FFr6,055
SFr1,276
Y130.55
DM1,507.5 (1,515)
Y254.5 (252.9)
£ Index 94.4 (94.5)
GOLD
New York: Comex Dec
\$383.1 (381.3)
London: £380.25 (379.25)
US: 3-mo Treasury Bills:
Fed Funds 7.15%
3-mo Treasury Bills:
yield: 7.27%
Long Bond:
100.12
yield: 8.69%
LONDON MONEY
3-month Interbank:
closing: 13 1/2% (same)
3-month Sterling:
closing: 13 1/2% (same)
3-month Eurodollar:
closing: 13 1/2% (same)
3-month Japanese Yen:
closing: 13 1/2% (same)
3-month Canadian Dollar:
closing: 13 1/2% (same)
3-month Australian Dollar:
closing: 13 1/2% (same)
3-month New Zealand Dollar:
closing: 13 1/2% (same)
3-month South African Rand:
closing: 13 1/2% (same)
3-month Swiss Franc:
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3-month Norwegian Krone:
closing: 13 1/2% (same)
3-month Danish Krone:
closing: 13 1/2% (same)
3-month Swedish Krona:<

US heads for clash with Europeans on global warming

By John Hunt, Environment Correspondent

THE US is heading for a clash with other industrialised countries on the question of global warming when environment ministers from more than 100 nations meet at the world climate conference in Geneva next week.

A wide gap between America and Europe on how the international community should combat the greenhouse effect is disclosed in a confidential document outlining the US position.

It claims there are still doubts about whether the world faces a rise in temperatures as a result of the increase in "greenhouse gases". It makes no proposals for setting targets for the reduction of carbon dioxide, the main greenhouse gas.

The US is one of the few industrialised countries which have failed to announce such targets.

Unless it modifies its stance it is likely to be isolated at the conference, which will begin work on drawing up a world convention to combat global warming.

The leaked document is a draft of the declaration which the Americans want adopted at the conference.

It contrasts with the view of other leading industrialised countries which accept that there is a real threat of climate change. The Americans stress that there are still "great uncertainties" about global warming and "the state of our knowledge is imperfect."

It welcomes the report drawn up for the conference by scientists on the Intergovernmental Panel on Climate Change which confirms the dangers of global warming. But the US says there is uncertainty about how these should be tackled "and at what cost".

The document accepts that a global strategy must be drawn up to protect the atmosphere but says that it should not "unduly curtail eco-



WORLD CLIMATE CONFERENCE

nomic growth".

In opposition to the US, the Norwegians have circulated their own strongly worded draft declaration. It says that "climate change could pose an environmental threat of a magnitude hitherto unknown and could severely jeopardise the social and economic development of some areas".

It calls on industrial countries to stabilise emissions of carbon dioxide by the year 2000 and cut them by 20 per cent by the year 2010 at the latest.

A carbon tax on fossil fuels such as coal and oil and the introduction of energy saving are proposed.

The Norwegian proposals declared that "lack of full scientific certainty should not be used as a reason for postponing measures to prevent environmental degradation".

A report by the American branch of the World Wide Fund for Nature published in Geneva yesterday claimed that the US could cut carbon dioxide emissions by 20 per cent by 2005 at a cost of less than 1 per cent of its gross national product.

Crisis mentality takes hold of Hungary

Shock therapy may be only cure for economic emergency, reports Nicholas Denton

COMPLACENCY has been the most welcome casualty of the three catastrophes which have struck Hungary in the last three months.

The threat of war in the Gulf, the collapse of the eastern European trade system and the most severe drought in decades have combined to give Hungary's economy its most painful jolt since the 1970s, but the shocks have prodded a paralysed government into taking some drastic action.

Mr Gyorgy Matolcsy, the prime minister's radical economic adviser, yesterday threw down the gauntlet to cabinet colleagues.

He seized the initiative after last week's explosion of public discontent with deteriorating living standards to call for thorough changes to government policy and personnel.

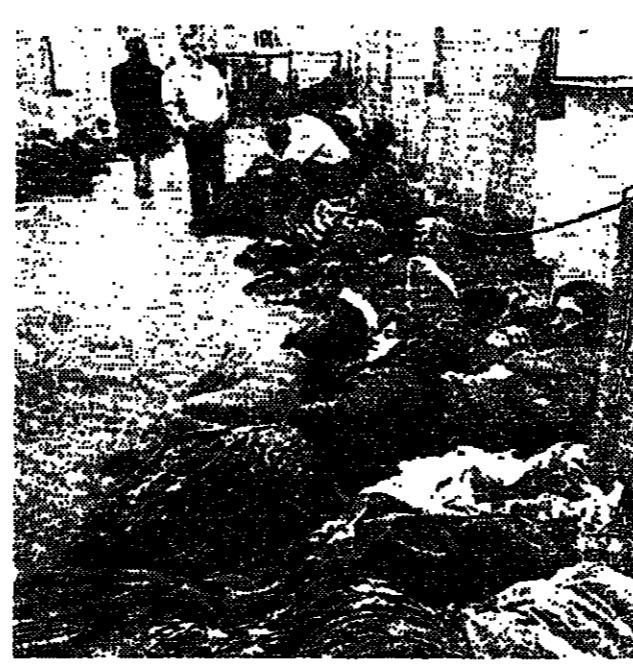
"The treatment of the crisis must not be dragged out but the biggest steps must be taken over a narrow half year," said Mr Matolcsy.

His fast-track programme

involves subsidy cuts amounting to Ft50bn (422m), rapid liberalisation and compulsory privatisation of state companies.

The government's cautious three-year programme appears to have fallen by the wayside.

He said that implementation of the new programme would



The rising number of homeless seeking shelter in Budapest

caused street to go on strike yesterday in protest

demand "huge sacrifices": ■ the boost to inflation would be more than 35 per cent;

■ a third of state companies would go bankrupt; and

■ unemployment could reach 4 per cent of the labour force.

Economists had already predicted a sharp deterioration in the economy next year. But it was last week's protests

listening. The EC has agreed to bring forward the disbursement of the second tranche of its \$1bn (£500m) credit to Hungary. Germany, Hungary's biggest trading partner, is holding open the possibility of substantial aid if Hungary embarks on radical reform.

Second, the economic emergency adds to pressure for a resolution of the paralysing cabinet battle between ministers who argue for radical measures and their interventionist, more cautious opponents.

Notions of shock therapy and rapid privatisation, the rejection of which won power for Hungary's conservative coalition in the spring, are no longer taboo. Most importantly, Mr Jozsef Antall, the prime minister, who has arbitrated between his disputing economists, appears to be shifting his weight towards the radicals. Advisers say that he was the main force behind last month's decision to accelerate privatisation.

The transformation of economic policy has come as suddenly as Hungary's economic prospects have deteriorated. Only three months ago, officials were euphoric as the 1990 current account headed for balance after last year's \$1.4bn deficit. Companies managed to redirect production to western markets, pushing hard currency exports up by 15 per

cent. But if Hungary were a mythical character, it would be Sisyphus: just as it pushes its economy with great exertion to the watershed of recovery, it falls back again like a stone.

The current account still shows a \$300m surplus for the first nine months of 1990. But next year it will plunge into deficit when trade with the Soviet Union — especially oil imports — is conducted at world-market prices.

It is therefore no surprise that the economic projections for 1991 are disastrous.

The government forecasts a current account deficit of \$1.5bn, an amount which many doubt can be financed.

■ A Ft80-90bn budget deficit is likely to attract criticism from the International Monetary Fund, whose approval Hungary needs to avoid insolvency.

■ Official figures, which are on the pessimistic side, estimate a 5.5 per cent drop in output in 1990 and 3 per cent next year.

Hungary may still be in a far stronger position than other east European countries, but the earlier rosy picture encouraged the impression that Hungary could dismantle its socialist economy gradually and without anything like the pain experienced by Poland. The current doom-mongering in the country, even if overdone, is a salutary antidote.

Sweden cuts interest rates after record cash inflow

By John Burton in Stockholm

Sweden's central bank (Riksbank) yesterday lowered short-term market interest rates for the second time this week to 15 per cent after a record currency inflow of Skr27.2bn into the country in the past two weeks.

The Riksbank two weeks ago raised rates by 5 percent to 17 per cent to prevent a run on the krona in the wake of devaluation speculation and to curb a huge currency outflow. Its success in attracting investment in Swedish bonds has now led the Riksbank to reduce its lending rate as Swedish bond yields fall.

Swedish bank economists believe that the government's economic austerity package, despite initial sceptical reaction after it was announced last Friday, has also helped restore market confidence with its promises of state budget cuts and an eventual Swedish application to join the European Community.

Budget impasse threatens Danish coalition

Speculation that an early general election will be called in Denmark in the next few days mounted yesterday when Prime Minister Poul Schlüter's minority coalition failed to obtain backing from non-government parties for the 1991 budget.

The transformation of economic policy has come as suddenly as Hungary's economic prospects have deteriorated. Only three months ago, officials were euphoric as the 1990 current account headed for balance after last year's \$1.4bn deficit. Companies managed to redirect production to western markets, pushing hard currency exports up by 15 per

cent.

The government needs support from either the opposition Social Democrats or the right-wing populist Progress Party in order to pass the budget in December.

The Progress Party is so given by internal dissent that the government cannot rely on it to deliver the necessary votes. The Social Democrats have been negotiating a deal with the government for several weeks but appear to have more reservations than are acceptable to the coalition.

The government's key proposal is a reduction in the top marginal rate of income tax from 68 to 62 per cent.

Greece proposes electoral change

Greece's ruling conservatives yesterday proposed a new electoral law to parliament, rejecting opposition charges that a crucial clause in the bill is unconstitutional. Kerin Hope writes from Athens.

The bills seek to ensure that one party can win an overall parliamentary majority with 43-44 per cent of the vote, by awarding up to 15 additional seats to the front-runner, according to the size of its lead over the second-ranked party. But parties who join forces to fight an election would not be eligible to receive extra seats.

BAe is granted satellite licence

British Aerospace yesterday announced it had received a licence from the German government to operate private satellite services, writes Paul Abrahams.

The licence allows BAe to provide two-way and international data and video services in Germany for corporate clients. BAe has also been given permission to use transponders on Inmarsat, Intelsat and the German Bundespost's own satellite, Copernicus.

FT breaks into east Europe TV

Publieurope International, part of Mr Silvio Berlusconi's Italian media empire, has commissioned Financial Times Television to produce a weekly business programme to be shown on national television in the Soviet Union, Czechoslovakia, Poland and Hungary starting early next year.

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Irish poll fight intensifies

By Kieran Cooke in Dublin

MR Brian Lenihan, sacked as deputy premier and defence minister by Mr Charles Haughey, the Irish Prime Minister, on Wednesday night, was out on the streets of Dublin yesterday continuing his campaign to become President.

Mr Lenihan — known as "No Problem" — Lenihan for his apparently easy-going attitude — told crowds of well-wishers he was not bitter about events and he was confident that come next Wednesday he would be President of Ireland. Mr Haughey has said he is fully behind Mr Lenihan's campaign and has pledged all the Fianna Fail party's resources to ensure his election.

But Mr Lenihan's departure from government has left deep scars not only on the Fianna Fail but also on Ireland's body politic.

Mr Haughey sacked Mr Lenihan to avert defeat in a confidence vote and so avoid a general election, which, he said,

would have been contrary to the national interest.

But Mr Haughey's opponents and some members of his own party feel he sacrificed his most trusted friend and colleague — with whom he worked for over 30 years — to save his own political neck.

Flannan Fail is a highly disciplined party and there is no sign of a challenge to Mr Haughey. But Mr Lenihan is immensely popular in the party. Mr Haughey is respected and feared, but Mr Lenihan is loved.

Mr Lenihan was sacked following his refusal to resign after allegations, which he denied, that he had lied in connection with a phone call made in 1982.

Mr Lenihan's departure from office was the price exacted by the small Progressive Democrats Party. Flannan Fail's coalition partners, for continued support of the government.

Attention is now focused on

Slovaks aim for break with Prague

By Leslie Collitt in Bratislava, Czechoslovakia

THE Slovak National Party (SNS) aims for nothing less than the break-up of Czechoslovakia and the establishment of an independent Slovakia.

This is the view of Mr Vitezslav Moric, the balding 44-year-old engineer who heads the SNS. "We are not against Czechs as a Czech nation which is our Slavic brother," he said at the SNS headquarters in the Slovak capital of Bratislava. "But two brothers want their own households."

However, in contrast to a growing number of Slovak nationalists, the Czechs do not want a separate Czech state. Thus, as a federation, Czechoslovakia is facing its most serious crisis since 1939 when Slovakia, backed by Hitler, set up a Slovak fascist republic.

Inklings of anti-Czech sentiments occurred on Wednesday night when hundreds of Mr Moric's supporters booed President Vaclav Havel, himself a Czech, who was visiting the city.

Since winning 13.9 per cent of the vote in June elections and becoming the third largest party in the Slovak parliament, the SNS has grown increasingly popular as its calls for an independent Slovakia have become more strident. It could even double its vote in local elections later this month and become the second largest party.

The comments by Mr Louw underline the pressures facing Britain to modify its proposals

on the hard Ecu if they are to win acceptance by the rest of the EC. The ideas will be discussed at an intergovernmental conference on European economic and monetary union (Emu) in Rome next month.

Mr Louw, who was speaking in London, is on a three-year secondment from the commission to the Paris-based Ecu Banking Association, of which he is secretary general. This is a private-sector body backed by about 80 European banks which promotes the existing soft Ecu — a notional financial unit based

on a basket of EC currencies.

Mr Louw said a basic problem with the UK's proposal concerned its plan for a new government-backed European Monetary Fund (EMF) to administer the hard Ecu.

The officials from European central banks, who under UK proposals would run the fund, would lack the necessary authority to take tough decisions on a pan-European basis and would instead follow policies that benefited national governments. That would lead to ineffective action, Mr Louw suggested.

Another important unknown is the strategy of Transport Aérien Français (TAT), France's largest regional carrier, 35 per cent owned by Air France, which must sell its TAT stake by June 1992. Brus-

sels hopes the newly independent TAT will stimulate liberalisation by snapping up some new routes.

The Tours-based carrier says it wants to be a "big player in the French, European and intercontinental networks", and that it is preparing to raise capital for that purpose. But it adds in a cautious statement:

"Our co-operation with Air France, which started nearly 20 years ago, will go on in the years to come." Old friendships do not change easily.

British proposal for hard Ecu 'non-starter'

By Paul Abrahams

BRITAIN'S plans for a hard Ecu are flawed because to work effectively they would require member states to transfer monetary sovereignty to a new pan-European organisation before they are ready to do so, a senior European Commission official said yesterday.

Peter Marsh writes.

Mr Andre Louw, director of the commission's Directorate of Economic Affairs said the UK proposal was a "non-starter" because of this difficulty.

The comments by Mr Louw

underline the pressures facing Britain to modify its proposals

on the hard Ecu if they are to win acceptance by the rest of the EC. The ideas will be discussed at an intergovernmental conference on European economic and monetary union (Emu) in Rome next month.

Respectable political parties on both the Corsican right and left are likely to see that part of the plan as a threat to their political conscience.

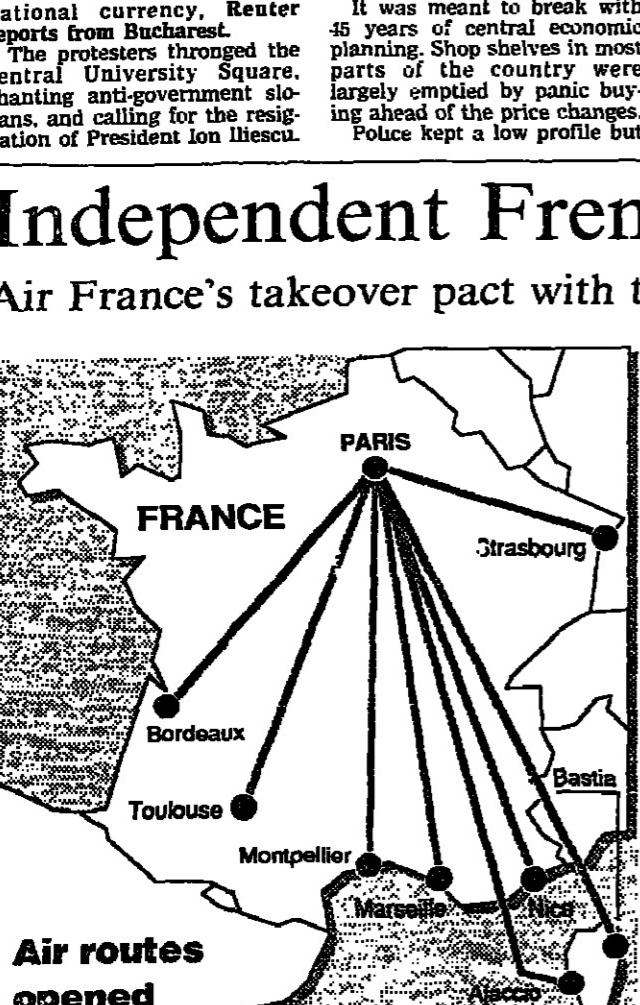
Legal recognition of the Corsican people would technically contravene the indivisibility of the France, as laid down in the constitution of the 1958 Fifth Republic. The French parliament will debate the scheme at the end of the month.

Respectable political parties on both the Corsican right and left are likely to see that part of the plan as a threat to their political conscience.

At the same time, separatists could take it as a vindication of their claims, contrary to the government's hopes that the plan will help neutralise nationalism.

Independent French airlines to redraw the route map

Air France's takeover pact with the EC provides opportunities and pitfalls, William Dawkins writes



FRENCE'S independent airlines are preparing

WORLD TRADE NEWS

Prospects unclear for Uruguay Round ministerial crisis talks

UNCERTAINTY yesterday shrouded the plan for trade ministers to resolve the crisis in the Uruguay Round trade talks in private meetings here at the weekend and on Monday, writes William Dullforce in Geneva.

Mr Franz Andriessen, the European Community's trade commissioner, had not made up his mind whether he would come at all, EC officials said. Mrs Carla Hills, the US trade representative, was ready to

come, if anything useful could be achieved, US officials said. A judgment on whether who would attend would be made today or tomorrow but she was in any case unlikely to arrive before Monday.

The G-15 group of leading developing countries said it was postponing the meeting of ministers scheduled here for next Tuesday and Wednesday.

This means few Third World ministers will be available for top-level

discussions over the next three days. Only the Cairns Group of 13 farm exporting nations, led by Australia, is going ahead.

In a two-day meeting starting on Sunday its ministers will decide how to respond to the EC's inability to agree on, and submit, an offer to cut farm subsidies.

Brussels' failure to come up with a firm proposal on agriculture has opened up the prospect that the four-year trade liberalising exercise may

break down just five weeks before it is due to draw to a close.

Mr Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade, will today spell out the parlous state of the talks in a report to an informal meeting of the Trade Negotiations Committee (TNC), the governing body of the Uruguay Round.

He had hoped his report would set the stage for a series of private ministerial meetings over the following

three days that could solve some outstanding problems and allow the round to be put back on the rails at a second informal TNC meeting on Tuesday.

However, ministers had reacted "by diving for cover", a senior official commented yesterday.

Mr Andriessen has been reluctant to face the opprobrium that would be flung at the EC before he has a Community farm proposal in his hand. Mrs Hills appears to be

equally loath to submit to pressure for US concessions before the EC's position is clarified.

Negotiators from developing countries said their ministers would wait and see how the US and the EC intended to face up to their responsibilities before suggesting Third World answers to the critical situation.

A joint meeting of EC farm and trade ministers is provisionally scheduled to take place in Brussels on Monday afternoon.

Boeing 777 contract won by GEC unit

By Paul Bettis, Aerospace Correspondent

BOEING, the US aircraft manufacturer, has awarded the contract to supply the "fly-by-wire" electronic control system for the first 77 wide-body twin-engine jet to GEC Avionics, the avionics arm of Britain's General Electric Company. The deal will be worth several million pounds over the life of the 777 programme.

GEC Avionics is a leading maker of electronic flight controls for aircraft.

The company supplies secondary flight controls for the Airbus A320, A310 and A300. It declined to say what the contract since this would depend on the number of aircraft Boeing sells.

On Monday Boeing formally launched its \$4bn-55bn programme to develop the 777 after securing a launch order for the new aircraft from United Airlines, the US carrier.

It will be the first Boeing airliner to use "fly-by-wire" technology as its primary control system. The smaller Airbus A320 pioneered this technology in commercial airliners.

"Fly-by-wire" improves aircraft performance by replacing the traditional mechanical connections between the pilot's controls and the aircraft actuators with electronic systems.

US trade negotiator is counting the days

By Nancy Dunne in Washington

THE countdown to the Uruguay Round finale in December is registered each day on a board outside the office of Ambassador Julius Katz, deputy US trade representative and a veteran trade negotiator.

Thirty-five more days, 33... It could all be over sooner if the Cairns Group, 13 agricultural exporting nations, decides to walk out of the Uruguay Round when its trade ministers meet on Monday.

Inside the office, Mr Katz expressed his displeasure with the European Community for not accepting the inevitable - that the Common Agricultural Policy, as it operates today, is doomed. EC consumers and taxpayers will not long bear the cost, he says.

Already, 60 per cent of the

Community's farmers work only part-time on their land. Chemical usage is poisoning the groundwater; waste disposal is a serious problem. The "stabilisers" negotiated a few years ago to reduce surpluses have failed to prevent a new build-up in stocks, and costs have skyrocketed to \$9bn-\$12bn this year.

Mr Katz and Mrs Carla Hills, the US Trade Representative, are mulling over the possibility of flying into Geneva on the weekend to consult with other ministers. "It depends what can be done," he says.

Gloom pervades the trade representative's office, but Mr Katz says agreement is still possible: "The corpse is still alive." He seems to have no wonder drugs in reserve. The deadlock is not between the US

and the EC, he says. It is the EC deadlocked with itself. Meanwhile, Congress is adding to the stress. The number of Senators signing on to a resolution withdrawing fast-track negotiating authority - meaning a Gatt agreement could then be amended - has risen to 37.

Ninety members of the House signed a letter to President Bush demanding a higher priority for manufacturing in the round.

Among other demands, the letter calls on the Administration to preserve US trade laws, like the controversial section 301, and "to retain the vigour of antidumping and countervailing duty laws" which many negotiating partners want changed.

The impasse over agriculture

cultural supports; the EC cannot agree on 30 per cent. And Mr Katz says, the 30 per cent hardly matters. What is important is a elimination of export subsidies and agreement to improve market access.

The bad news is that the Community doesn't have an offer; the good news is that it doesn't have an offer," he says.

What keeps hope alive? The same problems which brought the launch of the round remain. There is still the need for rules in new areas - services, intellectual property rights, investment - still the desire by the developing countries for new markets for their textiles and farm products.

Mr Katz still insists that the round cannot be extended "as a practical matter".

Talks on the non-farm part

of the agenda have almost ground to a halt because of the farm problem, but Mr Sainsbury said there was still scope for a strong Uruguay Round result in a number of areas, including tariff cuts and dispute settlement rules on investment and intellectual property enforcement.

Europe's inability to agree on a farm reform proposal was none the less "potentially very dangerous to the outcome of the round," he said.

Asked about prospects for the meeting of farm and trade ministers next Monday, he said: "Logic says we ought to have a deal. Experience doesn't lend confidence."

Mr Jacques Delors, European Commission president, has now taken an active role in trying to break the deadlock.

British minister remains optimistic about outcome

By Peter Montagnon, World Trade Editor

THE Uruguay Round of multilateral trade negotiations could still end with a strong overall result despite the current impasse on farm reform.

Mr Tim Sainsbury, UK trade minister, said yesterday:

"I don't see any reason why we don't have the possibility of achieving the sort of total package which we aimed to get in the first place," he said in an interview.

However, it was essential for the EC to agree on proposals for farm reform which could be put on Gatt's table.

Though this offer was unlikely to satisfy the US or other leading farm exporters, it would permit negotiation to resume in other areas of the round.

On Monday Boeing formally launched its \$4bn-55bn programme to develop the 777 after securing a launch order for the new aircraft from United Airlines, the US carrier. It will be the first Boeing airliner to use "fly-by-wire" technology as its primary control system. The smaller Airbus A320 pioneered this technology in commercial airliners.

"Fly-by-wire" improves aircraft performance by replacing the traditional mechanical connections between the pilot's controls and the aircraft actuators with electronic systems.

Howden and MT Group act to settle row on tunnel delay

By Hilary Barnes in Copenhagen

JAMES HOWDEN, the Glasgow engineering firm, and MT Group, a Danish-led international consortium, have agreed to go to arbitration to settle differences over the reasons for serious delays to one of Europe's biggest construction projects.

Mr Kaj Schonning, managing director, Munberg & Thorsen, Danish leader of the consortium, refused to confirm reports in the trade press in both countries that the claims which the two parties have against each other may run to £10m (\$14m).

"The claims are substantial," was all he would say.

The problems arise over the construction of a rail tunnel under the eastern side of the Great Belt - the Baltic Sea's main shipping lane.

The tunnel is one of three parts to a Dkr15bn (\$3bn) project to build a permanent road and rail link across the Belt, which will complete the links between Sjaelland and the Jutland peninsula.

The other two parts are a road and rail bridge across the western side of the Belt to the mid-Belt island of Sproge and a road-only bridge across the eastern half.

Howden delivered four tunnelling machines, but they arrived six months behind schedule, and when the first

machine went into action on August 30 it broke down because of metal fragments in the hydraulics system.

The delays have contributed to a halving in the price of shares in Munberg & Thorsen Holding in Copenhagen.

Howden, said Mr Schonning, accepts responsibility for the problems with the hydraulics.

The dispute is over the reason for the delivery delay which Howden says was due to the many changes demanded by the consortium in the specifications for the machines.

According to Howden, the machines it delivered were different from those originally ordered.

The consortium faces stiff financial penalties if the tunnelling is not completed on time.

The other members of the consortium are Søegaard and Campion Berhard, France, Dyckerhoff & Widmann, Germany, and Kiewit Construction, USA.

However, at meetings this week in Copenhagen Howden and MT Group agreed to set aside their differences over the problems and have entered into an agreement for stronger mutual co-operation on the site in the expectation that they will get the tunnel completed on time.

Brazil takes delivery of Ladas from Soviet Union

By Christina Lamb in Rio de Janeiro

BRAZIL'S largest shipment of foreign cars since 1957 began this week with the arrival of 3,002 Ladas from the Soviet Union.

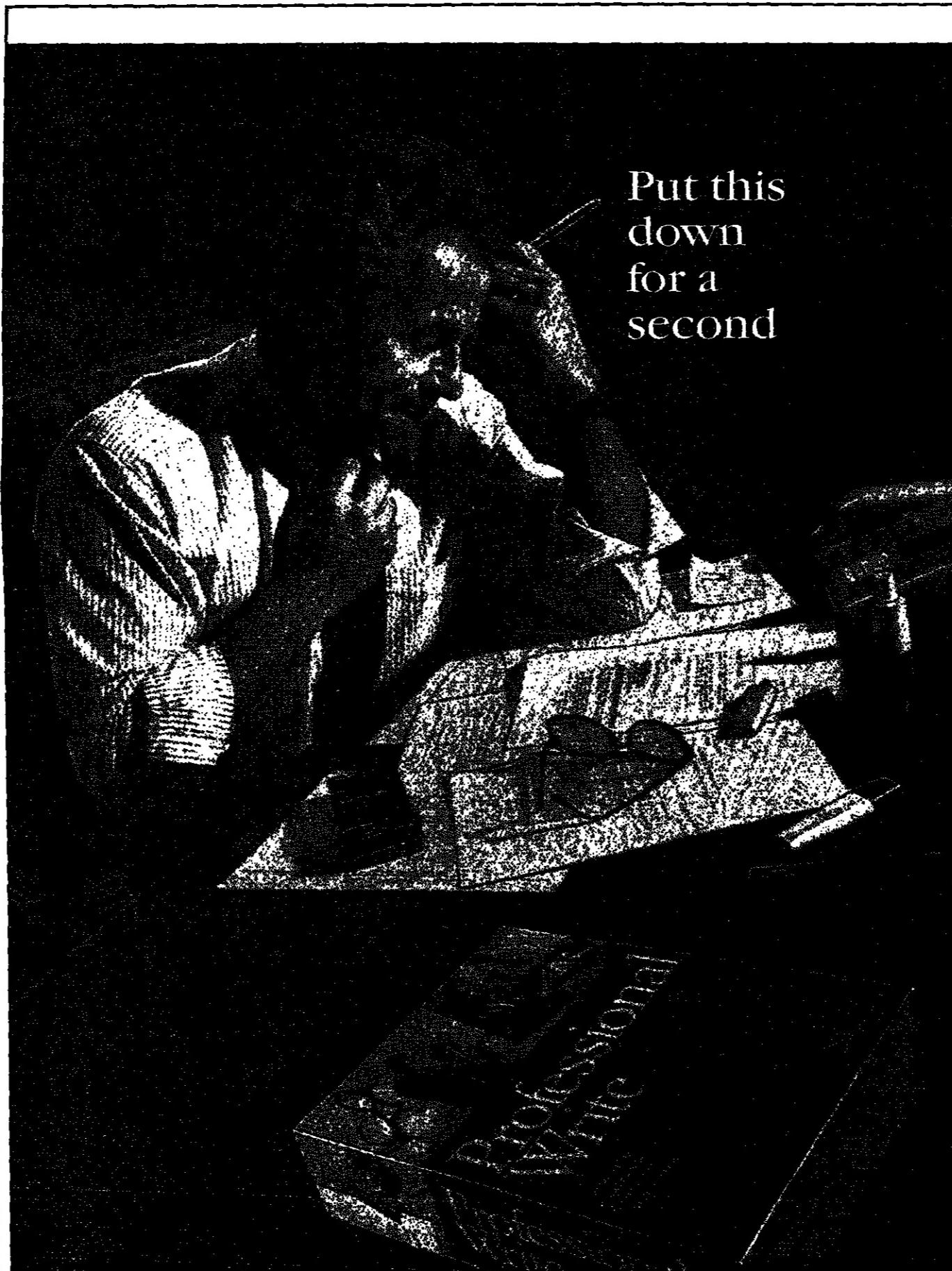
The contract for a total of 65,000 vehicles over the next year was made possible by the opening of Brazil's highly protected car market announced by President Fernando Collor in August.

As part of Brazil's new trade liberalisation, non-tariff barriers prohibiting imports were ended, import tariffs of several hundred per cent were slashed and price controls removed.

The move is likely to end the stranglehold of four multinationals which now account for more than 98 per cent of car sales in Brazil. Autolatina, the holding company for Volkswagen and Ford, is the largest, with 63 per cent, followed by General Motors and Fiat, the most recent entrant.

Lada is expected to be followed by other foreign companies such as Mitsubishi, while both Landrover and Nissan have been studying setting up assembly plants in Brazil.

The three types of Lada will be sold for between \$8,000 and



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THE MIDDLE EAST

Few safe bets in war prediction

Three months after Iraq's invasion of Kuwait, David White, Defence Correspondent, considers the tactical theorists of the phoney war

WAR? What war? Probably never has there been such a waiting period in which possible courses of a war have been bandied about so publicly and for so long without an exchange of fire as in the present confrontation in the Gulf.

The "phony war" or *drole de guerre* of late 1989 and early 1990 lasted longer, but was really only a lull in land operations in a war already begun and at sea, unabated.

In April 1982, while the British task force was on its three-week voyage to the Falklands, tactical theorists filled the vacuum in much the same way as now, but few predictions on the course of that conflict hit the mark.

The stand-off on the Saudi-Kuwait border has been going on longer than the whole Falklands conflict - from Argentine invasion to surrender. While they only shots fired by US and allied forces have been in practice or across the bows of freighters, commentators and TV networks have rehearsed in detail how a war might go. At least two versions have claimed to be disclosures of US plans.

"It's like a Middle East version of 'Oh! What a Lovely War' (a musical lampoon of the first world war)", protest Mr David Bolter, director of London's Royal United Services Institute for Defence Studies.

The only safe bets if it comes to war, he says, is that it will be an all-out battle, it will involve a measure of manoeuvre for the US and its allies to secure positions of advantage, and the initial emphasis will be on air power.

"Once in a war, many of the assumptions go out of the win-



PANCHAO

dow. It's very difficult to control."

Decisive - and unknown factors would be the morale and effectiveness of both sides in battle. The equipment now in north-eastern Saudi Arabia is largely untested in desert conditions and much of it - US Abrams and British Challenger tanks, for instance, or Tornado aircraft - never used in battle.

Some European experts are critical of American "gun-to-the-head attitudes". Said one: "They believe if they get the kit they're going to win. There's a lot more to it than that."

There are several crucial areas of uncertainty:

• The length of conflict. According to one version the US would aim to complete the war in four days, destroying the Iraqi air force and missile sites in six hours, wiping out arms depots, strategic industrial sites and command bun-

kers, attacking Iraq's massed armour, cutting off links between Iraq and Kuwait and recapturing the occupied state.

Others have suggested that the initial air war might last several days before Iraqi ground forces were taken on or a landing operation was mounted. A prolonged conflict would raise the question of how the Arab-Western alliance holds together. The cost to the participants would increase immeasurably. Equally, the effect of sanctions on Iraq's ability to sustain and resupply its forces would rapidly become evident.

• Iraq's capabilities. In the air, electronic warfare technology is vital to the calculations of the US and its allies. But there is uncertainty about the Iraqis' air defences. Can they operate Kuwait's US-supplied Hawk missiles? Can all their air-defence radars, some of which are reported to have

been switched off, be repaired? How much of Iraq's air force - largely unproven during the Iran-Iraq war and mostly obsolescent - would survive? How long would runways be out of service? How many Scud and Frog surface-to-surface missiles would remain for retaliation?

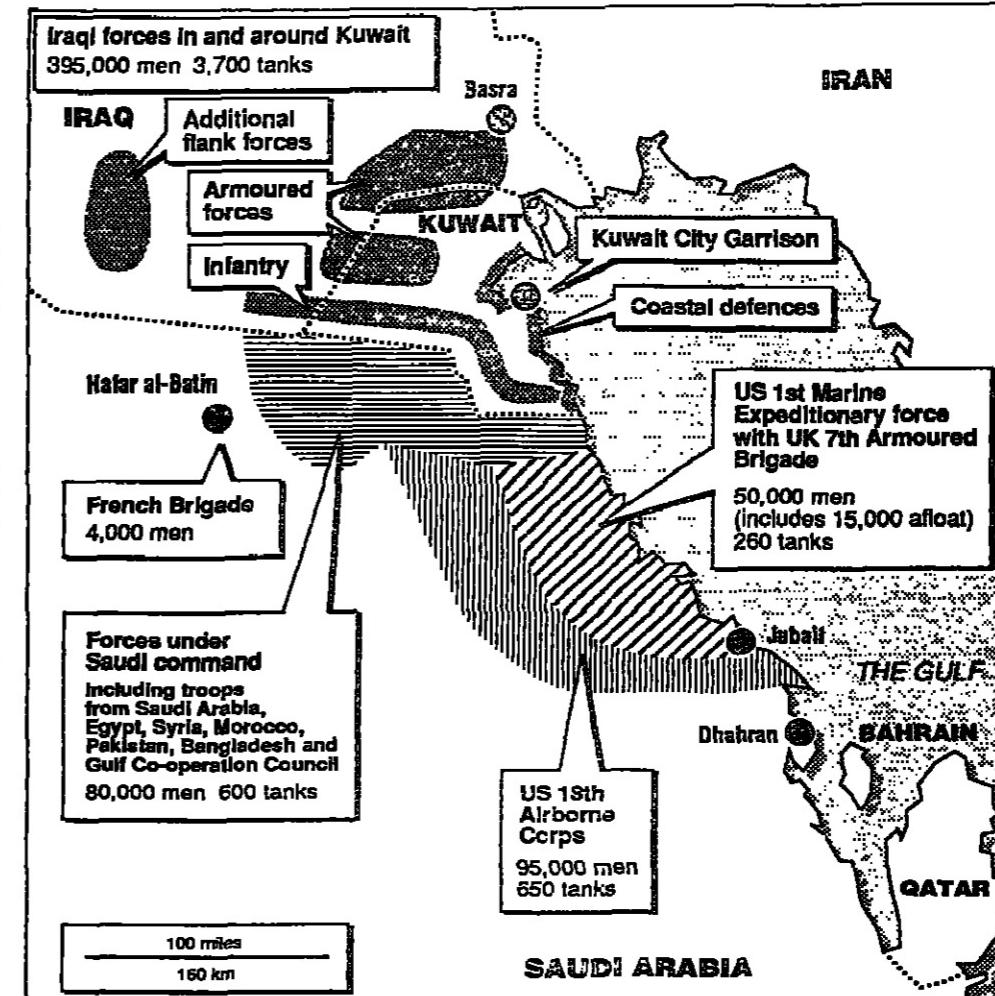
On the ground, would Iraqi soldiers be as dogged holding on to Kuwaiti territory as they previously showed themselves to be in static defence of their own land?

How would the various tanks perform? The Abrams and Challengers are considered superior to the best Iraqi tanks, Soviet-made T-72s, and certainly to the ancient T-55s which, it is expected, would be the first to reinforce Iraqi infantry forces lined up behind the Kuwait-Saudi border. But attacking forces would have to contend with sandworks, minefields and long-range artillery. And the envisaged "air-ground battle" - reliance on aircraft and attack helicopters against heavier Iraqi armoured forces - would be breaking new ground.

• Command and control.

Against the complex command structure set up by the Saudis and Americans, Iraq might be considered better off with its single command. But how effective would it be? Iraq's estimated 395,000 soldiers in and around Kuwait are believed to consist of three army corps, but little is known about the command organisation. How good would its communications be?

On the opposing side, if US commanders are banking on fighting at night to exploit their technological edge, how successful would allied forces



be in distinguishing between friend and foe?

• Losses. Speculation on casualty rates - a report in the French magazine L'Express forecast up to 30,000 dead for the US alone - is rife. But nobody can tell. Even military projections are established on test ranges and are frequently very different from the results encountered in battle, with all the incalculable aspects of the war of."

• Terror weapons. It is not

known how far Iraq has progressed on fuel-air explosives, which spread a cloud of fuel gas and detonate it, or whether it would use them. Also unknown is under what circumstances it might resort to chemical or biological weapons. It has varied means for chemical attack but it is debatable how effective these weapons would be against a mobile enemy in the desert. Would Iraq be deterred from such escalation if its opponents

made clear their aim was limited to the liberation of Kuwait?

Any military action would involve air strikes into Iraq itself, but it could be restricted in its political objective, and land and amphibious operations could be limited to Kuwait territory or immediately adjacent areas.

That, however, is also an unanswered question: how far, for the US and its allies, the objectives of a war would go.

Geneva Convention forum on Palestinians suggested

By Michael Littlejohns at the United Nations

ISRAELI Air Force jets yesterday bombed targets in Lebanon for the second time in just over a week, attacking positions in the Bekaa Valley north of the border zone occupied by Israeli forces.

Until last week, Israeli jets had not raided Lebanon since the Iraqi invasion of Kuwait in early August as part of its policy of maintaining a low profile in the Middle East crisis. However, recent Syrian military action against Christian rebels in Beirut alarmed Israelis.

The raid was aimed at or near the village of Majdal Balil where both Palestinian and Hezbollah Islamic fundamentalist guerrillas are said to hold positions.

• An Israeli factory owner was in a serious condition last night after being stabbed by a Palestinian former employee in the latest in a series of violent attacks on Jews within Israel's pre-1967 borders.

parties. Noting that these states had the special responsibility to ensure respect for the document, Mr Perez de Cuellar said the Palestinians had a profound feeling of vulnerability. This was compounded by their view that they had no recourse to any authority other than security forces, who were often responsible for what was done to them.

It was evident, he said, that for any measure of protection to be ensured, the Israeli authorities' co-operation was absolutely essential.

Ignoring Israeli and American Jewish protests, the US voted for two Security Council resolutions rebuking the Israeli authorities over the Jerusalem incident and calling on them to receive a UN mission of inquiry.

A report published by the Israeli government last Friday on its own inquiry sharply criticised police commanders. But it said the actual killers were blameless.

Japanese plan to resume loans to Mideast

By Stefan Wagstyl in Tokyo

JAPANESE banks, which were accused of over-reacting to the Middle East crisis by rapidly cutting credit lines to countries in the region, are being put under discreet pressure by the Ministry of Finance in Tokyo to reconsider their decisions.

Mr Makoto Utsumi, vice-minister for international affairs, said yesterday the ministry had not given any formal guidance to banks on the matter. But in private conversations, officials had told bankers that they had over-reacted, said Mr Utsumi.

Mr Utsumi's comments, made at a meeting with foreign journalists, are the latest contribution to an argument in Tokyo about who was responsible for the banks' sudden withdrawal of credit and personnel from the Gulf region immediately after Iraq invaded Kuwait.

According to bankers in the region and in London, Japanese banks caused considerable disruption in the Middle East banking market just at the time when it was most vulnerable to shock. Bankers in London saw the Japanese move as one sign of the pressures Japanese banks face on the wake of this year's turmoil in Japanese financial markets.

One top Japanese banker in Tokyo blamed the Finance Ministry for the withdrawal, saying that ministry officials had indicated that they wanted the banks out of a potential war zone.

But Mr Utsumi denied this version of events, saying that the ministry's instructions had been limited to freezing Kuwaiti assets in Japan (to prevent them being seized by the Iraqi occupation authorities), and later to a ban on all transfers of assets to Iraq.

Mr Utsumi said Japanese banks had over-reacted. They were used to doing business in peacetime.

Sanctions cost China \$2bn

By Peter Ellingsen in Peking

OBSERVING United Nations sanctions against Iraq has cost China \$2bn, according to Li Jinhua, Foreign Ministry spokeswoman. She refused to say how much of the loss reflected in arms sales.

The figure, which does not include outstanding loans to Iraq, suggests Peking was selling a high volume of arms to Baghdad before the invasion of Kuwait. Other losses would come from the drying up of remittances by thousands of Chinese contract workers forced out of Iraq.

China has denied it sold chemicals for use in chemical weapons to Iraq after the UN sanctions were imposed.

Syria 'holds key to UK hostages release'

By Lara Marlowe in Damascus

BRITAIN'S three hostages held in Lebanon are unlikely to be freed unless Britain restores diplomatic relations with Damascus, a Syrian minister has indicated.

Mr Mohammad Salman, Syria's information minister, denied that Damascus was formally linking the hostages' release to the resumption of ties. But he said that no hostages have been released without Syrian intervention and implied that there could be no progress on the hostages without renewed ties.

"Co-ordination with the governments of the United States, France and Switzerland resulted in the release of a number of hostages," Mr Salman said. "Hence if we had relations with Britain, there would be similar co-operation with the British Government to secure the release of the British hostages."

Hopes for the release of Mr Terry Waite, Mr John McCarthy and Mr Jackie Mann rose in September after Britain

restored diplomatic relations with Iran. But Britain's relations with Syria have since emerged as a sticking point.

In London yesterday, Mr John Lyttle, spokesman for the Archbishop of Canterbury, urged the British Government to restore ties with Damascus to assure the hostages' release, saying the government's refusal to talk to Syria was "a bloody silly way to conduct foreign policy".

Diplomatic relations with Syria were severed in October 1986, six months after Britain alleged the complicity of Syrian diplomats in the attempted bombing of an El Al flight bound from London. Mr Nizar Hindawi, a Jordanian, was convicted of hiding a bomb in the luggage of his Irish girlfriend who was booked on the El Al flight.

British officials maintain that Iran remains central to securing any releases. "Iran is the real power broker with Hezbollah," a British diplomat in the region said. "The Syrian role has been merely to receive hostages."

Britain refuses to forgive what it claims to be incontrovertible court evidence of Syrian involvement in the attempted bombing. Syria has rejected British demands that it discipline Mr Lotfallah Haider, Syria's ambassador to London at the time, and General Mohammed Khouri,

the former chief of air force intelligence who allegedly planned the operation.

Mr Salman claimed that Mossad, the Israeli secret service, set up the Hindawi affair to discredit Syria. He said Mrs Thatcher had been heavily influenced by the Jewish lobby.

However, Syria was also attacked at an EC vote on October 22, taken after strong British pressure, to maintain a ban on arms sales to Syria and keep restrictions on the number of Syrian officials in Europe.

British diplomats say they have "heard nothing" about the fate of the three hostages since the EC vote.

Britain cannot hope to participate in the solution of Middle East problems while it ignores Syria," Mr Salman said. "The United States and the Soviet Union have gained influence at Britain's expense, and other European countries have taken trade that might have been Britain's."

The raid was aimed at or near the village of Majdal Balil where both Palestinian and Hezbollah Islamic fundamentalist guerrillas are said to hold positions.

• An Israeli factory owner was in a serious condition last night after being stabbed by a Palestinian former employee in the latest in a series of violent attacks on Jews within Israel's pre-1967 borders.

The convention, concluded

in August 1949, was designed to protect civilians in time of war. A total of 164 states are

asked if he intended to be a

Pakistani party acclaims Sharif

By Roger Matthews and Farhan Bokhari in Islamabad

PAKISTAN'S Islamic Democratic Alliance last night unanimously acclaimed Mr Nawaz Sharif as the country's next prime minister, ending speculation that the powerful military establishment might seek to block his appointment.

Mr Sharif led his party to a convincing general election victory last week, beating off the challenge of Mr Benazir Bhutto who in August was dismissed by President Ghulam Ishaq Khan.

In an apparently conciliatory statement, Mr Sharif said last night that he would not seek to have further charges laid against Ms Bhutto. However, he gave no indication that the seven charges already outstanding, accusing her of corruption and misuse of office, would be dropped. "We will not initiate any further cases through the Government of Pakistan but we have no control over those cases which are already in the courts", he said.

Ms Bhutto alleges that voting last week in the general



Nawaz Sharif: unanimously acclaimed by party

S Africa faces lengthy recession

By Patti Waldmeir and Philip Gavith in Johannesburg

SOUTH AFRICA'S economic recession may last to the end of next year, possibly threatening the process of negotiating a post-apartheid constitution.

Mr Barend du Plessis, the Finance Minister, told a conference in Johannesburg yesterday that the Reserve Bank (central bank) expected a 1 per cent decline in output in 1990, adding that "any positive real growth in 1991 should be regarded as a bonus".

The government had hoped to ease its tight monetary policy by the end of this year, but the Gulf crisis and other adverse factors, such as the gold price, meant this was no longer likely, Mr du Plessis said.

Mr du Plessis has made clear that he regards economic growth as essential to the smooth conclusion of negotiations on a new constitution, which are due to begin early next year.

He said recently: "What we need is an economy that will support the negotiating process... It must be the very

wheels that will get the negotiating process to its destination.

Both Mr du Plessis and Mr Chris Stals, the Reserve Bank governor, yesterday delivered a message of uncompromising toughness. Mr Stals indicated that the central bank would set a target for money supply growth in 1991 which was lower than this year's 11 to 15 per cent.

It should be possible to achieve this objective with some small decline in nominal interest rates during the course of 1991," he said, but added that this depended on inflation. Positive real interest rates would be retained, he said.

Mr du Plessis, for his part, indicated that fiscal stringency would also be maintained. The government's budget deficit before borrowing was on target, he said, as a result of cuts imposed by some spending departments.

However, Pretoria's freedom of action in providing substantial tax relief would be con-

strained by the low level of growth.

Progress in fighting inflation was "encouraging rather than adequate" even before the Gulf crisis, he said, adding that this year's annual average for the consumer price index was now forecast at 14.5 per cent to 15 per cent.

The conference also heard an address from Mr Thabo Mbeki, a senior official of the African National Congress, who attempted to reassure foreign and domestic businessmen that their interests would be taken into account before the ANC determined its economic policy.

He welcomed foreign business to the conference - an anomaly, given the ANC's continued advocacy of economic sanctions against South Africa - and acknowledged foreign investors' need to have confidence in the security of their investments.

He said the ANC wished to move forward as quickly as possible to the moment when sanctions "would no longer be necessary".

By Tony Hawkins

NIGERIA and the London Club of commercial bank creditors have failed to agree on a rescheduling package for the country's \$5.6bn of bank debt.

During a three-day meeting in London, Nigeria offered to buy back 60 per cent of its bank debt at a deep discount, but the banks rejected the package in that form.

Talks are unlikely to resume before Christmas, but both sides said yesterday significant progress had been achieved.

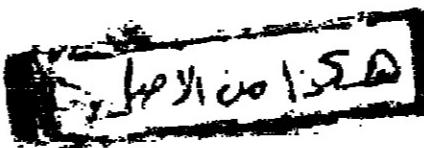
The Nigerian delegation, led by Alhaji Abubakar Alhaji, the new and respected finance minister, put forward proposals similar to an agreement reached by Costa Rica with its banks a year ago.

Banks willing to sell at least 60 per cent of their Nigerian paper at a deep discount - the current secondary market price is around 32 cents - would be able to convert the balance into 30-year bonds carrying interest at 6.25 per cent annually, with a 12-month rolling guarantee of interest payments. The principal would be secured through a 30-year zero coupon US Treasury bond as collateral.

There is a third option on offer, too - a traditional rescheduling package with interest payments linked to Libor, though it is understood that Lagos has put a ceiling of five per cent on the amount of debt which would be treated in this way.

The Nigerians are anxious to buy back as much of the debt as the banks will put on the table

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AMERICAN NEWS

Mexican exchange reserves at 2-year high

By Richard Johns

in Mexico City

MEXICO'S international foreign exchange reserves stand at \$8.41bn (£4.35bn), the highest official level in two years. President Carlos Salinas de Gortari said in a state of the nation address.

The figure compares with the \$12.55bn given by his predecessor, Mr Miguel de la Madrid, in 1988.

Compared with the unruly behaviour of the opposition last year, when deputies of the Democratic Revolutionary Party protested over alleged electoral fraud before storming out, Mr Salinas' address got off on a peaceful start.

But after 25 minutes there was one interruption from the floor when he spoke of democracy and justice.

He was also heckled over a reference to forthcoming negotiations on free trade agreements with the US and Canada. But his assurance that oil would remain the exclusive preserve of the state and, therefore, outside the framework of the talks prompted a standing ovation.

The annual address is one of only three occasions in the year when the government declares its foreign exchange reserves. The last disclosure, by the Mexican Banks' Association in July, put them at \$7.12bn. The increase would be accounted for by higher oil prices since the Gulf crisis and a rising inflow of capital. This is in spite of a trade deficit of \$1.02bn in the January-September period, compared with a surplus of \$53m in the same 1989 period.

The government also benefited from a six-month grace period on interest payments on the country's external public debt, partly the result of the retroactive agreement finalised with commercial bank creditors on the rescheduling of liabilities.

However, Mexico's foreign exchange reserves are presented as a gross figure, which does not take into account short-term lines of credit and obligations to the International Monetary Fund.

Mr Salinas said the \$8.41bn figure had been achieved despite the government's need to provide \$1.37bn for guarantees required to underwrite US Treasury bonds issued in exchange for old debt under the accord with the banks and the "Brady Plan".

Commission to map out Canada's constitutional path

MR Brian Mulroney, Canada's prime minister, has launched an initiative to chart the country's constitutional future and heal wounds opened by the acrimonious debate earlier this year on the doomed Meech Lake accord, Bernard Simon writes from Toronto.

The premier was due to announce late yesterday the creation of a high-powered national commission to test Canadians' views on the future

role of Quebec and other controversial issues which arose during the Meech Lake debate.

With recent opinion polls showing Canadians' deep disillusionment with the political process, all serving politicians are expected to be excluded from membership of the commission.

Mr Mulroney was also expected to set up a more formal task-force of experts to examine the current pro-

cess of constitutional reform. The requirement that key changes to the constitution must have the unanimous consent of all 10 provinces and a provision that such changes may be debated for up to three years before ratification are blamed for much of the tension generated by the Meech Lake saga.

The Meech Lake accord, which would have brought Quebec into the constitution in return for recognition of its unique francophone identity, collapsed last June after failing to win approval from two of the least important provinces, Manitoba and Newfoundland.

At the same time the public mood has soured, fuelling nationalist sentiment in Quebec and regional discontent in western Canada.

The new commission is the first in what is likely to be a series of initiatives by the faltering Mulroney

government designed to project a strong, unified country ahead of the next general election, probably in 1992.

Besides the principal question over the future of the Canadian federation, the commission will act as a sounding board for other issues which have surfaced in recent months, including the role of Canada's aboriginal people, parliamentary reform and inter-provincial trade barriers.

Employers gain ground in NY print dispute

By Alan Friedman

in New York

THE New York Daily News, the loss-making tabloid which is the third biggest daily newspaper in the US, has suffered considerable enmity from workers in recent years, but nothing as violent or as crucial for the paper's future as the confrontation between management and 2,400 union workers that erupted seven days ago.

The latest conflict, which began with a minor incident at a 1930s-era plant in Brooklyn, has seen angry workers fire-bombing delivery trucks and threatening news agents and distributors with violence.

The striking workers claim that the management, which has spent millions of dollars training a force of non-union workers now in key positions at the paper, provoked the slowdown to break the unions once and for all. Within an hour of last Thursday's strike decision the management had bussed in non-union replacements.

The conflict has pitted a determined proprietor against an old-fashioned collection of unions that are bent on preserving many benefits that are patently uneconomic.

At stake for the paper, a subsidiary of the Tribune Company of Chicago, is its survival. But, unlike the recent make-or-break conflict between the owner of the New York Post and its unions, which was about wage cuts, the battle for the News is about the management's right to slash its workforce by half and introduce new technology.

Not since the 1985 "Battle of Wapping" between Mr Rupert Murdoch and his unions in London has there been such a significant conflict in the English-speaking newspaper industry. And as of yesterday — with the unity of workers in doubt and the publisher saying that some 500 workers had effectively lost their jobs permanently — it began to look as though the owners were on their way to eventual victory by attrition.

The dispute comes at a time when much of the US newspaper industry is facing a steady decline in advertising revenues, especially in the recession-bound north-east.

The News had suffered a drop in circulation and an estimated \$40m (£20.6m) of losses this year even before the strike began.

Mr James Hoge, the 54-year-old publisher of the News, claimed yesterday that new technology — which would require a \$500m investment — is by now an almost secondary consideration. "Even if we were to change no technology at the News we would still have overmanning of 50 per cent," he said, claiming that the paper funded between \$70m and \$100m of annual operating costs that were "wholly unrelated to production and unnecessary".

Mr Hoge cited examples such as "static overtime" payments for workers who did not actually work the extra hours, and limits on the number of bundles that could be put on delivery trucks, forcing many trucks to go out "half-full".

He said the replacement of union staff meant that about 900,000 of the paper's normal 1.1m print-run was continuing to 65 per cent was getting to readers. The unions say even fewer copies are getting through and are pressing advertisers, with some success, to boycott the News.

The conflict is a vicious one, but analysts believe the unions have played into the management's hands and now have few cards left. As was the case with Wapping, there is no shortage of non-union labour in New York.

**Provincial fears offer rich pickings for Reform Party**

Bernard Simon on the growth of populist politics

AMONG the consequences of Canada's recent preoccupation with Quebec has been a flare-up in the resentful towns of Ottawa which periodically envelops the west of the country.

The sense of alienation in the resource-rich provinces of British Columbia, Saskatchewan, Manitoba, and Alberta is proving to be fertile ground for the three-year-old Reform Party of Canada.

With a populist platform that includes a smaller role for government, an end to national bilingualism, stricter controls on immigration and a greater say for the west in Ottawa, the party has become a force to be reckoned with in national politics.

Opinion polls show that support for the RP and another regional party — the Bloc Québécois — is growing at the expense of Prime Minister Brian Mulroney's Progressive Conservatives, who, in turn, have signed party membership forms after the meeting.

The RP has had the bit between its teeth since it won a runaway by-election victory early last year in a rural Alberta constituency. A few months later 240,000 Albertans voted for the RP candidate in a pioneering election called by the Conservative provincial government to select a nominee for a vacant seat in the federal Senate, the non-elected upper chamber of parliament.

Much of the RP's appeal is based on the roughly equal dislike among western Canadians for politicians in Ottawa, the corporate elite in Toronto and French-Canadians in Montreal.

Western Canadians remember with bitterness former prime minister Pierre Trudeau.

Polls in Alberta show the RP is well ahead of any other party in the province. Its share of decided voters in the other three western provinces is estimated at 20 per cent.

It is clear that the RP's popularity is based on a desire to see Quebec stay in Canada, Mr Manning says. "But we

can't go on with it having a dominant constitutional relationship."

In the RP's view, promotion of the French culture should be left to the Quebec provincial government, French would be the working language of Quebec while English would predominate in the rest of the country, with safeguards for minority groups in each region.

A key plank in the RP's platform is that Quebec receives far too much attention from a government in Ottawa whose leader — Mr Mulroney — is a native of the francophone province.

"Our preference would be to see Quebec stay in Canada," Mr Manning says. "But we

prolifigate governments, ethnic disharmony and out-of-touch politicians and the RP's "new Canada", in which it is envisaged that parliament has been reformed and economic growth is driven "not by the government, but by internationally competitive, financially viable and environmentally sustainable businesses".

A key plank in the RP's platform is that Quebec receives far too much attention from a government in Ottawa whose leader — Mr Mulroney — is a native of the francophone province.

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In the RP's view, promotion of the French culture should be left to the Quebec provincial government, French would be the working language of Quebec while English would predominate in the rest of the country, with safeguards for minority groups in each region.

The RP is also in the forefront of calls for a so-called "triple-E (elected, equal and effective) Senate", which would include equal representation from the 10 provinces, rather than the present preponderance of Quebec and

Ontario. It wants looser party discipline among MPs and national referendums on key issues.

It is still unclear whether the RP is merely a protest movement of the kind that prospers between elections. Some of the prominent issues which have helped the party — such as Senate reform and a hugely unpopular value-added tax (which the party says should be scrapped until the government can get its spending under control) — may recede by the time Canadians next go to the polls, probably in 1992.

For the moment, however, the RP looks to be more than a shooting star.

Pemex splits oil production activities

By Richard Johns

PETROLEOS Mexicanos (Pemex), Mexico's state oil company, is dividing its oil production activities into three regional divisions as part of a belated drive to increase efficiency.

Ciudad Carmen in the state of Campeche will be the base for off-shore operations in the Bay of Campeche, where 1.75m barrels of oil are produced daily from 10 fields — nearly 70

per cent of the country's total output.

Another division based in Poza Rica, Vera Cruz, will cover the northern on-shore region and a third with headquarters in Villahermosa, Tabasco, the southern sector.

The measure is part of a general reorganisation aimed at streamlining the organisation whose top-heavy structure is symbolised by the 800-ft Torre

Pemex, the highest building in Mexico City.

Last year an important move towards decentralisation was made when PMI Comercio International was set up as an international marketing arm.

The government is allowing the company to keep nearly half the "windfall" profits resulting from the Gulf crisis to help defray its crippling debt.

Nicaragua's central bank chief resigns

By Tim Coone

MARÍA FRANCISCO Mayorga, president of Nicaragua's central bank, has resigned following the rejection of his economic stabilisation plan.

The rejection came after talks between the government, business sector and opposition trade unions.

Nicaragua's hyperinflation — running at more than 20 per cent a month — and sharp recession have been aggravated by the Gulf crisis and oil price rises.

After five weeks of talks, Mr Mayorga's proposals to cut the fiscal deficit by laying off 15,000 public sector employees and introducing a privatisation programme were dropped last weekend in favour of a more modest programme of public spending cuts and privatisations which do not involve job losses.

In return, the powerful National Workers' Front (FNT) has undertaken to respect a no-strike agreement for six months.

The business sector did not sign the accord. During the talks, President Violeta Barrios de Chamorro warned that any of her ministers who did not accept the outcome of the negotiations would have to resign.

A muddy road to the best little statehouse in Texas

Peter Riddell on a bruising race for governor

THE gaffe-prone cowboy versus the ex-alcoholic grandmother; "dopey versus doped," it has been called.

The race for the governorship of Texas has outdone the most fanciful episode of the Dallas television saga in its outrageous mudslinging.

Mrs Richards started with a number of obvious assets — a generally impressive record in government and a feisty style, most strikingly apparent during the 1988 Democratic convention when she teased adopted Texan George Bush for being "born with a silver spoon in his mouth".

But she was an alcoholic in the late 1970s and one of her

drinking again".

He has even called her a liar and refused to shake her hand at a joint event.

Only this week Mr Williams appeared ignorant during a television interview when he did not know anything about a proposition, the only one in next Tuesday's ballot paper, limiting the governors' powers.

Political consultants believe this accumulation of gaffes has been seriously damaging. What was originally a novel appeal of the outsider has turned through the long campaign into over-familiarity and embarrassment. An advertisement for Mrs Richards ends with an announcer asking sceptically, "Governor Williams?"

The average Texan has seen Mrs Williams 80 times in television spots, which is four times the saturation rate. It would be an appropriate irony if a candidate who has spent nearly \$17m on such advertisements should suffer through over-exposure.

The polls suggest that he has lost support among suburban women, who have been worried not only by his opposition to abortion but also by his insensitivity.

Yet he has a strong appeal to working men, who like his stress on traditional Texan values and mistrust a woman, especially with a liberal reputation.

Washington's budget mess has, as elsewhere, damaged the Republicans, though Mr Williams has distanced himself from President Bush. "I don't always agree with my wife either, but when I phone George, he's going to take my call."

Neither candidate has appeared to address the serious problems which Texas faces — a growing state deficit (only partly helped by the jump in the oil price), and a school system being run by the courts since its present financing has been ruled unconstitutional, as well as crime and environmental threats.

In the end, it will turn on the lesser of two evils. If Mr Williams loses, he will only have himself to blame: as he remarked in conversation this week: "My campaign shows I'm not a politician."

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TM) Proposal to an extraordinary shareholders' meeting of Lohja Corporation to be held in December 1990.

1990

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Behind
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reader
there's someone
who isn't.

UK NEWS

Shops allowed to charge more for credit card sales

By John Thornhill and David Lascelles

FOR THE first time in Britain shops will be able to charge extra for goods bought with credit cards, the government announced yesterday.

In a written reply to a parliamentary question, Mr John Redwood, corporate affairs minister, said he would now implement the Monopolies and Mergers Commission report on credit card services. This had recommended the abolition of the "no-discrimination rule" (the stipulation by credit card organisations that retailers must charge all customers the same amount whether they pay by card or in cash).

Mr Redwood's announcement follows the dismissal by the Appeal Court last month of Visa International's appeal against this MMC ruling.

Mr Redwood said the move, to be introduced next March, would lead to a fairer deal for most shoppers and would allow more banks and financial institutions to enter the credit card business.

He said further regulations would now be prepared ensuring that any differential pricing was clearly indicated to the consumer.

Retailers generally welcomed the move although it is



John Redwood: will implement MMC proposals

not clear to what extent they will exercise their option to offer differing prices.

Barclays, the largest bank card issuer, said it was disappointed and predicted the move would cause confusion.

The bank also feared that it would push up prices by encouraging retailers to surcharge for card use rather than discount for cash.

But a spokesman said he doubted whether retailers would do it.

Visa International, the card company which challenged the MMC findings in court, said it did not believe the market wanted dual pricing.

European wages likely to rise as shortage of labour worsens

By Edward Ballis

THE SHORTAGE of labour in Europe is likely to force companies to pay higher wages and could lead to a boom in employment agencies, according to a new survey published yesterday.

The report by Business Strategies, a London-based consultancy group, warned labour shortages could represent a serious constraint on output unless companies take action.

The demographic squeeze will mean a higher rate of return for those firms which hire, train and keep the best workers," the report added.

This will lead to an increased demand for employment, training and relocation agencies, similar to the 1980s

global revolution in the provision of financial services.

Companies will be forced to pay higher real wage increases to attract the labour they need.

The report's predictions are based on figures released by Eurostat, the EC's statistical office, which suggest that Europe's labour force will contract by 5.5 per cent over the next three decades from 145m in 1990 to 137m by 2020.

Germany, Italy and Denmark all face immediate constraints caused by their shrinking labour forces.

The UK, along with with France, the Netherlands, Portugal and Spain, do not face the same immediate problems. But increasing labour difficult-

ties are expected to emerge from the beginning of the next decade.

Greece and Ireland should be free of any problems, says the report, despite continued migration.

The UK has should be concerned, according to the report, about because of its relatively poor levels of investment in training and inflationary tendencies in the labour market - though ERM membership may help in the latter respect, the report argues.

"People at Work - European Demographics in the 21st century" Available from Business Strategies Ltd, 10 Kendrick Mills, QC, the SFO director, to give him details of the transactions that have brought him under suspicion.

Asil Nadir to query allegations against him

By Raymond Hughes and Clay Harris

MR ASIL NADIR, chairman of Polly Peck International, yesterday won the chance to argue in court that the Serious Fraud Office must tell him of what criminal offences he is suspected.

I think it is likely that smaller retailers selling high ticket items will want to offer a discount for cash. They would rather pay a discount to a customer than a bank," he said.

The first reaction of the banking industry was that it was unlikely to make much difference to the credit card business. Bankers said that they did not expect retailers to make wide use of dual pricing.

Barclays, the largest bank card issuer, said it was disappointed and predicted the move would cause confusion.

The bank also feared that it would push up prices by encouraging retailers to surcharge for card use rather than discount for cash. But a spokesman said he doubted whether retailers would do it.

Visa International, the card company which challenged the MMC findings in court, said it did not believe the market wanted dual pricing.

Britain delays decision on ageing tanks

By Charles Leadbeater, Industrial Editor

THE government is preparing substantially to scale down its order to replace the Army's fleet of ageing Chieftain tanks. It is thought the original plans to build 800 tanks will be cut down to an order of between 300 and 350.

Mr Tom King, the defence secretary, yesterday disclosed that the decision on the replacement, which had been expected by the end of this year, had been deferred until next spring.

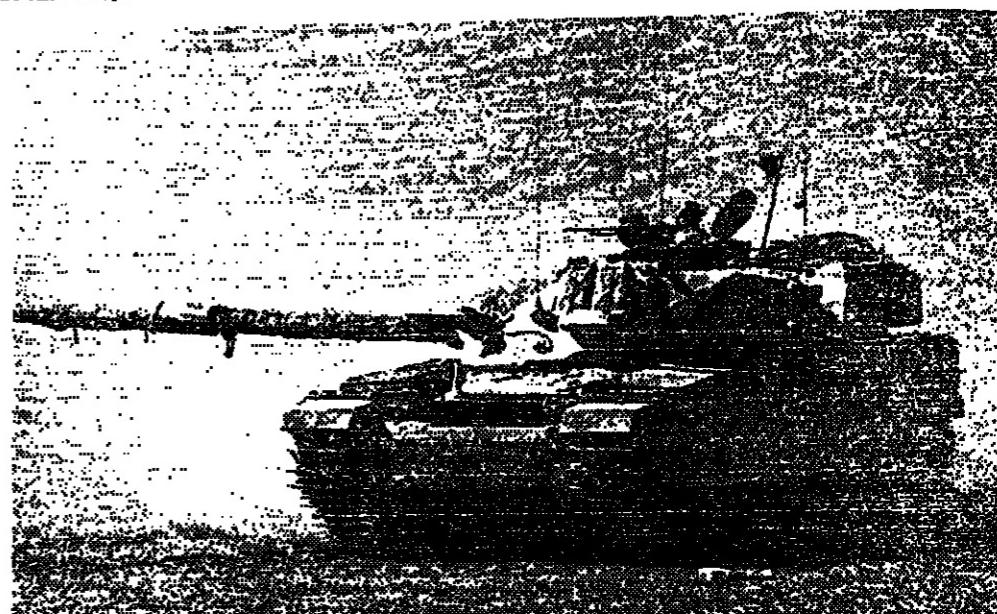
The delay will allow the Ministry of Defence to reconsider the Army's requirements in the light of two uncertainties.

The first is the progress of arms talks on reducing conventional forces in Europe. A deal to cut conventional forces is almost certain to lead to a cut in the British tank order.

The second is the development of the conflict in the Gulf. Planning for the military operations in the Gulf has diverted senior officials involved in the tank decision.

More significantly, the MoD wants to assimilate any pointers about how different tanks perform from the Gulf conflict.

The delay is a blow to Vickers, the British manufacturer which has just completed a £200 million contract to develop its contender the Challenger 2 tank. Vickers said it was disappointed by the delay because trials this summer of the nine



Saved from scrap: the ageing Chieftain has earned a temporary reprieve

Challenger 2 tanks it has built have gone well.

The company said the delay would not have a significant impact on it, partly because the MoD had given it an additional bridging contract to keep engineering and design staff employed.

Vicker's tank factories at Leeds and Newcastle, northern England, which employ about 1,800 people are fully employed

with other work. About 10 per cent of Vicker's profits come from tank production.

The contract is one of the most competitive in recent years because foreign defence groups, facing declining military spending in their own countries, have entered the contest.

Vicker's is competing with

General Dynamics of the US which is bidding to produce a

British version of its M1A2 Abrams tank; Krauss Maffei, the west German manufacturer which makes the Leopard 2 and GIAT-Industries, the French state owned group which makes the LeClerc.

Should Vicker's lose the

contest it would almost certainly be forced to consider redundancies and there would be criticism of the decision to

give it a development contract.

Taiwan group picks Glasgow for plant

By James Burton, Scottish Correspondent

DELTA ELECTRONICS, a large Taiwanese manufacturer of power supply equipment for electronic products, is to set up a \$14m plant near Glasgow which could eventually employ 570 people.

It will be only the second Taiwanese plant in Britain and will enable Delta to be closer to its growing number of EC-based customers.

Nearly 30 per cent of personal computers made in the EC are produced in Scotland, he said.

Sales of cement have fallen sharply this year as UK demand for commercial and residential property dropped.

Cement prices have also slipped since the spring when a 6 per cent increase was announced by British cement manufacturers. This summer

also saw the first serious price competition for more than 50 years between British cement manufacturers.

Castile was acquired for £230m two years ago from RTZ, the mining group by a joint venture of Aker, the Norwegian building materials and North Sea oil service group, and Euroe, the Swedish building materials company. It estimates that annual cement sales in Britain have fallen by approaching 12 per cent this year to about 15.5 million tonnes.

Imports of cement into Britain from continental Europe have also fallen steeply. Blue Circle, Britain's biggest cement manufacturers, has forecast cement imports will fall to between 300,000 and 400,000 tonnes this year.

FT LAW REPORTS

Laytime runs at total discharge rate

GENERAL CAPINPIN: FREE WAVE, PROTEUS
House of Lords (Lord Keith of Kinkel, Lord Brightman, Lord Templeman, Lord Griffiths and Lord Goff of Chieveley): October 25 1990

A LAYTIME clause in a standard form of voyage charter-party providing for discharge at an overall rate for the ship, is not changed by the addition of "basis five or more available batches pro rata if less number of batches" to provide for discharge at a rate per available working hatch.

The clause continues to provide for overall rate of discharge, but is qualified by the added words so that if less than five available batches are available when discharge begins, the overall rate is reduced pro rata and, if hatches cease to be available during discharge, laytime shall not run during the period of non-availability.

The House of Lords so held (Lord Templeman dissenting) when dismissing consolidated appeals by the President of India, the world's largest charterer of dry cargo vessels, from Court of Appeal decisions that laytime under voyage charter-parties of General Capinpin, Free Wave and Proteus, owned by Jebsons (UK) Ltd, Kestell Shipping Corporation, and Pearl Freighters Corporation respectively, was calculated by reference to an overall rate of discharge for the ship, not to a rate per available working hatch.

LORD GOFF said that by charterparties dated May 25 1983, December 16 1983 and June 25 1984 respectively, General Capinpin, Free Wave and Proteus were chartered for the carriage of cargoes of wheat to India.

In the General Capinpin charter the laytime clause provided that cargo was to be discharged "at the average rate of 1,000 metric tons basis five or more available workable batches pro rata, if less number of batches, per weather working day".

The clause did not, in its original form, contain the words "basis five or more available workable batches pro rata, if less number of batches, per weather working day".

The owners contended that the clause expressly provided for an overall rate for the ship, ie "1,000 metric tons . . . per weather working day". They said the effect of the added words was not to substitute a

rate per hatch for the overall rate, but was to qualify the provision for an overall rate in two respects: first, if, when the vessel began discharging, less than five workable hatches were available, the overall rate would be reduced pro rata; second, if in the course of discharging, any hatches should cease temporarily to be available, the relevant period should not count towards laytime.

The charterer adopted a different approach. It was contented that "available workable hatch" had acquired in law a well-established meaning.

In *The Giannis Xidas [1982] 2 Lloyd's Rep 515, 519* Mr Justice Bingham said the expression denoted "a hatch which can be worked either because under it there is a hold into which cargo can be loaded or a hold out of which cargo can be discharged . . .".

That approach, if a hatch was not "available workable" at commencement of loading or discharge, or by reason of temporary impediment, or by reason of loading or discharge having been completed, time should not count in respect of that hatch. That led to the practical result that the clause would have the same effect as if it had provided for a discharge rate per available workable hatch - a well-established formula for computation of laytime, which the charterer said must have been intended by choosing a clause in a form based on the available working hatch.

The owners' approach was adopted by the arbitrators in all three cases. On appeal, Mr Justice Webster preferred the charterer's approach. The Court of Appeal reversed his decision and restored the arbitrators' decision.

The charterer now appealed.

The form of clause providing for a rate per available workable hatch was to be contrasted with the form of clause providing for an overall rate for the whole ship.

Both forms had their virtues. Under the clause providing an overall rate, a quick, if rough and ready, calculation could be made which would enable the parties to calculate how much laytime was *prima facie* available to the charterers for discharging - all they had to do was to divide the bill of lading quantity by the specified rate.

A laytime clause which provided for a rate per hatch - in particular a rate per available workable hatch - was a more highly-tuned clause which took

account of the fact that loading or discharge of one particular hatch might take longer than another, and that completion of loading or discharge of the whole ship might well be governed by the amount of cargo under the longest hatch. That was likely to be of special importance where there was a substantial discrepancy between the volumes of cargo spaces.

The impact of such a clause on the calculation of laytime, if taken in isolation, was likely to favour the charterer, because he would be protected by it from prolongation of loading or discharge by reason of the existence of comparatively long hatches - in "isolation" because if a clause was perceived to favour one or other party, its inclusion in the charter might be reflected in the freight rate. If it appeared there were significant differences in the sizes of the holds, the charterer could bargain for more favourable terms.

The owners' approach was

correct, the daily rate of discharge required from the longest hatch in "isolation" was 252 and 278.72 metric tons respectively, whereas in the case of Free Wave a daily rate of 431.79 metric tons was required.

There was no good reason for departing from the arbitrators' conclusion. He found that the same conclusion was reached by the same reasons as the arbitrators. He was also influenced by the shape of the clause, which appeared to be so drawn as to give primacy to the overall rate for the vessel.

The conclusion was consistent with the reasoning of Mr Justice Parker in *The Tropicave [1981] 2 Lloyd's Rep 152*, though at the point there was a subsidiary issue.

Appeal dismissed.

Lord Keith and Lord Brightman agreed.

LORD TEMPLEMAN, giving a dissenting judgment, said he could not accept that the charterer amended its standard form to no purpose. The object and effect of the amendment were to make sure that laytime was calculated by reference to the heaviest hold.

For the charterer: Angus Glenrie (Constant & Constant).

For the shipowners: Timothy Young (Sinclair Roche & Templey); Middleton Potts; Holman Fenwick & Willan.

Rachel Davies
Barrister

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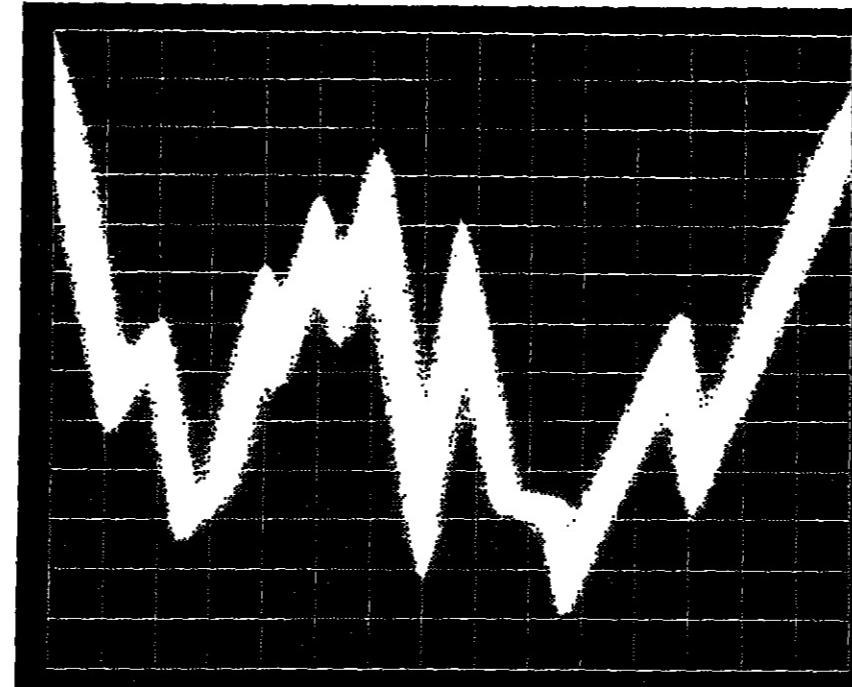
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TOP SECRET

VOLATILE MARKETS CAN BE DISASTROUS.



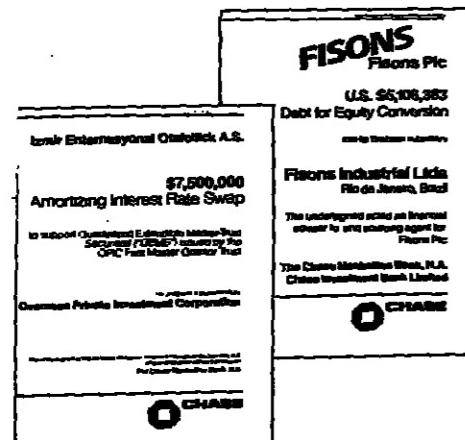
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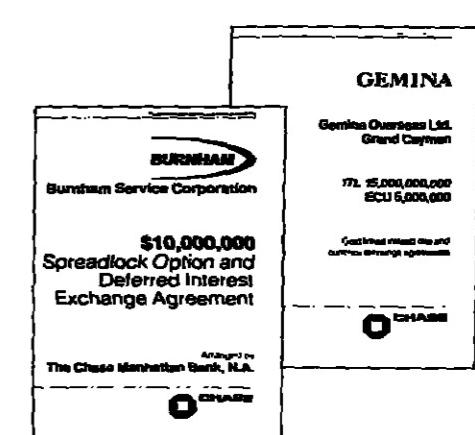
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UK NEWS

CAA urged to speed up review of air congestion

By Paul Betts, Aerospace Correspondent

The government has asked the Civil Aviation Authority (CAA) to speed up its review of the traffic distribution rules for London's congested airports.

This would bring nearer a decision on the vexed issue of whether to allow United Airlines to step into the Heathrow airport slots of Pan American, the financially-troubled US carrier.

United Airlines agreed last week to buy Pan Am's transatlantic route rights into Heathrow airport for \$400m. But the existing UK rules bar new airlines from operating out of

Heathrow and forces them to fly either to Gatwick or Stansted, London's second and third airports.

Washington is arguing that under the Bermuda 2 bilateral air service agreement between the two countries, the US is entitled to two airline slots serving Heathrow. At present, these include Trans World Airways and Pan Am.

By replacing Pan Am at Heathrow, United should be regarded as a replacement airline rather than a new entrant into London's busiest airport, the US claims.

Lord Brabazon, the aviation

minister, originally asked the CAA last September to draw up recommendations on the possibility of removing or modifying the existing London airport rules by next March.

But the United Airlines Pan Am deal has now precipitated the situation and risks provoking a fierce political row between the UK, the US government and the airline industry as a whole.

The CAA is now expected to submit its recommendations to the Government on the controversial issue early in January.

The authority wrote yesterday to around 400 organisations

seeking their views by the end of this month on whether some or all of the current London airport rules should be abolished. It will subsequently formulate its recommendations to the Government.

Although this will accelerate the timetable of the review, it is unlikely to satisfy the UK which has been seeking an even swifter decision from the UK authorities over the United Airlines deal.

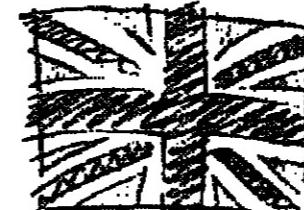
United Airlines, however, is not alone in seeking access to Heathrow.

Several large international carriers now serving Gatwick

have been queuing up to fly into Heathrow. They include, among them, American Airlines, United Airlines' arch rival, Delta and Northwest as well as Cathay Pacific. Mr Richard Branson's Virgin Atlantic Airways has also been seeking Heathrow slots.

All these airlines are expected to argue they have precedence over United Airlines for Heathrow runway slots.

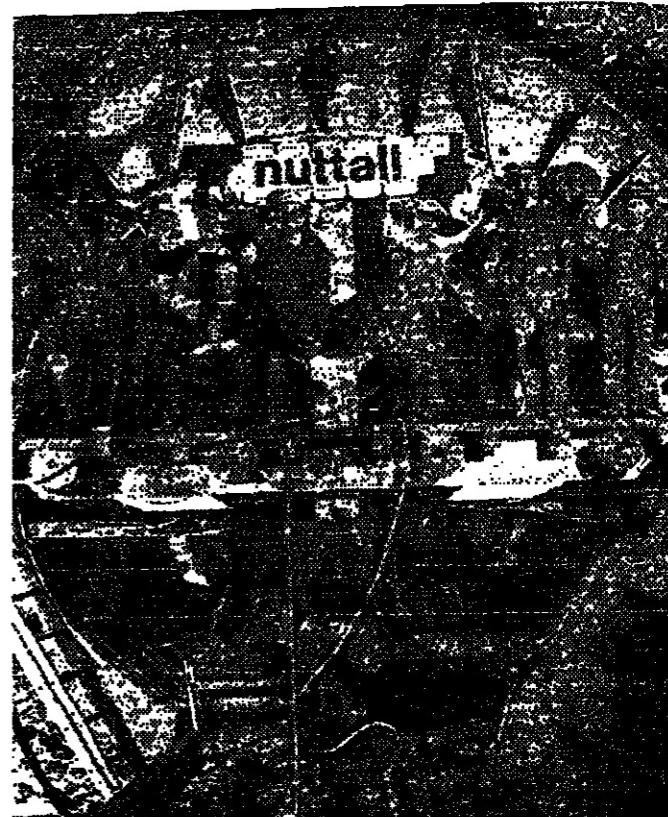
The government's decision could also have a significant impact on British Airways, which has been vigorously defending its dominant position at Heathrow.

BRITAIN IN BRIEF**Ban agreed on nuclear dumping**

A world-wide ban on the disposal of nuclear waste under the seabed from ships or platforms was agreed at an international meeting of the London Dumping Convention.

Britain, the US, France and the Soviet Union opposed the ban which was proposed by Spain. It was pushed through by 29 votes to 4 at the meeting held in the International Maritime Organisation headquarters in London.

However, the option of dumping nuclear waste under the seabed by tunnelling from the shore still remains.



Another historic tunnel breakthrough occurred yesterday when workmen (above) completed hand digging the final section of the dockland light railway extension more than 40 metres beneath the City of London.

This will run from Tower Gateway, by the Tower of London, to Bank station in the City. The railway currently stretches from the Tower eastwards to Stratford and to the Isle of Dogs where the massive Canary Wharf office project is being built.

TV makers foresee a gloomy sales picture

Michael Skapinker looks at the prospects for the household electronics sector

AS THE warnings of an imminent full-scale recession multiply, the companies which produce Britain's television sets and other household electronic goods feel particularly vulnerable.

These companies know that consumers can do without their products if they have to.

Ferguson, the leading supplier of TV sets to the UK market, has already seen the damaging effect that declining consumer confidence has on sales. That was two years ago when interest rates started to climb.

For Ferguson and other consumer electronics manufacturers, the coming months hold few fresh terrors.

Manufacturers say that while TV sales have been disappointing over the past two years, sales of other consumer electronic products, such as camcorders, satellite receiving equipment and video cassette recorders, have shown healthy growth.

Although 1990 is not expected to show a large drop on last year, 1989 was a poor year for the industry. Total sales of TVs in 1988 fell by 12 per cent to 3.8m units. That figure included a total of 1.9m large screen sets, the lowest level for eight years.

Mr Doug Hopper, Ferguson's market-

ing controller says: "We had a bad 1989. This year has not been as painful for us because we took our medicine early."

That included closing the company's TV factory in Enfield, North London, and transferring some of its operations to Ferguson's second plant in Gosport, Hampshire.

Mr Hopper says Ferguson, which is a subsidiary of Thomson of France, has seen a drop of between 6 per cent and 7 per cent in unit sales of TVs this year.

Mr Harris tells a similar story. He says:

"The average life of a television set in the UK is seven to eight years."

Mr Harris says: "It's relatively easy to delay replacing it. With 90 per cent of British households equipped with at least one large screen set, the incentive to buy a new one is not great."

In value terms, however, Mr Hopper says that TV sales are set to remain the same as in 1989 because when consumers buy a new set, they tend to choose a more expensive model.

"It's the flight to quality," says Mr Bill Vestey, general manager corporate communications at Sony. "The lower-price, own-brand sets are feeling the squeeze more than the quality brands are."

Sony is Britain's leading manufac-

turer of TVs. It expects to make 1m sets this year at its plant in Bridgend, South Wales. It will also make 250,000 kits for export to Sony's Stuttgart factory.

The company says it has not revised its output plans because of the downturn in the UK. Apart from the fact that its UK market has held up reasonably well, 75 per cent of the sets made at Bridgend are exported.

Although TV makers are relieved that sales have not suffered further, a static year is still a disappointment for an industry which saw its UK market double in size between 1980 and 1988.

Manufacturers, however, say they are pleased with the video cassette recorder (VCR) market. Last year was a reasonably healthy one for VCRs, with unit sales of 2.23m, 3 per cent lower than 1988.

Mr Hopper thinks that the increased penetration of satellite TV is undermining VCR sales: with more channels to watch, people want to record the programmes and films that they miss.

Mr Hopper of Ferguson has a different explanation for the buoyancy of VCR sales. About 20 per cent of 25 to 45-year-olds own VCRs, but a far smaller proportion of older people do. Many of those now buying VCRs are 35 and older.

"Television is entirely a replacement market. There's an element of replacement purchasing in the video market, but 43 per cent of the videos sold this year have been to first-time purchasers," he says.

"People over 40 used to be frightened of videos, but they now find them more acceptable. About a third of initial purchases are made by people who are 55 and over. They're people who have paid off their mortgages, they have savings and they have become richer as interest rates have gone up."

Manufacturers, however, say they are reasons good. About 500,000 receivers and disk drives were sold last year.

This year's figure is expected to be about 1m. "It's not a spectacular success but it's not a failure," he says.

Sky Television is driving to persuade people to rent satellite dishes has boosted the market, he says. The large manufacturers say that the camcorder market was a particularly bright spot this summer. Prices have fallen and market penetration is still low.

In spite of these successes, manufacturers do not expect their overall market to improve substantially before Christmas 1991.

Iveco workers to stay home

Iveco Ford, the truck maker, is asking all 1,040 manual employees to stay at home next week in response to a steep decline in sales affecting the industry.

The decision is a further sign of growing problems among truck makers following an announcement last week by DAF, the Dutch group, that it will make a "significant loss" this year and that it is cutting more than 400 UK jobs.

Iveco Ford, a joint venture between the Fiat and Ford motor companies, is thought unlikely to make redundancies among its workforce.

Cash for Ulster water supply

The government is to invest £500m in Northern Ireland's water service. It will also establish a new public body to manage water supply and sewage disposal in the province.

Mr Richard Needham, a junior minister at the Northern Ireland office, said the investments over the next 10 years would result in improved water quality and more modern sewage systems.

BA starts new economy class

British Airways has launched a revamped economy class service which will cost the airline £70m over the next three years.

BA had hesitated over the launch of its new economy class at a time when earnings are under pressure from higher jet fuel prices and the

economic slowdown.

However, the airline decided to go ahead with the scheme because demand for economy class travel has remained buoyant in contrast to first and business class travel.

After revamping its first and business class services during the past two years, BA decided to relaunch its economy class service, which is used by 13m passengers a year.

Water merger means savings

Customers of three water companies north of London will save almost 10 per cent on water bills over the next five years, following a merger with a French water supplier.

Mr Peter Lilley, the trade secretary, accepted guarantees from the companies that will safeguard the savings by setting new limits on price rises at Colne Valley, Rickmansworth and Lee Valley water companies.

Following a merger with Compagnie Générale des Eaux, they will be known as Three Valleys Water Company.

Buses suggested as traffic cure

The trade association representing Britain's bus and coach industry has launched a campaign to put forward bus travel as the solution to urban traffic congestion.

The Bus & Coach Council urged transport policy makers to recognise that greater use of buses using reserved lanes could get people moving more quickly at lower cost than the construction of new roads.

There are only 40 miles of bus lanes in London compared with 300 miles in Paris.

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November 2
1990

POLAND

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20th November 1990

For a full editorial synopsis and advertisement details, please contact:

Patricia Sandidge
on 0171-873 3426

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UK NEWS

British Airways

Why 'economy' has taken flight

The UK airline has been working its way through a revamp of the different passenger classes. Now it is the turn of the main cabin, which is being relaunched under a new banner and at a cost of £70m. Simon Holberton explains the background to the move

passenger numbers." It is also, he says, "about trying to build customer loyalty", so that BA can increase its share of repeat business.

Strong will not quantify the expected gains to revenue from the relaunch. The main cabin represents such a sizeable part of BA's revenue (£1.5bn from long haul and £800m from short haul) that publishing numbers would give too clear a clue to analysts about the airline's total profitability. All he will say is that "we expect a significant impact on revenues over a three-year period."

The relaunch represents the biggest and most complicated experiment BA has conducted in "branding". The airline is rare in its industry for applying marketing techniques drawn largely from the world of consumer goods to what is essentially a service experience.

For BA this means breaking down a service into its constituent parts – analysing and testing them in the market much as a consumer goods manufacturer might – while at the same time remaining aware that a lot of what it is offering consumers is intangible, and that success hinges as much on how it delivers its service as on what the service ultimately is.

In the past these techniques have been used to considerable success with its first and business class relaunches, which combined cost the airline more than £45m. This time, however, BA has faced a task of greater complexity.

The main cabin brings together a greater variety of passenger than is to be found in either first or business class. It carries 7.3m people on its short-haul European service, and 6m use its intercontinental long-haul services per year.

They do so to go on holiday, visit friends and relatives, and to conduct business; within those motivations BA has identified seven different types of individual.

In putting together a product specification for what BA will call World Traveller, for intercontinental flights, and Euro Traveller, for its European service, BA has had to carry out a



Ian McComas

great deal of consumer research (5,000 passengers were interviewed) among such a diverse mix of customers.

The relaunch of the main cabin has also demanded a reappraisal of the way in which BA addresses the leisure market in terms of products offered. In the past, while the products may have been good, their presentation was incoherent.

BA has been offering holiday-makers three basic products under the names Poundstretcher, Speedbird Holidays and City Breaks.

Three products under one umbrella

Each has had its own identity, management and travel agent distribution channels; but to the consumer it was not obvious on which airline he or she was flying.

These three products have now been brought together under one umbrella brand – Leisure Traveller – with BA's name featuring strongly. Man-

agement has been centralised, the lines of communication to travel agents streamlined, and investment made in improving computer bookings. The cost of this amounts to £10m of the £70m BA has allocated to the economy relaunch.

This should all add coherence to, and bolster the relaunch of, the main cabin because there is, for the first time, a consistency in the branding. In the words of an internal BA marketing document: the aim is "to rationalise and consolidate our labels/identities so that one clear and motivating proposition can be offered throughout our leisure activities."

Thus, the consumer will buy a Leisure Traveller product and travel in the World/Euro Traveller cabin of a BA aircraft. The key word here is "Traveller" – a word BA researched around the world and the word which the airline hopes connotes the essence of the experience and service it is offering.

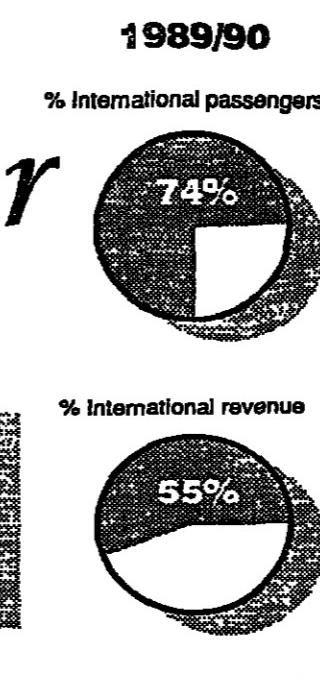
It will appear at check-in desks (in the UK, at least, BA

hopes to be able to drop the word "economy" from check-in desks within 18 months), on passenger tickets and baggage labels and will be prominently displayed in the main cabin of the aircraft.

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know what its passengers thought about it and what they wanted.

In early 1988, when the airline first started conducting research into the people who travelled in its main cabin in an attempt to understand their psychological needs, it uncovered some uncomfortable facts about itself, and a deep-seated resentment on the part of its customers to be classed as "economy" passengers.

Confusion about what was offered

The research showed that BA had a very low visibility within the leisure market; that there was confusion about the products it offered; and that there was a general feeling that BA was not suitable for leisure travellers.

The stark fact is that the majority of the people who travel in the main cabin have done so not by making a positive choice for BA but because that is where their travel agent has put them.

Getting consumers to make a positive choice for BA is one of the top aims of the relaunch, but before that could be addressed, the airline had to

flights 75 per cent of its customers travel economy, and where 35 per cent of them have never been on an international flight before.

The other main finding that the research threw up was passengers' antipathy towards the term "economy class". Economy was seen as a profoundly negative product label; it had no "values or identity"; moreover, it made customers feel like second-class citizens. The problem BA faced was how to extend its image to encompass the leisure traveller.

Any product change, McComas says, has to be linked to meet the psychological and emotional needs of the passenger. So BA spent a year developing which offer prizes from the trivial – a key ring – to the not so trivial – a free holiday. Liney promises that these activities will be optional and non-intrusive; one can only hope.

Cabin crew routines have been changed so that crew come into greater contact with passengers than before. Names of passengers according to seat position will be posted in galleries so that when responding to a request, crew can use the passenger's name – or so the theory goes.

Crew will hand out a complementary drink before take-off, the amenity pack after take-off instead of queuing for their duty-free purchases at the galley. The crew will offer a seat-side duty-free service – all of these designed in part to get the crew into contact with the passengers.

"We see just as much potential [for making money] in the main cabin as we did when we targeted the business traveller," says Strong. "Getting our people to understand their role and to understand that the main cabin is not just down the back of the plane but is just as important to us as any other cabin is critical."

"The key issue is one of approachability and friendliness. If we can bring that off then it will make the job more interesting for the cabin crew and life more comfortable for the passengers."

Monday: Training – the key to success; Why BA tests its ads

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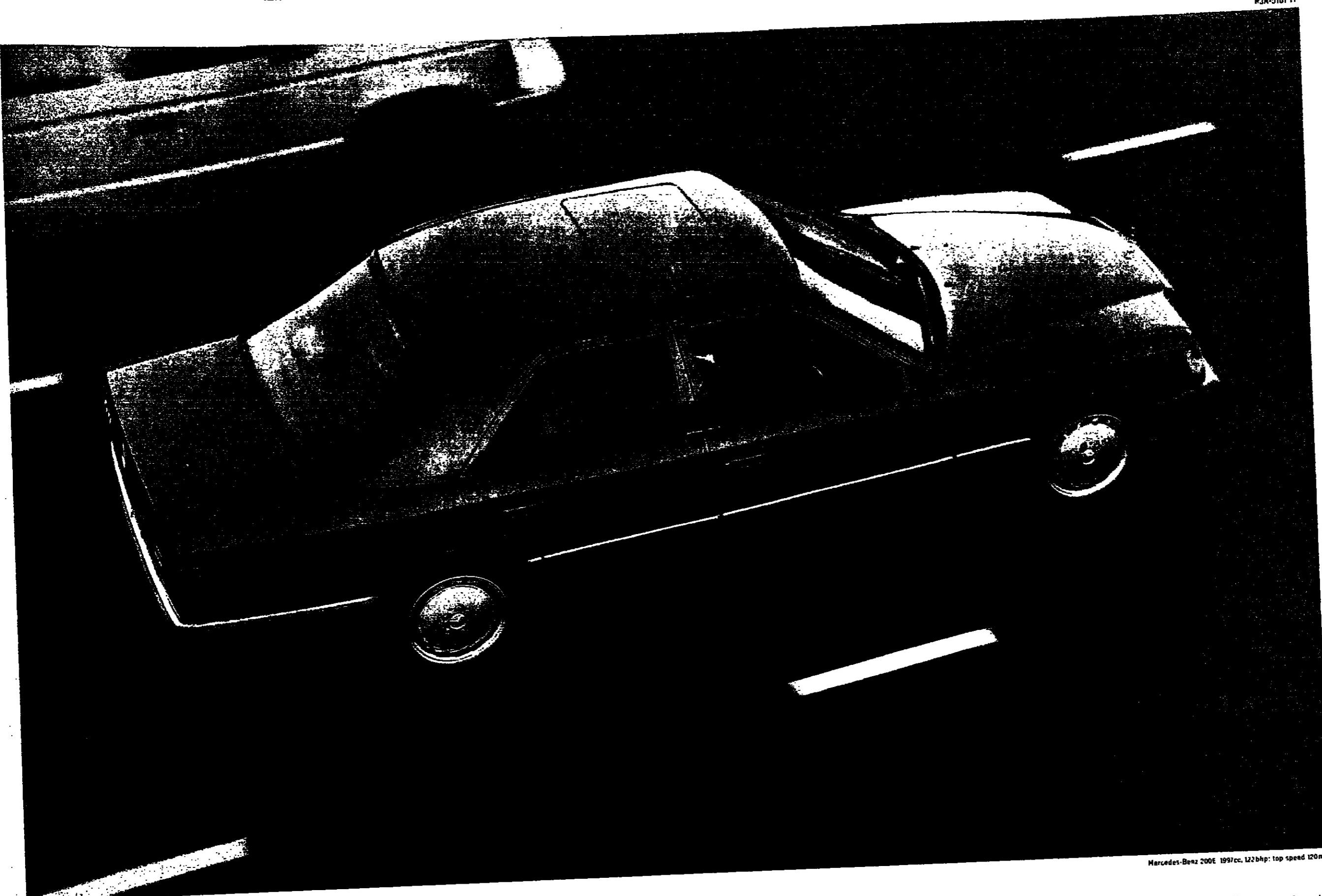
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also allows air to circulate and the seats to breathe, and inhibits perspiration.

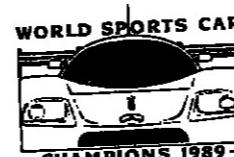
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and responsiveness of recirculating ball power steering, for instance, which helps to endow all Mercedes-Benz cars with their exceptional and much envied directional stability; panoramic forward vision, however bad the conditions, thanks to the 200E's single eccentric-sweep wiper which clears a larger proportion of the windscreen than any other car wiper system available. And all five of the main petrol-engined models in the 200E-300E series are fitted with closed-loop three-way catalytic converters.

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"In our business the market doesn't wait two hours and 45 minutes," points out vice president Tom Reagan. "We just had to switch on the machine in the evening and go home."

In the hunt for a speedier option the company discovered a novel type of computer technology which accelerates calculations by processing a number of pieces of information simultaneously – instead of one bit at a time as in conventional serial computers.

A bit of juggling to the software and this parallel processing machine took six seconds to carry out the task which had previously taken nearly three hours. For J P Morgan the implementation of parallel processing was as simple as inserting an extra printed circuit board into the existing PC.

J P Morgan is just one of a growing number of financial institutions that are going parallel. High street bank TSB, for example, is studying the use of parallel computer systems for econometric forecasting and also in databases to hold client information.

Bacon & Woodrow, the consulting actuary, has developed a system to help it assess the premiums that life assurance companies should charge. The actuary is now selling the software to large life assurance companies.

Although parallel processing is relatively standard on the most powerful computing machines – such as the Cray supercomputer family – the novelty in systems such as those used by J P Morgan, Bacon & Woodrow and TSB is that they incorporate parallel processing technology on PCs or mid-range computers.

The emergence of the technology at the low end of the computer market has been

The computers share the load

Della Bradshaw on how parallel processing can offer an edge to financial institutions

brought about by the development of specialist chips which combine processor and communications functions. Tens or even hundreds of these chips can be used together. In Europe this concept has been pioneered by Immos, now part of the Franco-Italian SGS-Thomson group, with its transputer chip. In the US companies such as N-Cube have been in the forefront.

It was in the vast number-crunching requirements of the scientific and oil sectors which originally provided a ready home for these multi-processor systems. But a similar need on behalf of banks and brokerages to process huge banks of figures is now promoting their march into the financial sector.

A good example is the Bacon & Woodrow application for assessing premiums for life assurance policies. Calculating the profitability of a life policy means modelling all the pertinent factors for every month for which the policy will be in force – for the next 50 years, say. For a company with 2m policies that calculation needs to be repeated 2m times – computationally a very intensive task.

In addition, banks and insurance companies rely on the sort of data that can be handled easily by parallel computers, because it can be broken up easily into separate chunks, so that each chunk can be allocated to a different processor.

"Because life assurance is about independent people you can process each policy completely separately," says Steven Haasz, project leader in the computer development department of Bacon & Woodrow. Haasz believes the same principles apply to pensions, salaries and bank statements.

Taking the concept one step further is an insurance system developed by the Transputer Support Centre, in Sheffield, for modelling insurance policy proposals. In this application each transputer runs a different policy model, says Roger England, manager of the centre. So when a client asks for a range of different quotations for life assurance, his or her details – age, health and so on – are processed by each transputer in turn. Each processor produces a different policy with different premiums and benefits, but all for the same client.

The low cost of parallel computing, bit per bit, compared with other computer solutions is also proving attractive to financial institutions, says Christine Irwin, director of business systems at Empower, the Cheshire-based software house which specialises in software for parallel computers.

"Until recently financial institutions have been quite rich and used lots of large mainframes," says Irwin. "Now they are



becoming more conscious of how much their data processing is costing them."

The cost of parallel computing hardware can be one tenth of that of mainframes with the same theoretical processing power. For example, a 16 processor machine from Parsys, the Thorn EMI subsidiary, costs from £50,000, while boards with single transputers on them cost about £1,500. Multi-processor machines are also available from companies such as Melko and Sension.

For J P Morgan the decision to install parallel processing hardware for its first convertible bond system was one of expediency. "We had already invested a lot of money in the model," points out Reagan. "On top of that the amount of investment needed for a single transputer was extremely small. It was an easy decision."

Because the system proved so successful, the bank began looking at the technology as a way of solving other problems. It has now introduced a second system from

Parsys, which incorporates 16 transputers and can process up to 200 millions of instructions per second (mips), for spotting arbitrage opportunities.

Reagan believes the system, which he describes as "one small box strapped to an [IBM] AT", will give dealers a higher level of analysis, resulting in better deals.

Although Reagan acknowledges that price was clearly a factor in opting for the system, he believes it was the ease of use of the software, which is set up in a spreadsheet format, that was the real selling point. "There's nothing easier to use than a spreadsheet. The traders can change the parameters themselves on a daily basis. They can sit down and develop their own simulation models."

Although parallel-processing systems have obvious advantages, their future will depend on whether manufacturers develop the appropriate operating and applications software to run on the machines. "The hardware is there, but the extreme prob-

lem is the lack of software," says Bill Edisbury, director of technology at TSB. Although the operating systems are largely proprietary, manufacturers are moving towards the introduction of "open systems" and, in particular, the Unix operating system, says Peter Dzvrys, marketing manager for Parsys. Then, in theory, software written for other Unix systems could be transferred to parallel machines.

But things might not prove so easy. "The problem is how to segment the data," Irwin says. "When you're designing a database you need to ensure that the data that is used together is kept together." If not, she points out, it could take time to get the different pieces of information during a database search and that could reduce the speed advantage of the system.

Irwin also cautions against being too euphoric about the cost advantages of parallel processing. Although all applications written for the new machines would run on them, older applications cannot be transferred. "At the moment there is a very large investment in Cobol out there," she warns.

As well as the technical drawbacks, parallel processing in PC machines has faced obvious resistance from the larger computer makers, eager to protect the revenue they get from mainframe computer hardware and software.

But now the computing fraternity is clearly beginning to take parallel processing seriously. Perhaps the biggest stamp of approval came from Oracle, the database company, which announced that it will make its software available on parallel processing machines.

It is in this area of parallel processing that Edisbury sees an enormous potential, both for the financial sector and for management information systems generally. In the future he envisions a scenario where a bank manager could use a database running on parallel processing hardware to make on-the-spot calculations about how thrifty or reliable a customer is.

Kick to speed up the disk drive

ALTHOUGH mainframe computers process information more and more quickly, the disc drives need to store all the data have lagged behind. As a result many mainframes are only as quick as the disc drives from which they get their information.

To help solve the problems researchers at the University of California at Berkeley have devised a disc architecture to help decrease the time it takes to get the information from disc to processor. Raid (redundant arrays of inexpensive discs) also gives increased data security.

The first company claiming to have developed Raid storage systems is EMC, of Hopkinton, Massachusetts. It has implemented the technology by combining magnetic disc arrays with memory chips (cache memory).

This cache memory can memorize the data more quickly than magnetic media and so can be used to hold the data temporarily until the disc is ready to accept it, so speeding up the process.

EMC says another big advantage of Symmetrix, as it is called, is that it takes up only 20 per cent of the floor space of more traditional disc storage systems.

• COMPUTER manufacturer Digital Equipment has now turned to compact discs as the storage medium for sending out the latest software to its subscribers.

The benefits to customers are in the reduced storage space needed – one single-sided compact disc can store a mini encyclopedia – and in the reduced cost. Compact discs are cheaper bit per bit than other storage media.

Digital will send out the discs to all participating customers every two months, but only those who have subscribed to a particular piece of software will be able to use it. That is because they will need a product authorisation key – a piece of computer code – to unlock the software and they will only get that if they purchase the software.

Batteries with a thin skin

HYDRO-QUEBEC has formed a joint venture with Japan's Yuasa Battery company to commercialise a new super-thin battery for use in electronic products, writes Robert Gibbons.

Hydro-Quebec, one of Canada's two largest electric power utilities, has invented the new solid polymer electrolyte battery at its research centre near Montreal. The lithium polymer cells are composed of multiple layers of thin film.

The battery, besides being lightweight, is rechargeable and can be moulded into many different shapes.

The joint venture will spend nearly \$6m over the next three years developing the battery for mass production. The first manufacturing plant, costing nearly \$10m, will be built in Japan and the second in Quebec.

A knock-out of a weed killer

A WAY of inhibiting the growth of weeds, while reducing the amount of environmentally-damaging herbicides used, has been developed by the Weizmann Institute in Rehovot, Israel.

The breakthrough involves the development of a special chemical agent which is applied alongside an ordinary



WORTH WATCHING

by Della Bradshaw

herbicide. The agent has been designed to knock out the weeds' defences against the herbicides.

The agent, known as a chelator, does this by removing metals from the weeds' enzymes. It is these enzymes which fight back against the herbicides, and to do that they need certain trace elements in their make-up. The removal of the metals sabotages the plant's ability to fight the herbicide, and so a much smaller quantity of the weed-killer is needed.

The cocktail is intended for use in fields which need to be cleared prior to crop planting.

Strong barrier stands the blast

THE improved safety of workers on offshore oil and gas rigs has been the motivating force behind the development of a blast and fire resistant barrier by Cape Durasteel, of Wellingborough.

It has developed a barrier made of a sandwich of steel filled with a cement-like composite which is fixed to a steel structure. In tests, says the company, the barrier has resisted blasts of up to two bar – in a real explosion such a blast would destroy the entire rig.

The barrier could be used to separate the areas of the rig where explosions would be most likely to occur from other areas such as the accommodation block.

Rose-coloured glass windows

A NEW type of glass that can be "switched" from clear to opaque and vice-versa, as easily as switching a light on and off, is tipped to open new windows of opportunity to the world of interior design, writes Laura Blair.

The glass, developed by US chemicals company Raychem and manufactured for Europe under the name Priva-life by Belgium's Glaçeries Saint-Roch, consists of a film of liquid crystal set between two sheets of laminated glass.

In their normal state the crystals are dispersed and the glass is opaque. But when a small current is applied, the crystals are activated and drawn together, and the glass becomes completely transparent. The electrical wiring will be built into the frame on which the glass is mounted, and simply plugs into the mains.

In the US the glass, which comes in a variety of tints, has already proved successful as an alternative to blinds and curtains, giving push-button privacy in executive offices and conference rooms. Priva-life's UK supplier is AFA, of Colham.

Contact: EMC: US: 508-439-1000. Digital: US: 508-439-5111; UK: 0734 868711. Yuasa Battery: Japan: 03-337 2423. Weizmann Institute: Israel: 03 483512. Cape Durasteel: UK: 0231 400055. AFA: UK: 0832 0932 68706.

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Surplus of city centres bodes ill

AFTER the party, the hangover. The heady years of the retail boom combined with a laissez faire planning regime have left many of those concerned with a throbbing headache. Empty shops, run-down city centres and a shortage of new investment are the most obvious symptoms of this malaise.

That, at any rate, is the conclusion of some of the most influential retailers in the country. The Oxford Retail Group, a think-tank made up of retailers, investors and agents, has just published its - somewhat depressing - thoughts on retail property.

The group, which is composed of companies and institutions such as Boots, John Lewis, Land Securities, Norwich Union and WH Smith, was set up three and a half years ago, in response to worries about the lack of guidance and the pro-development stance of the Department of the Environment when it was headed by Mr Nicholas Ridley.

There has been a shift of attitudes since then. Under the regime of Mr Chris Patten at the DoE, more weight is being given to the local authorities' development plans. "It is not a sea change but it is quite significant," says Mr Ross Davies, who co-ordinates the Oxford Retail Group.

The main problems that will bedevil the planners of the nineties are a shortage of

investment combined with an excess of shopping centres. The result could be a depressing spiral of neglect where town centres are concerned. The buildings will become dilapidated with the knock-on effect that investment in offices, services and leisure facilities may be deterred.

It is, in the view of Mr Stuart Hampson, deputy chairman of John Lewis, a green issue. "The concern about the environment is focused on ozone layers and green fields. But the built environment of town centres is just as important."

The spectre already haunting the group is that of Sheffield. Two months ago, Meadowhall, a 1.5m sq ft out-of-town shopping centre in the Lower Don Valley near junction 34 of the M1, opened its doors. Despite the depressed state of the retail market, it got off to a highly successful start.

But as the leading retailers move out of town to Meadowhall, they may leave a far less vibrant city behind them. In the view of Mr Hampson, the city centre will be "devastated".

Some comfort may be taken from Newcastle's experience. The main shopping areas of the city, such as the Eldon Square shopping centre, were not, as predicted, badly hit by the opening of the out-of-town Metrocentre. None the less, Mr Davies argues that Newcastle's city centre had special advantages



Sheffield's Orchard Square centre

such as a metro system and an enclosed shopping centre, which helped it withstand the threat from the Metrocentre. He thinks Sheffield will not be so lucky.

The problem is that many town centres are already in poor shape, as spending on infrastructure has not kept pace with the expansion of the retail trade. "Access remains difficult and car parking is expensive, inadequate or unpleasant in many centres," says the group. The spanking new, purpose-built shopping centres that were built in the 1980s underline the deficiencies of the traditional centres, hastening the exodus out of town.

The pressure on city centres will be exacerbated by the problems of the retailers and the oversupply of developments planned in the 1980s. In

the second half of the last decade, the average yearly number of openings of food superstores was twice that of the first half. The proposals for new shopping centres increased from about 30m square feet to more than 150m square feet between 1980-83 and 1988-90.

Meanwhile, there will be little money available to refurbish the town centres. Institutional interest in retail property will suffer as a result of the poor outlook for rental growth and the decline in the institutions' commitment to property investment.

Moreover, the report reckons that the emergence of the Single European Market may highlight better alternative investment propositions on the continent than at home. "Town and city centres in places like Bolton and Bristol may have to compete with those in Mul-

heim and Marseille."

The options for local authorities are stark, in the view of the Oxford Retail Group. If they fail to win back investor confidence by improving the infrastructure, they may as well abandon their efforts to revitalise town centres.

In the litany of problems incurred by the property industry, the attitudes of the investing institutions are near the top of the list. In spite of a sharp increase in yields this year, the pension funds and life companies seem determined to sit on the sidelines. When money is spent, it is, for the most part, directed towards developments in their own portfolios, writes Vanessa Houlder.

Exceptions exist, however - although they can be counted on one hand. Why are these players bucking the trend and what sort of properties are they buying?

Of the Scottish institutions, Scottish Widows, Scottish Amicable and Scottish Provident have all made ripples in the market.

Mr David Hunter, the property director of Scottish Amicable, which has £1.5bn under management, is a firm advocate of counter-cyclical investment. He reckons that there are bargains to be had when yields of prime provincial offices stand at 8.8 per cent and prime shops at nearly 6 per cent. He has recently bought a mixed portfolio from Next for £24m.

Scottish Widows, which has a £1bn property portfolio, is also an active spender, with plans to add £100m-worth to its £1bn portfolio.

Mr Andrew Windscale, its fund manager, has been emphasising high-quality rather than high yields. An example is a recent acquisition of a low-yielding but well-placed shop in one of the

Players who are bucking the trend

prime shopping areas in Bath.

Another life fund, Friends Provident, has spent some £70m this year. "We have been trying to take advantage of the peaks and troughs by buying cheap and selling dear," says

Mr David Doubbie, its prop-

erty fund manager.

Its strategy is to buy prop-

erties that are suitable for re-

development within three to five

years and which have an

attractive initial yield. Exam-

ples include an office in cen-

tral Manchester, shops in cen-

tral Leeds and an industrial

estate on the motorway net-

work in the south-east.

The strategies of the other

players, such as Norwich

Union, TSB, Postel, Equitable

TOTAL RETURNS (%)			
	Retail	Office	Industrial
Year to Sep 90	-5.9	-3.4	2.1
Quarter to Sep 90	-2.4	-3.9	-1.8
Month of Sep 90	-0.4	-1.0	-0.3
Investment Property Databank			-0.6

Other factors that could lead to an increase in property investment include the growing liquidity of the institu-

tions. In June, 5.4 per cent of

the institutions' assets were

liquid - a similar level to that

after the 1987 crash. In addi-

tion, the entry into the

exchange rate mechanism and

the cut in base rates may

influence the decisions made

at the next quarter's asset

allocation meetings.

Overall, analysts expect

institutions to put about £2bn

into property this year. Even

on the most optimistic fore-

casts, however, that will mop

up less than a quarter of the

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ing on stream each year.

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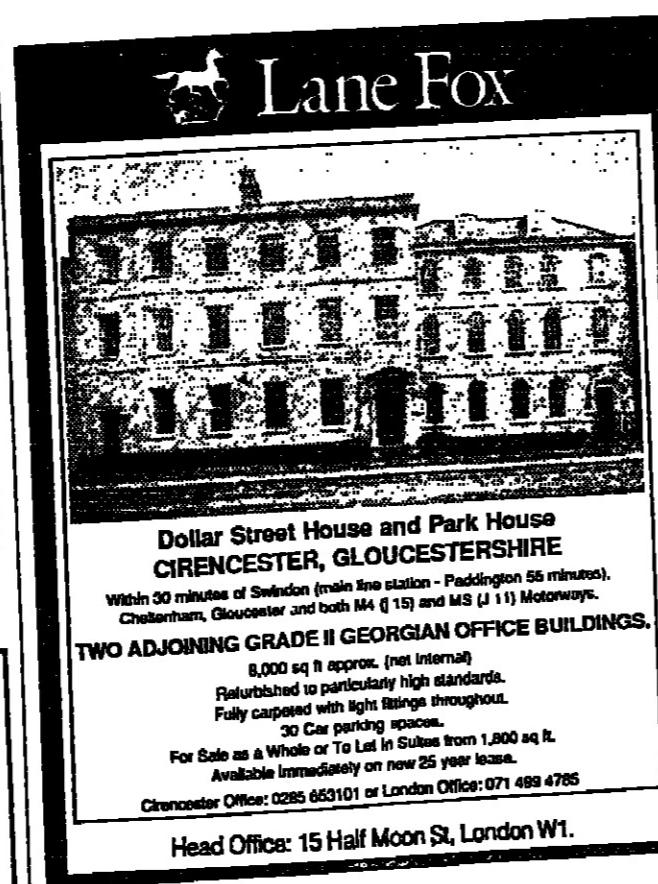
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ARTS

Arts Week

F	Sa	Su	M	Tu	W	Th
2	3	4	5	6	7	8

EXHIBITIONS

London

Royal Academy of Arts. Monet in the 60s. The Series Paintings. The long-awaited blockbuster exhibition has opened in London sending reviewers scurrying to explore the artist's double vision. Burlington House, Piccadilly (071 0572).

Harvard Gallery. Eduardo Chillida. Major retrospective of the Spanish sculptor (261 0127).

Paris

Musée Marmottan. Goya, 2, rue Louis Boilly. Closed Mon (02 340702). Galerie Maurice Garnier. Bertrand Buffet - La Bretagne. In his unmistakable split-handwriting, the painter reveals by Joachim, pays homage to Brittany's ports and beaches. 6, ave Malraux (42256185). Closed Sun. Mon and luncheons. Marmottan's Monets. For lovers of Impressionism, the Musée Marmottan is a must. Musée Marmottan, 2 rue Louis Boilly, Closed Mon. Musées des Arts Décoratifs. Panoramic wallpapers, 107, Rue de Rivoli (2258214), closed Mon. Tues. Ends January 21.

Louvre. Euphorion. Some 60 objects, vases, amphoras and bowls testify to the art of Egyptian pottery. A terracotta in the 8th century BC in Athens, in mastering the technique of red figures on black background (40205166).

Haboldt and Co. The newly opened gallery presents in its luxurious setting a selection of old masters from Rembrandt van Rijn to Pollock and Dali with names as diverse as Ter Borch and Canaletto, Boucher and Tiepolo, 137, rue du Fbg. St Honoré (4289585).

Galerie du Carrousel. 19th century French masters, 11, quai Voltaire (42611075). Closed Sun and Mon.

Gran Galería Picasso. Closed. The Wed. late closing. Picasso Museum. The restored 17th century Hotel Sale, provides a fitting home for the world's largest collection of Picasso's work (42712421).

Galerie d'Art Saint Honoré. The Magic of Art. Closed Sat, Sun, Mon (02 3220508).

Musée Rodin. Delightful 19th century town house. Hotel Biron - contains the life work of Auguste Rodin, who opened the way for modern sculpture. In the gardens his Thinker

broods, the Burghers of Calais trudge to their tragic destiny and Balzac defies time. Closed Tue.

Brussels

Musée d'Ixelles. L'Impressionisme et le Fauvisme en Belgique is a major exhibition of Belgian painting from the 1880s to the 1920s. Closed Mon.

Galerie de la CGER. The Belgian Dynasty and Belgium's cultural Development.

Palais des Beaux-Arts. 5 million years: The Human Adventure. Man's evolution seen through 200 Paleontological exhibits.

Musée d'Art Moderne. Palais Royal. The Goldschmidt Collection of modern paintings recently left to the museum is on view in its entirety for the first time. Works by Braque, Chagall, Hockney, Klee, Miro and others. Closed Mon.

Musées Royaux d'Art et d'Histoire. Inca-Peru an exhibition that traces the evolution and decline of the Inca culture through 450 artefacts. Closed Dec 9.

Madrid

Fundación Juan March. Cars, Andy Warhol's unfinished series of car drawings and paintings, commissioned by Daimler-Benz on the centenary of the invention of the automobile, are now on view at the foundation on loan from Daimler-Benz in Stuttgart. Ends Jan.

The Cambio Legacy. Frances Cambio, Catalan financier and politician, was also the owner of a magnificent private collection. It has been put up between 1897 and the Spanish civil war. Botticelli, Titian, Tintoretto, Verones, Sebastiano del Piombo, Perugino, Goya, el Greco, Zurbarán, Rubens. Museo del Prado. Ends Dec.

Museo Espanol de Arte Contemporáneo. The first ever exhibition of life in Spanish homes seen through the works of a wide range of top rate artists over a 500 year period. Ends Dec 9.

Barcelona

Modernisme comprehensive show of modernism as "total art". Organised by Olimpiada Cultural, the aim of the exhibition is to show Barcelona's rich modernist inheritance in all its different aspects: including painting, posters, jewelry, furniture, stained glass, wrought iron and ceramics. Ends Dec 20.

Museo Picasso. Homage to Jacqueline Roque was a constant source of inspiration for Pablo Picasso. Fundación Miró. Joseph Beuys. Some 130 drawings on the theme of oriental philosophy in an interchange with the Kefner Gesellschaft in Hanover. Closed Mon.

Rome

Palazzo Degli Espostioni. Notable exhibition of Roman pottery with names as diverse as Tar Borchi and Canaleto, Boucher and Tiepolo, 137, rue du Fbg. St Honoré (4289585).

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man Rockwell, Otis, watercolours and sketches from the years 1918 to 1972 by a remarkable artist, who for over 40 years designed the front cover for the high-circulation Saturday Evening Post. Ends Nov 11.

American Academy: Giovanni Battista Piranesi: 136 engravings of Rome, made around 1770, the year of Piranesi's first visit to Rome, and the beginning of his long love affair with the city.

Venice

Palaio Grassi. From Van Gogh to Picasso - from Kandinsky to Pollock. Opening with Picasso's 1931 Woman with Yellow Hair and closing with Fernand Léger's 1950 Builders with Rope, this exhibition provides a truly delightful canvas through modern art from the late 1870s onwards. Included in the group of paintings lent by the Guggenheim in New York are 32 works from the renowned Thannhauser collection, none of which have ever been shown to European audiences they were bequeathed to the museum in 1940. Ends Dec 9.

Chicago

Art Institute. One of Chicago's most noted contemporary artists returns home when Ed Paschke's travelling exhibit, which first appeared at the Fondation Centre last year, arrives with 47 of the painter's day-glo portraits and landscapes.

Chicago Historical Society. A House Divided. American in the Age of Lincoln. Documents, mementos and personal effects. Art Institute. The Russian Taste for French Painting is a tribute to the cultural impact of improved Soviet-American relations with its French masterpieces borrowed from the Hermitage and Pushkin Museums.

Works from Poussin to Matisse include Manet, Renoir, Cezanne and Gauguin.

Tokyo

Masterpieces of Japanese Art. This selection of 250 major works has been drawn together to mark the accession of Emperor Akihito. It includes rarely seen pieces from the Shosoin Treasures in Nara, the Horuyū Temple, the Imperial Household collection and elsewhere.

National Museum. Closed Mon. Kara Annual 10. Since its establishment 10 years ago, this museum has had a continual show of young and emerging Japanese artists; an opportunity to observe new developments and directions in Japanese art. Kara Museum.

Azabu Museum of Arts and Crafts. Ukiyo-e prints and paintings of flowers and birds: from the Rockefeller collection in the US.

William Blake: 200 iconographic works by the English revolutionary, visionary, poet and painter. Part of the UK 90 Festival. National Museum of Western Art. Closed Mon.

Treasures of the British Museum. Highlights from the civilisations of Mesopotamia, Sumer, Egypt, Greece, India, Mesa-Aztec and Polynesia. Many of the 250 exhibits have never left the British Museum before. Another UK 90 event. Setagaya Museum. Closed Mon. Dante Gabriel Rossetti. Exhibition of some 120 paintings and drawings. Bunkamura, The Museum.

New York

Brooklyn Museum. From pastoral landscapes to moonstruck mature fantasies, this comprehensive exhibit makes the claim for Albert Pinkham Ryder as the first modern American painter.

Metropolitan Museum. Mexican art from pre-Columbian handicrafts to modern murals includes a majestic panorama with more than 300 works covering 30 centuries.

Metropoltian Morgan Library. Treasures of Eliza College Library covers 550 years of collecting, including drawings of royalty, manuscripts and books among 200 borrowed objects.

Chicago

Art Institute. One of Chicago's most noted contemporary artists returns home when Ed Paschke's travelling exhibit, which first appeared at the Fondation Centre last year, arrives with 47 of the painter's day-glo portraits and landscapes.

Chicago Historical Society. A House Divided. American in the Age of Lincoln. Documents, mementos and personal effects. Art Institute. The Russian Taste for French Painting is a tribute to the cultural impact of improved Soviet-American relations with its French masterpieces borrowed from the Hermitage and Pushkin Museums.

Works from Poussin to Matisse include Manet, Renoir, Cezanne and Gauguin.

Tokyo

Masterpieces of Japanese Art. This selection of 250 major works has been drawn together to mark the accession of Emperor Akihito. It includes rarely seen pieces from the Shosoin Treasures in Nara, the Horuyū Temple, the Imperial Household collection and elsewhere.

National Museum. Kara Annual 10. Since its establishment 10 years ago, this museum has had a continual show of young and emerging Japanese artists; an opportunity to observe new developments and directions in Japanese art. Kara Museum.

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London

Handel: Israel in Egypt. The Royal Choral Society and the Wren Symphony Orchestra, conducted by Laszlo Heltay (Fri). Royal Festival Hall (928 8800). Seville Trios perform Spanish dances (Fri). Purcell Room (928 0021).

Mahler's Das klagende Lied. Giulio Sinopoli conducts the Philharmonia (Sun). Royal Festival Hall.

Bach Mass in B minor. London Baroque Orchestra (Mon). Barbican Hall.

Leipzig Gewandhaus Orchestra conducted by Kurt Masur performs Brahms' first and second symphonies (Tue). Barbican Hall.

Chicago Symphony Orchestra under Riccardo Muti (Wed). Royal Festival Hall (928 8800).

Seville Trios perform Spanish dances (Fri). Purcell Room (928 0021).

Miles Davis European Tour 1990 (Tue). Alte Oper.

Frankfurt Radio Orchestra under Elia Benvenuti (Sat). Alte Oper.

Juilliard Quartet plays Bach (Sun). Alte Oper.

Miles Davis European Tour 1990 (Tue). Alte Oper.

Albéniz (Fri). Auditorio Nacional de Música (937 0100).

Vienna Philharmonic conducted by Riccardo Muti. Beethoven, Brahms (Sat). Mozart, Schubert (Sun). Auditorio Nacional de Música (937 0100).

Barcelona

Orquesta Clásica de Barcelona conducted by Victor P. Perez, with Catherine Cho (violin).

Marcu, Prokofiev, Dvorák (Fri, Sat, Sun). Palau de la Música Catalana (936 1000).

Bologna

Meles Quartet playing Haydn and Bartók (Mon). Teatro Comunale (932 9999).

Florence

Vienna Philharmonic conducted by Riccardo Muti. Beethoven, Brahms (Wed); and Vladimír Dalman in J.C. Bach and Tchaikovsky (Fri, Sat, Sun). Teatro Verdi (312320).

Antwerp

Budapest Symphony Orchestra and Chorus conducted by András Ligeti with soloists perform Beethoven's Ninth Symphony. Sportpaleis (Sat).

Brussels

Ann Murray (mezzo soprano) accompanied by Graham Johnson (piano) in recital. Barber, Berlin, Schubert, Schumann, Strauss (Sat). Théâtre Royal de Montréal (Mon).

Brussels National Orchestra conducted by Gary Bertini with Alfiidi (piano), Bernstein, Gruber, Concertgebouw (Sun).

Cologne

Cologne Radio Orchestra and Choir, Stuttgart Choir with Ian Copley (tenor), Roland Hermann (bass), and Michael Schmid (bass) conducted by Gary Bertini with Tabea Zimmermann (violin). World premiere of Mark Kopytman's Cantus V.

Paris

Cécile Onetto, piano. Chopin, Liszt, Rachmaninov (Mon). Salle Gaveau (4953050).

Ensemble Orchestral de Paris with Pierre Viatore, piano. Quatuor Vioti. Beethoven, Schubert, Schumann (Tue). Sala Gaveau (4953050).

Paris Opera. Concertgebouw conducted by Kurt Masur with Alfred Brendel in Brahms' third symphony and first piano concerto (Thu). Concertgebouw.

London

London Symphony Orchestra and Choir with Graham Johnson (piano) in recital. Barber, Berlin, Schubert, Schumann, Strauss (Sat). Théâtre Royal de Montréal (Mon).

London National Orchestra conducted by Paul Dury with vocal and instrumental soloists perform Cesare Franchi to mark 100th anniversary of his death. Cathédrale Saint Michel (Sun).

Madrid

Spanish National Orchestra and choir conducted by Antonio Rosario, with Sabina Haas (soprano), Anita Herman (contralto), Norbert Hiltner (tenor) and Manuel Cid (bass). Oskar Heilemann (piano). Matthias Hollé (bass). Wagner's Meistersinger (Fri, Sun). Auditorio Nacional de Música (373 0100).

Güillermo González (piano), Schubert, Schumann, Oliver, Penderwick, Stravinsky. Concert-

MUSIC

London

Handel: Israel in Egypt. The Royal Choral Society and the Wren Symphony Orchestra, conducted by Laszlo Heltay (Fri). Royal Festival Hall (928 8800).

Seville Trios perform Spanish dances (Fri). Purcell Room (928 0021).

Munich

Munich Radio Orchestra under Semyon Bychkov, Strauss and Beethoven (Fri). Herkulessaal der Residenz.

Royal Philharmonic Orchestra and Kurt Nikkanen (violin), conducted by Vladimir Ashkenazy.

Berlin, Mendelssohn and Tchaikovsky (Sun). Miles Davis European Tour 1990 (Tue).

Utrecht

Eduus Müller (tenor) accompanied by Christopher Wilson (lute). Dowland, Holborn, Gueron, Caccini, Vreden (Fri).

Netherlands Philharmonic with Eliane Rodrigues (piano), Hartmut Haenchen conducting. Mendelssohn, Beethoven, Schumann, Beethoven (Sat).

Kristjan Zimerman (piano). Debussy, Beurs (Mon).

Amsterdam

Dutch Philharmonic Orchestra conducted by Zubin Mehta with Eva Marton, Brigitte Fassbender, Heinz Zednik, Bendt Klark and Keith Lewis. Schubert's Sonatas in a concert version (Tue, Thu). Philharmonie.

Cologne

Cologne Radio Orchestra and Choir, Stuttgart Choir with Ian Copley (tenor), Roland Hermann (bass), and Michael Schmid (bass) conducted

Top 100 List

ARTS



Feel the chill, damp air: Atkinson Grimshaw's 'Lovers by a Lake'

More than just a master of moonlight

Susan Moore on the work of Atkinson Grimshaw

It is hard to believe that a celebrated painter could live, work and die in 19th century England without leaving more than a shadow of himself in the literary sources of the day. Atkinson Grimshaw, the Leeds-born master of moonlights, left no illuminating diaries or letters, and little impression on life and art as recorded by others. His pictures must speak for themselves.

Perhaps, as has been suggested, he had seen Walter Fawkes' Turner moonlights and marines at nearby Farmley Hall. What his moons behind scudding clouds in deep turquoise skies bring to mind much more are the "Night Pictures" of Wright of Derby of a century before. There is a comparable interest in contemporary life, and the contrast of effects of natural and artificial light. Wright's white-hot iron in a blacksmith's forge or the earthstoppers lantern, is replaced by the phosphorescent gas light glaring from shop and office windows. Arkwright's Mill becomes the giant Grand Hotel looming across Scarborough Bay.

The literary associations of Wright's nocturnal landscapes, and those of Danby, are more covert in Grimshaw. He seems more to be moved by the same spirit as his beloved Tennyson than to illustrate his poetry. In the same way, Dickens's Coketown is perhaps nowhere more effectively evoked than in Grimshaw's frieze of factory chimneys reflected in the murky River Aire.

There are wonderful contemplative and elegiac night scenes here - of Whitby, Scarborough and Leeds, and the Thames at Blackfriars and Battersea.

Grimshaw abandoned his job as a railway clerk in the early 1860s to earn a living as an artist (for which he was not conventionally trained), no doubt aware of the rich possibilities of local patronage. A

vibrant early watercolour landscape shows him under the sway of the Leeds Pre-Raphaelite John William Inchbold, and Ruskinian "truth to Nature". Presumably, he lacked the financial wherewithal to indulge in this time-consuming technique, for his brushwork soon broadened and he began, no one knows why, to paint his famous moonlights.

Fortunately, they are as lyrical as they are original evocations of Victorian Britain. Grimshaw transcribed shrouding sea-fogs in the new docks, and the chill damp air of autumnal mornings in the industrial suburbs, and we can taste it. And feel the water lanes seep into our shoes.

There has been only a handful of exhibitions since Grimshaw's "rediscovery" in the late 1960s and burgeoning market success in the 1980s, and none for over a decade. Meanwhile, he has become ever more familiar, the darling of picture researchers seeking atmospheric book covers for the great industrial epic. For the delectation of new fans and old devotees, dealers Christopher Wood and Richard Green have combined forces to stage a small but representative gathering of paintings and watercolours, fleshing out some 28 sale pictures with

Grimeshaw's frisee of factory chimneys reflected in the murky River Aire.

There are wonderful contemplative and elegiac night scenes here - of Whitby, Scarborough and Leeds, and the Thames at Blackfriars and Battersea.

Massenet and Martinu in France

Two neighbouring cities in central France have just staged different operas using an identical production technique - viewing the action as a film in the making. Saint-Etienne launched its first Massenet Festival with *Cleopatra*, the last of Massenet's 27 operas unseen in his lifetime and unperformed since 1920. Lyon staged Martinu's opera-film *Les Trois Souhaits*, a work at once bursting with Parisian modishness of the 1920s and far in advance of its time.

Both productions were set in a film studio, with the action constantly framed and interrupted by the "real" lives of the protagonists and their colleagues behind the cameras. Both included the screening of a film, showing rushes of what had already been acted out on stage. Both ended with the principal characters adjusting to the lonely life of the real world.

On their own terms, each made highly entertaining music-theatre. Where they differed was that Martinu and his collaborator, Georges Ribemont-Dessaignes, intended *Les Trois Souhaits* as an opera-film - and the Lyon production exploited its multi-dimensional possibilities to the hilt. Massenet, in contrast, wrote *Cleopatra* to a tried (perhaps one should say tired) formula, with which Saint-Etienne took considerable liberties.

Massenet is Saint-Etienne's most improbable son; the city is a congested mess, and the festival - evolving from a series of unusual productions at the modern, functional Maison de la Culture in recent years - is part of a campaign to dust up its depressed image. Like the Berlioz Festival at Lyon, it will be a biennial event. *Cleopatra*, together with the oratorio *La Viege et fringe concerts*, attracted handsome sponsorship from France Telecom, and made a big opening splash.

Massenet's "drame passionnel" about Cleopatra and Mark Antony was premiered in Monte Carlo in 1914, and enjoyed a few performances in the French provinces before Mary Garden sang it in Paris. Its appeal may have dated, but it is not as weak as its long neglect would suggest. Although Massenet was ill-equipped to tackle a theme of such classical opulence, the opera is well laid out and includes a surprising amount of good music - notably Cleopatra's splendidly theatrical entry "Je suis vers", Mark Antony's aria of despair and some charming Act II processional. These, together with Cleopatra's Act IV nocturne, are vintage Massenet.

By using the dramatic parentheses of a 1930s Hollywood film spectacular (complete with an army of extras, studio tantrums and false effects), the producer, Guy Coutance managed to lend credibility to a plot that might otherwise have dissolved into kitsch. True, there was an element of muddiness about it, and the final act - stripped of Christine Marest's film-set decor and Frederic Pineau's luxuriant Egyptian gowns and head-pieces - despite its loss, was a highlight.

Andrew Clark

and sheer fund of ideas running through the enterprise conquered all reservations.

For the cast nothing but praise: Kathryn Harries added to her growing list of continental triumphs with a portrait that encompassed the glamorous allure of a film star and the composure of a classical heroine. With her rich lower range, she was ideally equipped to handle Cleopatra's melodramatic vocal lines, though she might occasionally let go a bit more - the top of the voice could do with more sparkle. Mark Antony, a baritone role, was elegantly sung by a promising young Frenchman Didier Henry.

The only other major parts are Spakes, the slave who wins Cleopatra's attention, and Mark Antony's Roman bride, Octavie, sung by Jean-Luc Maurette and Danielle Streiff. The performance was skilfully conducted by Patrick Fournillier, whose enthusiasm for the byways of French opera is proving infectious.

Les Trois Souhaits offered prominent parts to many who contributed to the Opéra de Lyon's recent success with *L'Amour des Trois Oranges*. It was another magnificent company effort, making one impatient for the promised commercial recording. The Lyon music director, Alain Nogaro, underlined how nimble and witty Martinu flitted through the musical fashions of the 1920s.

This was echoed in the fast-moving staging by Louis Erico and Alain Maratrat, which tended to underline the slight nature of the score in a way that the modest, conventionally-operatic Prague production earlier this year avoided. But it was a penalty worth paying.

The whole of the lower floor of the Auditorium Maurice Ravel was transformed into a vast, heavily populated arena of film props and cameras, in a vibrant 1920s ambience (there were the added thrills of a French television crew recording the whole event). Played without an interval, the performance was a remarkable synthesis of theatrical construction in the way it alternated between the volatile normality of the "real" world and the surreal events of the film.

Heading a large, expertly-rehearsed cast were the Swiss baritone Gilles Cachemaille as Monsieur Juste, Valerie Chevalier as Indolem, Christian Papis as Adolphe and Helene Perrugia as the Fairy. The smaller roles featured such familiar faces as Jules Bastin, Jocelyne Tailleur and Ricardo Cassinelli, repeating their Argentine sailor from the 1973 Lyon production. Hard to believe this was only the fourth time the work has been staged since its belated premiere in 1971; one came away amused and amazed, but above all heartened that Martinu's quirky genius is finally being recognised.

Andrew Clark

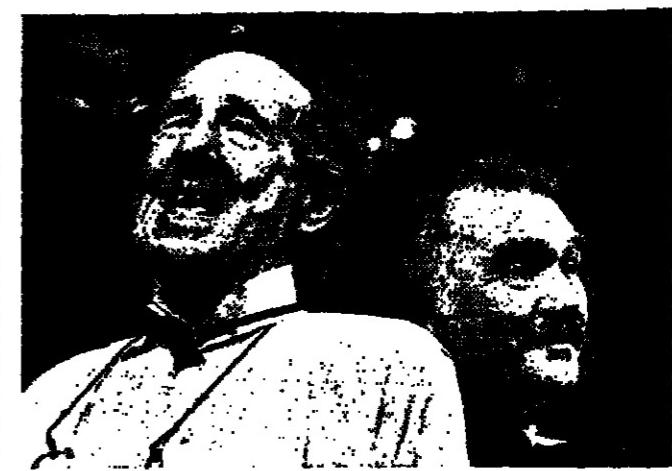
Bookends

APOLLO THEATRE

It is a change in London's West End to come across a play that is wholly English: English writer, English actors, English director and English setting. Perhaps that's what's wrong with *Bookends*. It is hard to imagine how such a piece could have reached such a prominent stage as the Apollo without the names attached to it: Keith Waterhouse as author, Ned Sherrin as the director, and Michael Hordern and Dinsdale Landen as the two on-stage performers.

Bookends is rooted in the British radio shows of the late 1950s and the radio and television quiz shows thereafter. It appears to be subject to no external influences whatsoever, and indeed no new influences of any kind. In the world of Keith Waterhouse time and style stand still, except perhaps that nowadays literary figures now receive more attention than they used to. Some of them have become media stars, if not quite household names, in their own right. As if in acknowledgement of that, Waterhouse makes several unpleasantly smirking references to Salman Rushdie rather in the way that "Much Binding in the Marsh" might have made jokes about Sir Stafford Cripps.

The old radio shows were at least funny. *Bookends* is not. It is about an aspiring figure in the literary/cultural world who is still under the influence of his old housemaster. The literary man, naturally a member



Michael Hordern and Dinsdale Landen

least implicitly stated. There are references to the old radio comic, Charlie Chester, and to Enid Blyton - "are you a famous five man?" The leaning on quiz shows comes out in a question like "what are your five least favourite words?" It would be nice to think that *Bookends* contains some kind of satire. If so, it is directed at the Garrick. The inspiring literary figure wears not on the ordinary Garrick tie and Garrick bow tie, but also a Garrick monocle, socks and a pocket handkerchief in the Garrick colours and at one stage even has a pair of Garrick-coloured pyjamas. The Garrick is sometimes a rather noisy club, but not even its members behave like that. In short, this is a thoroughly dismal evening.

Malcolm Rutherford

Travels With My Aunt

LYRIC THEATRE, HAMMERSMITH

Gender-swapping (a man playing a female role and vice-versa) is the commonplace, indeed it is fast becoming the cliché of the contemporary theatre. Twenty years ago, however, when Giles Havergal moved from the Palace Theatre, Watford, to take over the Glasgow Citizens Theatre it was an outrageous novelty outside of farce; in 1970 Glaswegian critics were unanimously putrefied about Havergal's all-male production of *Hamlet*. Two decades later his all-male production of *Travels With My Aunt* seems likely to settle in at the Lyric, Hammersmith, until November 10, without a single huddle being raised in protest.

It was designed originally to provide something cheap and cheerful - Michael Cowen tells us in his book, *The Crit* - after the inroads made last year into the budget by *Macbeth* and *The Crucible*. But, as often happens, the need for thrifit has had a happy outcome artistically. A male quartet whose members are Havergal,

Patrick Hannaway, Gavin Mitchell and Derwent Watson, dressed in uniform grey suits with red short-sleeved pull-overs, play all the roles. Often they change from one part to another in the middle of a scene. Far from confusing us, this kaleidoscopic approach preserves the outline of Graham Greene's lark novel of 1969 with faithful lucidity. Stewart Laing's adaptable open set largely consists of cane chairs and cafe tables, surrounded by a border of dahlias and tropical flora. This design may be used instantaneously to suggest any location; the text requires from Brighton, Sussex to Asuncion, Paraguay. Each geographical shift is announced on an overhead illuminated readout.

Everything goes without a hitch, the four chaps moving around with the precision of formation dancers. They alter their voices as deftly as they change places. They share the part of Henry Pulling, the retired bank manager, who dis-

covers, thanks to his outspoken and imperious Wodehouseian aunt Augusta, that life becomes more real when it is lived dangerously. Havergal alone plays Augusta, in a piercing falsetto, and woeful gestures of the arms and hands, seemingly borrowed from Alastair Sim whose towering height equals Hannaway's tubby, earthy presence makes a fine contrast, both as Augusta's black servant/lover Swordsorth, and the sinister Mr Visconti who, the many references to Walter Scott reveal, is meant to be a contemporary version of the hero/villain Rob Roy.

This performing version of *Travels With My Aunt*, by Havergal and Jon Pope who jointly direct, preserves the more subtle features of Greene's text because every word spoken is taken from the original. It makes for a relaxed, entertaining couple of hours with an unusual theatrical flavour.

Anthony Curtis

Tartuffe

HACKNEY EMPIRE

François Bernier, a French traveller and friend of Molière, brings the Indian emperor Aurangzeb "a gift from the west" - the new play *Tartuffe*, translated and adapted by Aurangzeb's court poet.

It is an appropriate opening to Jatinde Verma's production of Molière's comedy. For much of this year Verma, artistic director of the London-based Asian arts group Tara Arts, has been offering British audiences this gift from the east, touring round the country under the auspices of the National Theatre's education department.

In Magdalene Rubalcava's design, the court poet's version

of Molière is presented under a net canopy, and in an arena apparently bordered by tennis nets. This is no fluke: Verma's an intensely playful interpretation, dedicated to the "maker of plays", the elephant-god Ganesh. He works deftly between Asian and European traditions of theatrical play - legend, fairy-tale, music and dance - to which he and his players make constant and unconscious reference.

But Orgon's household is also preoccupied with real games, from leapfrog to badminton. Indeed this production suggests that one of *Tartuffe*'s most obvious hypocrisies is his ostensible preference for praying above playing. When badminton becomes the medium for flirting with Orgon's wife Alimah, Nizwan Karanji's unctuous "faking fakir" is quick to take up a racket.

Shelley King's mischievous Orgon becomes the medium for flirting with Orgon's wife Alimah, Nizwan Karanji's unctuous "faking fakir" is quick to take up a racket.

Andrew Hill

Vivien

THEATRE MUSEUM, COVENT GARDEN

The ambivalence of the 20th century about extreme success is matched only by its ambivalence about extreme beauty. Vivien Leigh had both and lost them, along with her great love, Laurence Olivier. "You reach a point" he was later to write, "when it's like a life raft that can only hold so many. You cast away the hand grasping. You let it go."

The truth - as this solo piece makes clear - was that the grasping hand had become crabbed by professional jealousy. Illness and the depression that Vivien called "my demon". The generation of critics that hailed Scarlett O'Hara had yielded to one that damned her Lady Macbeth with faint praise. Quite compelling in its small way," sufficed the young Kenneth Tynan, while fulsome in his admiration of her lord and master.

All the same, Vivien Leigh left posterity a nice little nest-egg, most famously Scarlett in *Gone with the Wind*, but most poignantly Blanche Dubois of Tennessee Williams' gut-wrencher, *A Streetcar Named Desire*. Both fictions owe part of their enduring appeal to the fact that they could be seen as refractions of reality. "Playing her tipped me into madness," said Vivien herself of Blanche, the disintegrating dipo who layed the ghost of the exquisite, minxish Scarlet.

Andrew Powrie's portrait is compassionate but unendearing, employing a wealth of anecdotal evidence to make the point that here was a woman who was puzzled by her own publicity machine. Liz Payne speaks and moves well, capturing the coy half smile of so many studio stills and the clipped diction of RADA, circa 1930.

It is a show that sits happily in a theatre museum - somewhat long, but neatly staged with an authentic ring that extends to the white lace confection of Scarlet's dress. It gives no offence, but neither does it present any tangible challenge.

Claire Armitstead

ARTS GUIDE

OPERA AND BALLET

London Royal Opera, Covent Garden. Revival of the 1985 production of *Il boero di Siviglia*, conducted by Gabriele Ferro, with the first of two interesting casts: Agnes Baltsa, Gabriel Bacquier and Jeremy Irons. Last performance of the first-rate new production of Verdi's *Aida*, conducted by Edward Downes, with Baritone, Giuliano Giannini, soprano, Linda Watson, and Giorgio Zancanaro strongly recommended.

English National Opera, Coliseum. A new and unusual double bill, Delibes' *Familiars* and Gervi's *Giulietta e Geronio*. In the production by Charles MacColl, with casts including Sally Burgess, Peter Coleman-Wright, Benjamin Lumsden and David Maxwell-Arden. Further performances of the award-winning 1986 production by David Pountney of Verdi's *Dr Faust*, conducted by Antony Beaumont, with Alan Opie, Graham Clark and Helen Field in leading roles; final one this season of *The Magic Flute* in Nicholas Hytner's fresh and uncluttered production.

Paris Chatelet. Broadway musical *42nd Street* to Harry Warren's music has its production supervised by Mark Bramble (4022640).

Amsterdam The National Ballet on tour with *Under my feet* (Van Dantzig).

Schatz, Pyrrhic Dances II (Van Schayk) and a new ballet by Jan Linkens. Fri and Sat at Roderdam, Schouwburg (411 8110). Tue and Thu in The Hague, AT&T Danstheater (360 4330).

The Hague

Nederlands Dans Theater with *La Cathédrale engloutie* (Kyllian/Debussy) and the world premiere of new ballets by Phyllis Taylor and Jean-Christophe Maillet. AT&T Danstheater (Fri, Sat) (360 4330).

Genoa

Teatro Margherita. Bellini's *La Sonnambula* in the production by Mario Testa for the Festiva di Genova, with Ludovic Serra, Pietro Baldi and Carlo Strini, conducted by Eugene Kohn (568 2230).

Milan

Teatro Alla Scala. Rudolf Nureyev's production of *The Nutcracker*, for which he has redone the choreography, with Anja Magyar and Oliver Matz alternating with Isabell Seaby and Zoltan Solymosi in the leading roles, conducted by Armando Gatto (80.91.26).

Berlin

Opera. *Die Zauberflöte* by Mozart, with Hans Sotin, Toni Kraemer, and Peter Schaufuss' ballet *Eine Vorstellung und Der Barber von Sevilla*.

Hamburg

Opera. *Die Zauberflöte* is sung by Amanda Hargreaves, Dawn Upshaw, Kurt Moll and Robert Gambill. *Zumthorpe* has its first-rate cast led by Linda Plesh, Liviu Badiu, Kurt Moll, Gunther Neumann and Andreas Schmidt.

Frankfurt

Opera. *La Bohème* in Volker Schöndorff's impressive production has Eliane Coelho as Mimì, Hildegard Heschel as Musetta, Alejandro Ramirez as Rodolfo and Alberto Rinaldi as Marcello.

FINANCIAL TIMES

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Friday November 2 1990

Emu and Mrs Thatcher

NONE OF the leaders of the four leading member states of the European Community has enhanced his (or her) reputation for statesmanship over the past week. Mr Helmut Kohl and Mr François Mitterrand, by their short-sighted behaviour over farm reform, Mr Giulio Andreotti, by his ill-considered agenda for the summit in Rome last weekend, and Mrs Margaret Thatcher, by her intemperate and ill-considered remarks in Rome and again in the House of Commons on Tuesday, have done much to bring both themselves and, worse, the European Community into disrepute.

The EC's immediate priority is to agree a negotiating mandate on farm reform for the Uruguay Round of multilateral trade negotiations. The leaders who have blocked the requested mandate – it is inadequate both to the occasion and the needs – should note that many of its partners doubt whether the EC was ever prepared to negotiate in good faith. If failure there is to be, the EC will bear much of the blame for the consequences – and deservedly so.

When deciding to ignore this urgent issue, the leaders needed to have something to say on economic and monetary union that could be justified by its clarity, and its timeliness. They failed on both counts.

The pronouncement itself could readily have been postponed until December. Worse, as Mr Karl Otto Pöhl, the president of the Bundesbank, has pointed out, the next stage on the path to Emu is "absolutely incomprehensible". So 11 of the 12 have agreed to a conditional date for moving into an ill-defined transition. What is the point of this?

Unfortunately, Mrs Thatcher's behaviour over the EC can make even the blunders of her counterparts look statesmanlike. She persistently fails to understand that she has to persuade. She can neither impose her will nor, in the end, stop what the other members wish to obtain.

Alas, prime minister

"It is our purpose to retain the powers and influence of this House, rather than denude it of many of its powers," she said, in response to Mr Neil Kinnock, after her diplomatic presentation on the meeting of the European Council. "We are more stable and influential

with sterling, and it is an expression of our sovereignty. This government believes in the pound sterling," she also remarked.

Alas, poor House: alas, poor pound sterling; alas, poor Mrs Thatcher! The first is, all too often, a rubber stamp; the second a currency that has lost its lustre; and the third a woman who confusedly thinks dictatorship with democracy.

Treatment of money

Money exists to facilitate the welfare of citizens, not the powers of government. No sense can be made in the debate on Emu, both within the UK and in the EC as a whole, if this point is not remembered. The question must then be whether the long term interests of the citizenry may best serve by treating money as within the arena of politics or as part of its constitutional framework.

Nobody would question that the administration of justice must be beyond the purview of party politics. Is this not true of money as well? When one contrasts the experience of the UK under politically managed money with that of Germany under a money managed by its central bank or of the UK under the gold standard, the answer seems clear. The ability of a government in possession

of a temporary majority in the House of Commons to manipulate the currency in order to secure a renewal of power from a bribed electorate is not an expression of effective democracy.

The case for an independent monetary authority is strong. But European money is likely to prove the sole route to monetary stability that is also politically credible. Consequently, acceptance of the long term objective of monetary union is not contrary to the interests of the people of the UK, however contrary it may seem to those of people who expect to rule over them.

Much is still to be fought over in the debate on Emu: how much power to transfer to EC institutions, how to effect the best possible transition and how to preserve the most valuable monetary asset that the EC now possesses, the credibility of the Bundesbank. None of this may have been helped by the capers in Rome; none of it has been helped by Mrs Thatcher's obscurantism either.

Mr Jim Hightower, the Texas agriculture commissioner, represents the opposing side. The feisty populist warns in his Texas drawl that Gatt stands for "Gatca again".

Administration spokesmen portray Gatt as a paeon to free trade," he says. "What they don't say is that Gatt will cost Americans drastically, freezing our agriculture production to move from the US to the Third World and freezing our borders for massive imports of foreign produced food."

In the division among American farmers, there are clear points of convergence. They agree almost universally that the price floors, set by the government, are too low to cover production costs – except during those increasingly rare years when shortages push prices up. They detest the government programmes which provide them millions of dollars a year in production subsidies, but these subsidies

US farmers are divided in their response to a Gatt initiative which threatens the subsidies on which they rely, Nancy Dunne reports

Grassroots anxiety in agriculture



Source: US Secretary of Agriculture

Total transfers associated with agricultural policies (\$bn)

	Transfers from taxpayers			Transfers from consumers			Budget revenue			Total transfers		
	(1)	(2)	(3)	(1)	(2)	(3)	(1)	(2)	(3)	(1) + (2) - (3)	(1)	(2)
EC - 12	31.7	38.2	45.8	44.1	71.9	78.3	63.7	54.1	0.7	0.7	0.7	102.9
US	59.4	50.3	49.1	46.3	29.6	30.4	26.0	21.6	0.9	0.7	0.8	88.1

dies – called deficiency payments – are sometimes the difference between liquidity and the auction block.

The differences among the farmers arise over the solution. The world is on the road back to surpluses. Production will increase as eastern Europe liberalises; new technology will spur output everywhere. The Bush administration believes the free market is the fairest, most efficient mechanism for determining price and a producer's individual survival. It worries that without multilateral farm trade reform, protection will increase and lead to a new cycle of trade tensions.

Another school of thought holds that the free market is a mirage, sighted only by academics, rich middlemen and politicians, who need not toil for long hours year round "to make a crop". They see the administration as a tool of the five huge grain companies, which thrive on volume no matter what the price. They favour land management programmes, which they believe are environmentally sound, and an international food reserve to provide stability. They say higher price floors – even an international price, linked to production costs – would negate the need for deficiency payments.

In the Congress, 37 senators, from both parties and varied constituencies, have now signed on to a Gatt-crippling resolution which could amend whatever package of trade reforms emerges from the conclusion of the Round in December. If, indeed, any emerges at all. The resolution, which needs only the votes of 51 senators to take effect, means the Senate

could upset delicate compromises so painfully achieved by negotiators in Geneva and Brussels, and bring the entire negotiations to naught.

Similar action has been threatened in the House of Representatives.

This opposition, before a completed pact is produced, is highly worrying to the Bush administration. The trade talks were largely launched to correct farm trade distortions after bilateral bickering and cajoling – and even a matching export subsidy scheme targeted towards EC markets, the Export Enhancement Programme – failed to convince the Community to restructure.

Producers say cuts in subsidy levels which fall short of complete elimination 'only perpetuate the same relative inequities'

tire the Common Agricultural Policy (CAP). But the vocal opposition of many farm interests blights the picture of unity among US farmers which negotiators have assumed in the Round.

President Bush has gambled heavily on the success of the Round.

In defiance of Congress, trade disputes over subsidies, market barriers and patent protection have been relegated to the multilateral bargaining table, a practice which has left Congressmen and powerful interest groups frustrated and mistrustful.

For the US, the timing of the Round has been particularly unfortunate. At the start, President Reagan's prestige was at its height. The Republicans controlled the Senate, where the American economy was flourishing, and the US was undisputed leader of the western world. All seemed possible, even a world without government-supported agriculture.

But four years later, the US economy appears dangerously anaemic; it is in dire need of the transfusion trade expansion could provide. The improvement in the trade deficit has stagnated. Textile imports reached a record high for the first eight months of the year; steel imports have attained their highest level since last October. Demands for protection, staved off during more prosperous times, are gathering strength as they always do when unemployment rises.

The original US farm proposal to phase out all trade-distorting subsidies and quotas over 10 years drew grudging backing from the mainstream commodity groups, the grain traders and agribusiness. However, when reality intruded and the US put forward a compromise plan which would cut export subsidies by 90 per cent and internal subsidies by 75 per cent over 10 years, producers of sugar, cotton, peanuts and dairy products turned against the administration.

Across-the-board percentage cuts in subsidy levels which fall short of complete elimination "only perpetuate the same relative inequities", the producers declared in a letter to Mrs Carla Hills, the US trade representative. "The playing field may be at lower

elevation, but it would have the same intrinsic tilt before the reductions."

The revolt among farm groups, which have long enjoyed quota protection, was by no means unexpected. But the administration seems to have been caught off guard by the strength of a coalition of interests opposing the Gatt, which included textile, steel, environmental interests and other manufacturing groups.

The US government deadlock over the budget carries over into trade policy. To block protectionism, the president needed only to muster the support of one-third of the Congress. To get Gatt implementing legislation passed he will face the more daunting challenge of mobilising majorities in both houses.

The seeds of the rebellion were planted long before the Uruguay Round, with the passage of the US-Canadian Free Trade Agreement. In Minnesota, Mr Mark Ritchie, a young former chicken farmer working in the office of the state agriculture commissioner, began to raise the alarm after seeing the losses suffered by wheat farmers to their Canadian neighbours.

Mr Ritchie took a leave of absence from his job, travelled with his family and two credit cards to Europe where he studied the Gatt and formed alliances with EC farm groups. Returning to Minnesota, where he now heads the Institute for Agriculture and Trade Policy, he began co-ordinating the domestic resistance among farmers who were radicalised by the record number of bankruptcies in the last decade and who joined with other protectionist interests.

Increasingly, interest groups and congressmen have complained that they have not been consulted in advance about the US negotiating position. Senator Tom Daschle, who has not yet signed on to the Senate resolution, told the Senate floor last week and grumbled: "Despite requests based on US law, the US trade representative will not hold field hearings that would allow ordinary citizens to state their objections to the US proposal for Gatt."

Senator Daschle's worry is this: the US proposal would permit income supports separate from production, but there is no guarantee that the administration will support such payments for US producers.

New farm legislation passed last weekend tends to support this concern. The new five-year \$94bn programme cuts \$13.6bn for producer supports and freezes income support prices at the low levels set in the 1985 law with no adjustment provided for inflation. Production subsidies will be reduced by 15 per cent from next year. Thousands more farmers, whose subsidy checks have kept them in business, are likely to be dispossessed.

The budget squeeze has forced the US to "unilaterally disarm," something Mr Clayton Yeutter, the US agriculture secretary, has vowed. He would never happen unless the Round produces farm reform. He has pledged to return to Congress with new plans to keep US farmers "export competitive" if the Gatt fails. But the cost must fall somewhere – if not on the treasury, then on the consumers or the farmers.

Meanwhile, there are reports that, with the pressure on, fault lines are appearing in the administration's solid front. Mr Yeutter, it is said, publicly disputed the government's mantra: "No agreement is better than a bad agreement." He is reported to have said: "No agreement is a weak option."

Soundly increasingly troubled, the agriculture secretary last week in Brazil called the entire world to "line up in opposition to the European Community" and warned that failure in the Round would mean "hand-to-hand combat in trade".

Yet, there is a different tune sung in many parts of the US heartland. There, a common refrain these days among farmers remains: "The EC is the best ally we've got."

The survival of Yugoslavia

YUGOSLAVIA is Europe's forgotten problem. Since President Tito's death 11 years ago, western governments have turned a blind eye to the destructive force of nationalism which is pulling away the foundations of the state.

It was easy for the west to ignore Yugoslavia's ethnic problems under Tito. His authoritarian rule guaranteed that nationalist disputes were suppressed. His break with Stalin in 1948 ensured generous western economic assistance. To his credit, Tito created a Yugoslav identity.

Yugoslavia is a microcosm of the Soviet Union: it has 10 nationalities and as many languages, three religions and two alphabets. Contrary to Marxist ideology that nationalism would disappear under communism, in both countries nationalism fills the vacuum left by the collapse of that system.

Yugoslavia's six republics have unashamedly used the nationalistic card to try to oust the communists. They have also used it as the bridge between the one-party state and the multi-party system. However, Yugoslavs are standing still on the bridge, reluctant to take the final steps to a democratic Europe. West European governments should endeavour to pull them across, or else risk upheaval in the Balkans where, in 1914, Emperor Franz Ferdinand was assassinated.

But before they do so, Yugoslavs must decide in what kind of political house they want to live. It is clear that the old federal structures, which were based on a complex rotation system of the republics in the federal leadership, have been redundant since Tito's death.

Confederal system

One plan, drawn up by Croatia and Slovenia, the two most prosperous republics, envisages a confederal system whereby economic, security and political powers would be devolved to the republics. It could work, provided all the republics created institutions which would respect the rights of all the ethnic minorities.

The alternative to the con-

Sand storm in France

When King Hassan II of Morocco cancelled a planned cultural festival in France earlier this month in anger at the publication of a book attacking his human rights record it seemed like a fit of pique, as I reported at the time.

But the row has developed into a full-blown political storm, forcing Roland Dumas, the French foreign minister, to fly to Morocco next week in a bid to placate King Hassan.

The Moroccan government has complained bitterly in the last few days about what it claims to be a "campaign of denigration" in the French media, led especially by Antenne 2 and Radio France International, the state broadcasting organisations.

The roots of the Moroccan irritation, however, are to be found in the publication of "Notre ami le Roi," by Gilles Perrault, a vigorous onslaught on King Hassan's government which has already sold 80,000 copies. The royal fury appears unlikely to damage its chances of remaining on the bestsellers lists.

King Hassan's conviction that there is a concerted French campaign against him has been reinforced by news that Danièle Mitterrand, the wife of the French president, planned to visit a Sahrawi refugee camp in Algeria.

The row has provided a golden opportunity for the French press to bring up its favourite anecdotes about King Hassan, who despite bringing an entire car ferry from Morocco with his furniture, limousines and personal ambulance to this year's Franco-American summit in La Baule, still kept his fellow heads of state waiting at every session.

The king, who has been on the throne for 29 years, can recall an era when the French government would not have tolerated such impertinence from a friendly ruler, still less

OBSERVER

permitted the state radio or television stations to broadcast on it.

But times have changed. Pierre Joxe, the interior minister, commented yesterday: "We are not going to set up censorship just because there is a book that displeases a foreign government."

Rare virtues

■ Detlef Rohwedder, the boss of Germany's state Treuhand agency, which is charged with supervising 8,000 moribund east German companies, is a hard-bitten businessman – he is returning to his job as chairman of the Hoesch steel group at the end of the year.

But he is outspokenly critical of unscrupulous west Germans who, in his view, might be trying to make a fast buck east of the Elbe.

The people in east Germany, Rohwedder has told a conference in Bonn, have different lifestyles and different expectations compared with west Germans. "They are vulnerable. They need sensitivity, tact, and consideration".

He adds dryly: "These are not virtues for which we Germans have much of a reputation in the world."

Numbers game

■ The 10-ft long "engine" built by the Devon-born mathematician Charles Babbage nearly 150 years ago is generally recognised as the world's first digital computer.

Not that his three-ton cast iron contraption in the Science Museum, South Kensington, bears much resemblance to a modern laptop model. Indeed, poor Babbage failed to complete any of his mechanical devices which were intended to combine complex mathematics with "decisions" based on their own computa-

tions.

The museum has just begun working on a mechanical leg-puzzle to reconstruct the 4,000 parts in steel, bronze, and iron, in order to have Babbage's Difference Engine No 2 working in time for the bicentenary of his birth next year.

By building a Babbage engine to original designs we have set out to prove that these machines could have worked in Babbage's day", says Doron Swade, the museum's curator of computing.

Building the engine and mounting an exhibition will cost £500,000. The museum is hoping that today's computer giants will divert a small portion of their profits in the direction of South Kensington.

Pen power

■ As if flying jet planes, riding powerful motorbikes, and reforming one of the world's largest economies, was not enough, Brazil

There is no diva like an old dame. Mrs Margaret Thatcher's latest performance in her now familiar and much-loved role as the Dada Quixote of cloud-cuckoo-land was a triumph. You had to be in the House of Commons on Tuesday afternoon to get the full flavour. There were no surprises, just the usual tearing up of her text after reading it and the reassuring sound of the well-known ad libs to follow. The text, 99 per cent written by her own staff, said that we are enthusiastic members of the European Community; the ad libs sounded as if they warned the European villains to back off, although they read better next day.

She knew she was courting danger. "Was that all right, John?" she asked the chancellor of the exchequer as she sat down after one question. "Was that all right, Douglas?", she whispered to the foreign secretary after another. In this half-hesitant, half-heroic manner hordes of imaginary enemies were slain with the lethal lance of terrible phrases. Down went those who would impose federalism upon us by the back door. "Aargh" said those who would dilute our sovereignty. Those who had failed to recall, as one Ulster Unionist reminded her, that Britain was in a minority of one in the Europe of 1940 simply hung their heads in shame. There'll be blue birds over/ the white cliffs of Dover/tomorrow, just you wait and see.

None of the slain monsters exists. The EC cannot be a federation while it has no independent ability to tax, while its decisions must be executed for it by national governments and, above all, while its very structure is that of a strong association of independent nations bound by treaties voluntarily signed. Britain's membership could be ended in an hour by a single parliamentary vote. There is a pooling of certain carefully circumscribed powers, in agriculture and in foreign trade and one day perhaps over the management of the currency. You take majority votes on certain subjects because it is in your interest to do so, even when you have voted against. This is a voluntary structure that works so long as it suits everyone. When it does not, as in the EC failure to agree its stance in the Gatt negotiations on farming subsidies, it falls down. National interests prevail.

Our Dame declines to perceive this. The European Commission, says she, is striving to "extinguish democracy". The question remains: Is it done away with? Is there any such piffling matter? There is one circumstance in which it

POLITICS TODAY Full tilt at the mythical enemies

By Joe Rogaly



might. It is not difficult to sketch it out. The 11 members of the EC accept a compromise on the next stages of economic, monetary and political union. The British government is inclined to acquiesce, but the British prime minister is not. The material is there for a domestic political explosion. This would not add much to history, beyond a footnote about Britain's reluctance to take part in yet another arrangement that it eventually embraced. It could, however, disturb the Tories during the run-up to the next election.

A week ago this seemed unlikely to happen. It still does, but Downing Street will be slightly unnerved by the successful ambush perpetrated by the Italians last weekend. There was no great dust-up during the actual meeting of the 12 heads of government. A statement flashed from Rome to No 10 on Friday and rejected was produced on Sunday morning and issued as a communiqué. The histrionics came afterwards.

The Italians may set another trap to catch our diva when the intergovernmental conference, due on political union, the other on economic and

monetary union, open in Rome in six weeks. Once we are over the Christmas holidays there should be a period of calm. Luxembourg takes the EC chair for the first half of 1991. The Netherlands follows. This means that during all of next year the two conferences will be managed by small-country politicians who seek compromise. They will set the agenda. They will prepare the draft communiqués. As the foreign secretary, Mr Douglas Hurd, puts it, he will disappear down one rabbit hole, to negotiate the clauses on political union. The chancellor, Mr John Major, will vanish down the other, to negotiate economic and monetary union. The fact that Mrs Thatcher's theatricals have been seen through by everyone makes their job harder.

Yet Mr Hurd's fingering of the veto card in his pocket should keep the political union conference, which starts with the Luxembourg proposals, under control. Mr Major, who has thought through the possibilities for a year ahead, has the tougher task. He has to play the veto, which is an act but not an act of triumph, against strong French and German

desires to see progress. Mrs Thatcher cannot quite grasp the genuine feelings behind Chancellor Helmut Kohl's desire to move forward as a "good European". In the foreign office view this will prevail over doubts expressed by Herr Karl Otto Pöhl as to the wisdom of doing anything that dilutes the purity of the Bundesbank — such as creating a Eurofed that brings in suspect countries such as Italy, Greece, Portugal, Britain and the rest of the non-German 11.

Mr Major's career would be enhanced if he demonstrated that he had negotiated in good faith but could not persuade the French and the Germans to accept a more realistic timetable than now exists for currency convergence and the evolution of a European central bank. If that happened the EC might well be one of the issues in the next election, although Labour would not allow it to be against them. Who would be the opponent? By accident rather than design the Tories could find themselves running for British office against Mr Jacques Delors, a huge joke considering that he is not a British political party. Yet it could come to that. For what

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one circumstance in which it

none of the triumvirate — prime minister, foreign secretary, chancellor — has a good feel for any more is how much patience the continental Europeans will allow themselves in the interests of British participation. From the government's point of view the outlook is more uncertain than ever.

The prime minister's attitude to President Saddam Hussein is a different story. He is no windmill: the threat to the Gulf is real. Mrs Thatcher is at her clearest in pointing this out, as she did again on Tuesday. There is a feeling in Downing Street that war could come at any time, since the weather is now nearly right for it, opening a window that will close again in February. President Saddam could avoid war by withdrawing from all of Kuwait unconditionally; alternatively he could throw the alliance against him into confusion by withdrawing from all his covetous Rumaila oilfields and a couple of strategic islands. What could be done then is a matter of some debate. Encouraging Kuwaitis to return to the vacated portion of their country might place them as targets for a renewed attack.

Meanwhile, the temperature is being stoked up by British and American expressions of determination. The question is whether this is intended merely to bluff President Saddam out of the territories he has occupied, or whether it is genuine. It is a little of each. President George Bush and Mrs Thatcher want to tilt the balance in favour of Russia; they see as supportive of potential military action like Mr Edward Shevardnadze rather than frenetic deal-makers like Mr Vojislav Simic.

The last time the prime minister talked war she was not bluffing. This time she rejects estimates of the number of US and British casualties war might bring, on the ground that it is impossible to forecast such things. She was informed that there would be 3,000 British casualties when her Armada set off for the Falklands; in the event the final figure was below a tenth of that. It is understood that in the Gulf the error could be in the other, terrible, direction.

Yet there is no outward sign of wavering, rather a *disinclination* to estimate casualties in advance. When she spoke in the Commons on Tuesday Mrs Thatcher had not been on the telephone to President Bush for about 10 days but she is certain of his determination to achieve the very letter of the UN resolutions, by force if need be. Nobody doubts her.

Why Higher has an edge on Advanced

James Buxton reports that Scottish education appears to have balanced the depth-breadth trade-off which troubles the English debate

The headmasters of Britain's top public schools heard at least one cheering speech during their recent conference in Aberdeen, which was full of expressions of gloom about the state of the English education system. It came from Mr Malcolm Riffkind, the Scottish secretary, and was described as "music to our ears" by the conference chairman.

Mr Riffkind pointed out that 55 per cent of youngsters in Scotland stay on at school after the age of 16, compared with only 35 per cent south of the border, and the proportion should soon reach 65 per cent. He indirectly attributed this to the fact that very few Scottish schools offer A-levels.

Those armed with middle grades do a form of bridging course which may involve completing Highers in the sixth year. Those with lower grades do not try Highers but do short National Certificate courses under the Scottish vocational education system, widely held to be more effective than its English equivalent.

Though children with three to four good Highers passes should qualify for a Scottish university, those going on almost always stay at school for a sixth year and take another exam — the certificate of sixth-year studies (SYS) — in two to three subjects.

The SYS is a one-year course (unlike the two-year A-levels) which he would keep for the brightest and a technological exam.

Highers are taken by children who have usually passed eight Standard grades (the Scottish equivalent of GCSE) at the end of their fourth year. Unlike A-levels, of which people in England do only three, often in related subjects, it is normal in Scotland to take four, five or even six Highers.

In most schools pupils choose from a combination likely to include English, mathematics, a science, a language and another arts subject such as history or geography. This breadth, spanning arts and sciences, is offset by the fact that the depth of knowledge required is less than for A-level, and this is reflected in the fact that Scottish university courses run for four years

rather than the three of an English university.

But Highers meet the criticism levelled in England at A-levels that they are too narrow and — for many students — too difficult, to the extent of discouraging people from staying on at school after 16.

The children at Drummond who obtained upper grades in Standard grade take five Highers in a course that lasts little more than two terms, since the exams in Scotland begin in late April. "It's a squash to get the necessary 120 hours of teaching in, but it can be done," says Mr Kenneth Thompson, the headteacher.

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staying on at school.

Prof Howie believes that if the Scottish and English systems move closer by the end of the decade, it is more likely to be because of "the Scotticisation of English education than the Anglicisation of the Scottish system".

According to the principal of George Watson's College, the Scottish system has great flexibility

England for an intermediate exam between A-levels, which he would keep for the brightest and a technological exam.

Significantly, Mr Riffkind admitted to the Headmasters Conference that Highers might not do enough to prepare pupils who have to compete at university with English students trained in the more rigorous A-levels and may not "provide parity with the products of the best European systems". A committee under Prof John Howie of St Andrews university is looking at options including a two-year Higher course. However, that could discourage some students from staying on at school.

Prof Howie believes that if the Scottish and English systems move closer by the end of the decade, it is more likely to be because of "the Scotticisation of English education than the Anglicisation of the Scottish system".

LETTERS

The key to wider share ownership

From Lord Vinson.

Sir, You have printed a number of letters on the CBI Task Force Report on Wider Ownership. The core of my argument in the supplementary memorandum to that report was that as the growth of institutional ownership is a direct consequence of the pattern of UK pension provision, then the key to wider ownership lies in companies' own hands, as they control the pension structure.

Gradually redistributing the wealth in existing pension funds to the direct account of the ultimate beneficiaries would bring great motivational benefits and would help the savings ratio. People are more likely to save additionally when they have their own identifiable savings pot.

As the law stands there is

nothing to prevent companies from encouraging employees to have a personal pension by salary enhancement, rather than joining the company pension scheme. Laudably some companies, notably Legal and General, already offer this.

As George Copeman (Letters, October 27) says, my proposals may well expose the funding inadequacy of many company schemes. So much the better. Currently long stayers and high flyers are carried to a substantial degree on the backs of the contributions of early leavers and slow players.

However, existing pension arrangements and the golden shackles that go with them, took nothing away from anachronistic in an age of ever-growing labour mobility and flexible work patterns designed to suit

but are likely to drive away some existing investors.

The longer-term ramifications could be more serious because, if the Stock Exchange and, as a result, the City generally continue to suffer from the excesses of the few, this could impact on the City's status at a time when it is already under increased competition from Europe.

Action should be taken now before matters get even more out of control. My recommendations would be:

- Adoption of the rules applying in some of the continental markets whereby any share that moves up or down by more than 10 per cent in a day should be automatically suspended for a short time. This would allow a cooling down period during which the sellers, market makers and brokers would have an opportunity of reconsidering the situation. Such brief suspensions could be given maximum publicity so that private clients

suggest that the public does accept the idea that car use should be restrained, although road pricing was decided unpopular option.

The association is concerned at the government's piecemeal approach to transport. An independent review of national transport policy is overdue. John Beishon, chief executive, Consumers' Association, 2 Marylebone Road, NW1

One-stop shop principle hides a flaw

From Mrs Celia Hampton.

Sir, Sir Leon Brittan ("Miscellaneous doubts on EC mergers," October 11) explains very clearly how the new regulation offers a one-stop shop for large-scale mergers in principle. However, the principle surely hides a practical flaw: how can the national competition authorities decide whether to ask the European Commission to transfer an investigation to them unless they know something about the merger.

Without information they cannot assess whether the merger poses a threat to local competition (Article 9) or raises a public policy issue (Article 21). Indeed, unless this issue is one of those named in Article 21 (prudential rules, plurality of the media or "public security"), they have to persuade the Commission itself that the grounds on which they want the transfer are justifiable in European Community terms. Their ability to argue their case depends on knowing some of the details.

It is no doubt churlish to cavil when the competition commissioner himself relies on a spirit of co-operation with national competition bodies to ensure a one-stop process. But sooner or later cases will arise where collaboration is difficult because of shortage of time, pressure of work on the Commission's merger unit, or even strong disagreement. Sometimes the national and European investigators will need to know different things. They will always have to work against the clock. Whatever the law, national authorities will have to start inquiries straight away, even if they have to make them informally.

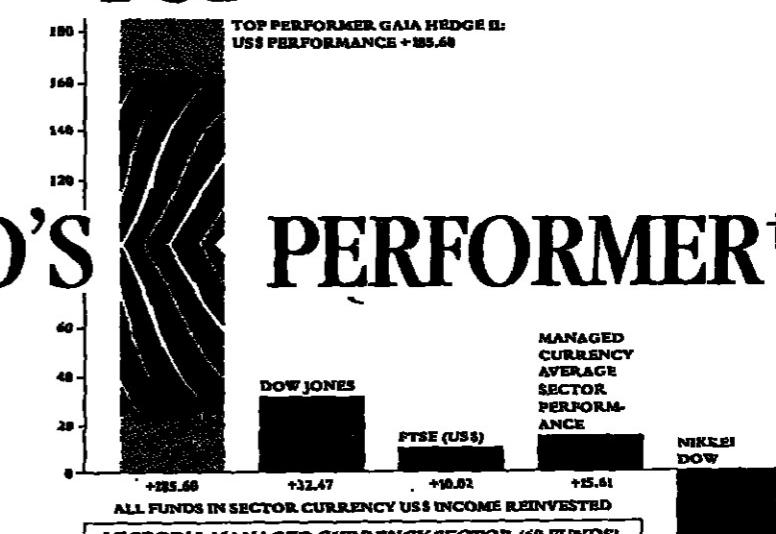
It seems that the regulation cannot unambiguously offer a single investigation process, although only one authority can make the decision at the end of the process. Who that will be may not always be obvious for the companies involved, at least in the first weeks of an investigation when much of the work has to be done. As long as there is room for argument about a transfer, a company would surely be wise to tell its local competition authorities that a planned merger is none of their business.

Celia Hampton, Flats 2, 40 Anson Road, N7

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Time to review national transport policy

From Mr John Beishon.

Sir, The article ("Smoking today, jams tomorrow," October 19) highlights the need to reduce traffic congestion in south-east England. Consumers share these concerns, as a recent survey for the Consumers' Association has shown.

Our survey also tested public support for some of the measures which, according to your article, have been suggested by the London and South East

Source: Microplan Statistics World Survey of 1800 offshore funds calculated on offer to offer basis as at October 1990. Past performance is no guarantee for the future and the value of investments can fall as well as rise. Since the price of shares is denominated in US Dollars, it should be remembered that changes in rates of exchange between currencies may cause the value of the investment to fluctuate, as well as invest in foreign currencies. The Fund is advised to invest with permission of Galactech Limited (the Investment Manager of Gaia Hedge II), by an EEC subsidiary Galactech U.K. Limited which is a member of IMR and may not fall within the U.K. Investors Compensation Scheme. Application to subscribe for shares in the Fund may only be made on the basis of the Information Memorandum. Being a closed-end investment, there is no secondary market for the shares. Details of the Fund may not be disclosed outside the U.K. unless that authorised persons and those to whom an authorised person is permitted to promote such a scheme.



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INSIDE

Heavy industry trio post gains in Japan

Japan's big three heavy industrial groups have all reported increases in their interim profits. A boost in power system orders helped Mitsubishi Heavy Industries to a 15.6 per cent increase after tax, while cost-cutting efforts paid off at Ishikawajima-Harima Heavy Industries which advanced by 15.3 per cent. Kawasaki Heavy Industries lifted unconsolidated pre-tax profit by 40.5 per cent. Page 24

Punts of no return

A sum of between £20m and £30m, frozen in a bank account in Cyprus, is one of the more bizarre aspects of recent events at Goodman International, Europe's biggest beef processor. A Goodman subsidiary raised the money from Barclays Bank Dublin to lend to a Tipperary farmer, for purposes undisclosed. Since then, it has become well-travelled – diverted en route for South Africa to arrive in Cyprus via the Channel Islands, London and Luxembourg. Larry Goodman (above) is taking legal action to recover the money which he says is his. Page 23

Nordic banking powerhouses

The recent Swedish Finance Ministry proposal to abolish ownership barriers between banks and insurance companies has triggered the second stage of a revolution in domestic banking, paving the way for expansion across Europe. "There are significant synergy effects between banks and insurers," says Mr Curt Olson (above), chairman of Sweden's largest bank, S-E-Banken. John Burton reports from Stockholm. Page 25

When the bough breaks...

Several of Canada's biggest timber companies have taken the axe to dividends in a desperate bid to save cash amid a sagging market. Results in the third quarter have been grim – one pulp, paper and timber producer after another has reported either a loss or a steep dive in earnings. Page 24

Playing a close hand



The new UK broadcasting bill received royal assent yesterday, preparing the way for a round of competitive tenders on television franchises. A tense poker game is about to get underway as players line up for a stake in, or an outright takeover of, a big ITV company before the changes. Until now, powerful media players have been at the table, but no one has been willing to play their cards. Page 29

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Chief price changes yesterday

FRANKFURT (DM)		PARIS (FFP)		
Basf	1080	+ 20	Acer	759 + 12
Fiat	111	+ 21	Club Med	443 + 17
BMW	410	- 5	Fondex Lyon	791 + 31
Dessau	267	- 12.9	Mid (Cn)	904 + 30
Hedder	1270	- 38	Unifit	794 + 34
Porsche	740	- 15		
Assured	340	- 25	Schneider	600 - 20
			TOKYO (Yen)	20
			Fliesen	1280 + 70
			Alusil Nylon	1280 + 70
			Kyocera Elec	1360 + 50
			Yazawa	1460 + 90
			Fluka	910 - 82
			Aldi Corp	1410 - 85
			JSD	1340 - 90
			Kanbo Inds	312 - 90

New York prices as at 12.30pm.

LONDON (Pence)

Basf	372	+ 7	Eurothom	470 - 20
Charter Com	111	+ 21	Gloss	754 - 16
Prest (U)	492	+ 8	Hanson Cnrs	118 - 11
Scottish TV	262	- 12	Monarch Res	235 - 20
Telco	164	+ 12	Redland	540 - 14
Thorn EMI	598	+ 14	RMC Group	559 - 20
			Staal Charol	291 - 9
			Sun Life	900 - 28
			Unilever	548 - 15
			Water	312 - 9

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KLM drops by 74% in second quarter

By Ronald van de Krof in Amsterdam

The biggest proportional rise in costs was in the "materials and consumables" used to repair and maintain KLM's fleet of aircraft. These costs soared by 65 per cent.

Salaries and other staff expenses – KLM's single biggest item of expenditure – were up 7 per cent in the second quarter, down 7.5 per cent from a year earlier. The second half, which corresponds with the winter months, is traditionally weaker than the first half, raising the prospect of big full-year losses ahead.

Another factor pushing profits down is a fall in contributions to earnings from KLM's minority stakes in such carriers as Northwest Airlines of the US, Sabena World Airlines of Belgium and the Dutch charter companies Transavia and Martinair. KLM, which outlined a series of cost-cutting measures in mid-October, repeated earlier warnings that it stands to make a "significant" loss in the 1990/91 fiscal year. On the Amsterdam bourse, KLM shares eased F1.1 to close at a 12-month low of F1.19.10.

Pre-tax results from normal business operations fell by 66.3 per cent to F1.71.1m. Although financing charges rose by more than F1.30m, this was more than offset by a book profit of F1.41.1m on the sale of a Boeing 747-200.

The volume of traffic on KLM's aeroplanes rose a healthy 8 per cent in the period, but traffic revenues were flat overall because of the fall of the dollar, yen and pound sterling against the Dutch guilder.

However, the strength of the guilder brought a measure of relief to KLM's fuel bill.

Although fuel prices rose 20 per cent in dollar terms in the quarter, the Dutch carrier's fuel costs in guilders were only 4 per cent higher at F1.184.5m because of the slide in the dollar.

The airline is planning to cut 500 jobs, simplify working methods and trim unprofitable routes.

So far, KLM has announced that it is halting services to Malta, Majorca and the Turkish cities of Izmir and Ankara.

Other big European airlines, such as Air France and Scandinavian Airlines Systems, have also recently launched programmes to rein in costs.

Markets, Back Page

KLM's Jan de Soet: significant loss forecast for the fiscal year

Photo: AP Wirephoto

Haig Simonian looks at the regrouping of Italian banks

After years of stagnation, restructuring of Italy's fragmented banking sector is now unquestionably under way.

This week, IRI, the country's state-holding company, gave the green light for the merger of three publicly-owned banks in central Italy to form the country's biggest bank holding company with total assets of over \$1bn.

That title may be contested sooner than expected given IRI's revelation that it is also studying the fusion of Banca Commerciale Italiana (BCI) and Credito Italiano, two of the three banks of "commercial interests" it owns, to create a financial powerhouse with total assets of almost \$164bn.

Separately, speculation has mounted that Istituto Bancario San Paolo di Torino, the Turin-based bank which is currently Italy's largest financial institution, may try to raise its 40 per cent stake in Credito, the leading long-term lending institution, to majority control.

The moves follow two major developments earlier this year which have set the scene for the new period of rationalisation and which promise much more to come.

• The Amato law, named after a former Treasury minister, will allow many publicly-owned banks to change their status to public companies and issue up to 49 per cent of their shares on the stock exchange.

• The Bank of Italy has liberalised the former system whereby applications for new bank branches were only considered in four-year batches. In the first six months under the relaxed rules, banks have submitted over 2,000 branch applications alone.

The latest changes shed light on other parts of Italy's banking puzzle such as Banco di Napoli, the big Naples-based bank. Rationalisation is also seen as inevitable at the savings and co-operative banks and earlier this week, Mr Guido Carli, the Treasury minister, gave privatisation further encouragement by suggesting that it might be the answer for IMI, the fund management and investment banking arm.

But they reflect the growing concern in Italian financial circles that the country's banks are too small, inefficient and domestically-oriented to compete effectively with their big international rivals.

However, they have so far failed to address the fact that the country has no bank of international consequence in the private sector. Even under the Amato law, any attempt by a public bank to increase private-sector participation beyond 49 per cent will require parliamentary approval.

The publicly-owned banks still lack the size to offer Italy's biggest companies the ever-widening range of international services they require. While Italy has roughly as many banks in the

world's top 50 as its big European counterparts, even San Paolo currently ranks just 36th on a world basis with total assets of \$107bn.

Compare that with the \$225bn in assets at Franco's Credit Agricole, the world's seventh biggest bank, or the positions of Barclays and Deutsche, ranked 14th and 16th in the world, with assets of \$205bn and \$202bn respectively.

Italy's private-sector banks come even lower down the list. The biggest, and one of the least profitable, Banca Nazionale dell'Agricoltura, ranks just 163rd internationally with \$26bn in total assets. Banco Ambrosio and Varese, the next, clock in at 179th place with \$220m in assets.

Comparisons of international profitability are much harder in view of differing accounting standards. But again, Italy's state-owned banks seldom score against their best European rivals, despite buoyant lending business and margins which remain the envy of many foreign bankers.

While it is already clear that the changes now taking place will eventually produce fewer, bigger banks, the evidence that they will be any better than their present counterparts is by no means clear.

Some bankers fear that the reforms that are underway will not remove a serious competitive disadvantage suffered by state-controlled banks, for example.

Geographically, the new merger trend does not tackle the question of internationalisation. The long-standing plan by Germany's Commerzbank and Banco Hispano Americano of Spain to swap shares with Banco di Roma now looks a non-starter given the latter's inclusion in the new "super-regional" being set up.

Likewise many of the other new alliances being formed remain inward-looking. For the time-being at least, tiny share swaps with foreign institutions seem to be far as internationalisation is likely to go.

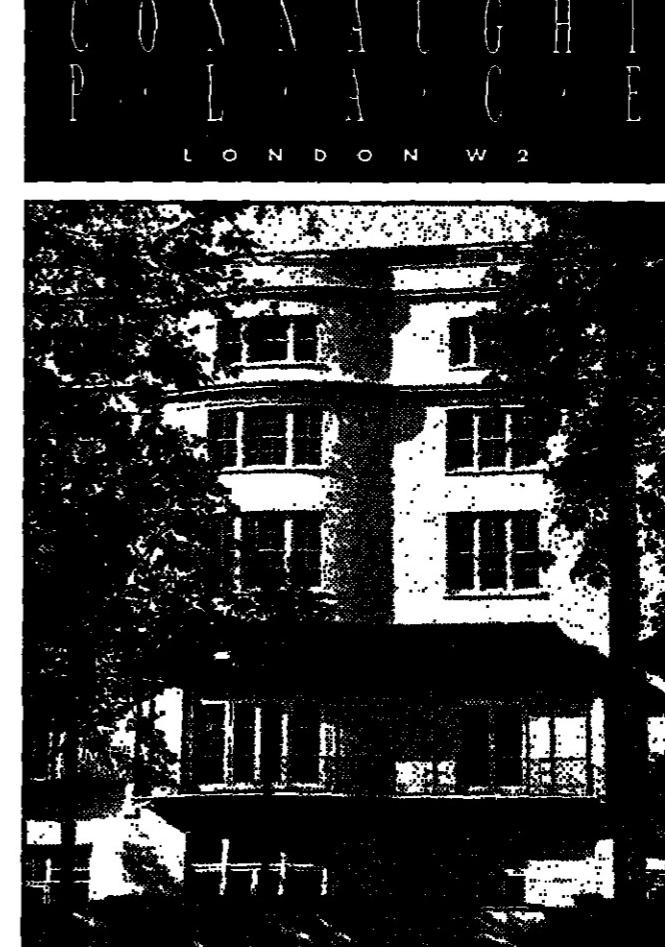
Both this week's announced merger in central Italy between Banco di Roma, Cassa di Risparmio di Roma and Banco di Santo Spirito, and the potential tie-up between BCI and Credito Italiano, involve banks focusing on similar parts of the country.

Supporters of privatisation say that geographic concentration is a vital ingredient to profitability. Broad representation in a specific region will allow the bank greater control over – and hence wider – margins in their deposit-taking business.

Applications for new branches underline the current stress on regional, rather than national or international, coverage. According to the Bank of Italy's latest figures, even Italy's biggest banks appear to be more interested in filling gaps in existing areas of strength. But executives at some Italian banks maintain that they must give a high priority to strengthening their domestic operations ahead of the day when the process of financial integration in the EC brings tougher foreign competition into the home market.

While the strategy is understandable given the localised structure of Italian business and the problems some banks have faced in expanding outside their home turf, creating a new flock of "super-regional" banks may not necessarily be the right solution in the longer term.

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INTERNATIONAL COMPANIES AND FINANCE

Bond Corp asks ASX for deal on share trades

By Kevin Brown in Sydney

BOND Corporation Holdings, the former flagship of Mr Alan Bond, the Australian entrepreneur, has asked the Australian Stock Exchange (ASX) to allow trading in its shares to resume if creditors and shareholders approve a restructuring plan.

The ASX is unlikely to respond before December, when Bond Corporation has promised to publish its annual report for the 15 months to September 30. Trading in the company's shares would be unlikely to resume before February or March, when the restructuring is expected to receive final approval from the Australian courts and US and European bondholders.

Bond Corporation shares were suspended last December, when they were trading at around 13 cents. The ASX later threatened to delist Bond Corporation for breaches of its rules, but did not carry out the threat.

Bond Corporation has significantly reduced debt since the suspension through the sale of its media subsidiary to Mr Kerry Packer's Australian Consolidated Press Holdings, and its brewing businesses to Bell Resources and Lion Nathan of New Zealand.

However, the company is estimated to have negative net worth of more than A\$1bn (US\$633m) following losses of A\$880m for 1988-89 and A\$2.24bn for the year to June 30. Mr Bond resigned as chairman in September.

Under the proposals, announced by Mr Peter Lucas, who replaced Mr Bond as chairman, the bondholders and other creditors would take control of the company through a debt-for-equity swap. The scheme requires shareholders to agree to the cancellation of 19 of each 20 existing shares and the issue of 190m new ordinary shares, 50 per cent to ordinary unsecured creditors and the balance to subordinated unsecured creditors.

In addition, 24.2m A\$1 redeemable preference shares would be issued, 86.7 per cent to ordinary unsecured creditors and the rest to subordinated unsecured creditors.

The Supreme Court of Western Australia is expected to rule on December 10 on an application by Bond Corporation to convene meetings of creditors and shareholders to approve the scheme. If the court approves, it will be held in February or March.

Fears depress News Corp and Adsteam stock

SHARES in News Corporation and Adelaide Steamship tumbled yesterday amid continuing investor concern about the companies' high debt-to-asset ratios, Reuter reports from Sydney.

News Corp fell 66 cents or 13 per cent from Wednesday's close to close at A\$1.50 after touching A\$2.25, their lowest since early 1986. Adsteam shed 22 cents or 17 per cent to close at A\$1.06.

News Corp's shares have fallen from A\$10.45 since late September due to investor concern about its debt of A\$10.5bn, which compares with net assets of A\$1.34bn.

Adsteam's price was A\$6.60 earlier this year, and registered A\$1.76 on Tuesday when Mr John Spalvins, managing director, announced in the company's annual report that he planned to reduce group debt and simplify the shareholder structure.

"News Corp has fallen worse than the rest of the market because of concern at its debt," said a dealer.

"Highly geared companies are being treated very harshly by the market," said another dealer. "There seems to be a willingness for some people to sell out of stocks almost regardless of price."

Strong demand lifts Japan heavy industrial groups

By Emiko Terazono in Tokyo

JAPAN'S big three heavy industrial groups have all reported higher profits for the six months to September 30 on the strength of buoyant demand for capital equipment and, in the case of Kawasaki Heavy, powered water craft.

Mitsubishi Heavy Industries, the largest heavy machinery maker, reported a 7.9 per cent boost in orders from the same period last year, especially in power systems.

Sales rose reflecting increases in sales of general machinery. After-tax profit was up 13.6 per cent to Y35.4bn (US\$26m).

For the year as a whole, the company estimates that pre-tax profit will rise 6.8 per cent to a record Y150bn.

Increased sales and cost-cut-

Japanese Industrial Results (Ybn)

Company	Sales	Pre-tax
Mitsubishi Heavy Ind	1,030	66.4
Ishikawajima-Harima Heavy Ind	302	10.6
Kawasaki Heavy Ind	355	8.8

ting efforts contributed to a sharp increase in profits at Ishikawajima-Harima Heavy Industries. Sales of ordinary machinery were up 7.3 per cent while those of aerospace equipment rose 6 per cent. After-tax profit increased by 15.3 per cent to Y12.3bn. IHI expects its strong profit growth to continue in the second half, and is forecasting a 90 per cent rise in full-year pre-tax profits to Y23bn.

Kawasaki Heavy Industries

reported an increase in sales due to a 48.5 per cent increase in shipbuilding sales. A growth in demand for motorcycles and the company's popular jetski water craft contributed to an 18.1 per cent rise in sales for consumer products. Total orders increased to Y689bn, up 18.8 per cent as orders in the machinery division reached Y151.7bn. Unconsolidated pre-tax profit rose 40.5 per cent to Y8.6bn. Net income was up 23.9 per cent to Y6.97bn.

Trading resumes in Trump casino bonds

By Nikki Tait
in New York

TRADING in the Trump Organisation's high-yield Taj Mahal casino bonds resumed yesterday morning, following a suspension on Wednesday afternoon by the American Stock Exchange due to uncertainty over whether the company could make the \$47.3m interest payment on the bonds by the November 15 deadline.

The bonds fell three points to 27 in thin over-the-counter trading late on Wednesday. However, according to McCarthy, Crisanti and Maffei, the high yield specialists, they were quoted at 28-35 yesterday morning. Amex said on Wednesday that, in the absence of any assurances from Trump about the payment, the bonds would trade on a "flat basis" from now on - that is, they will not trade with accrued interest ahead of the payment date.

It has been clear for many months that the cash-strapped property and casino group headed by New York businessman Mr Donald Trump would have great difficulty in meeting the interest payment. The casinos, the main cash-cows within the organisation, have been performing poorly and Trump has been attempting to restructure the Taj Mahal bonds. Earlier this month, it filed a proposed restructuring scheme with the Securities and Exchange Commission. This envisaged reducing the rate of interest on the bonds - currently 14 per cent - to 9 per cent and allowing the November payment to be made in additional bonds rather than cash.

But the Taj Mahal Bondholders' Steering Committee dismissed the scheme and said it would prefer to see the Taj Mahal go into bankruptcy.

The net figure is also struck after taking in realised capital gains; these stood at \$12.8m, less than half the \$27.9m scored in the same period a year earlier. Income before realised capital gains and tax increased by just over eight per cent to \$1.73. Ahead of realised capital gains, there was a profits advance from \$136m to \$141.5m.

An official at Continental said the bank thought the FDIC was holding out for a better price. "The government is basically speculating on stock prices," he said.

Continental has undergone a radical restructuring in recent years, and reported a \$40m net profit in the third quarter of this year after deciding in the second quarter to cut its pay-roll by 13 per cent and take special charges to cover the costs.

KKR seeks \$2bn to increase takeover fund

By Martin Dickson in New York

KOHLBERG Kravis Roberts, the New York buy-out investor which is one of the most powerful takeover players in the US, is trying to raise up to \$2bn from investors to take advantage of what it believes are good deal-making opportunities, despite the depressed economic climate.

Its move is the first positive news in weeks for the American takeover market, where volume and values of deals have been hit by fears of recession, the uncertainty of the Middle East crisis and a reduction in bank lending for bids. KKR last raised money from institutional backers in 1987, establishing a record-breaking \$5.6bn buy-out fund which it invested in deals such as last year's \$1.25bn acquisition of RJR Nabisco.

• **RJR Nabisco**, which has been undertaking a \$1.1bn recapitalisation to refinance and reduce its debt, yesterday announced its offer to buy in \$1.85bn of debentures due in 2009 and \$541m due in 2007 had been oversubscribed.

Third-quarter rise to \$336m for AIG

By Nikki Tait

AMERICAN International Group, the eighth biggest US insurer and the largest writer of commercial and industrial cover, saw a four per cent increase in after-tax profits during the third quarter of 1990, to \$336.8m. Earnings per share rose from \$1.02 to \$1.06.

However, AIG said that the relatively modest increase reflected a continued "determination to maintain strict balance sheet discipline." It increased its general insurance loss reserves by \$47m in the third quarter and said \$1.5bn had been added to loss reserves over the past nine months.

The net figure is also struck after taking in realised capital gains; these stood at \$12.8m, less than half the \$27.9m scored in the same period a year earlier. Income before realised capital gains and tax increased by one-tenth to \$1.73.

AIG, seen as one of the most disciplined players in the sector, said that operating profits

Continental angry over rejection of buy-out

By Alan Friedman
in New York

CONTINENTAL Bank, the Chicago institution rescued at a cost of \$1bn by US regulators in 1984, yesterday responded with anger and perplexity to the rejection by the government's bank insurance fund of a management-led offer to buy the government's minority shareholding in the bank.

The rejection of the offer, only 48 hours after it had been made, was the third in 12 months by the Federal Deposit Insurance Corporation (FDIC), which owns 26 per cent of Continental Bank.

The latest Continental-led offer, at \$7.87 a share, would have valued the share stake at \$11.5m. Before the close yesterday, the bank's share price stood at \$7.87, having risen by 1/4. In November 1989, the FDIC refused to let Continental sell the shares in a public offering when the stock was trading at \$2.00 a share.

Last June, the FDIC rejected an offer of \$15.50 a share from a group that included managers Mr Laurence Tisch, chief executive of CBS and chairman of Loews, and Mr William Simon, the former Treasury secretary.

At the time, Mr Thomas Theobald, chairman of Continental Bank, said he was "dumbfounded" and described the FDIC's continued ownership of the bank's shares as "a wholly unwanted role for a regulator". Mr Tisch's family has since increased its stake in Continental to 8.5 per cent.

Yesterday, the FDIC said it had concluded that the latest offer, believed to have been made by the same investor group, "was not in the FDIC's best interest at this time".

Mr Richard Huber, vice-chairman of Continental, said yesterday that before making this week's bid, the bank had been led to believe that the FDIC would accept an offer at the market price. Mr Theobald said he was "mystified" by the FDIC's decision. "I'm at a loss to explain why they've rejected the third market-based offer in a year. Now I can guess what they're waiting for."

An official at Transamerica, the West Coast-based insurance and financial services company which owns 39 per cent of London's Sedgwick Group, after-tax profits fell from \$93.9m in the third quarter of 1989 to \$80.8m this time.

Aerolineas Argentinas deal near

By John Barham
in Buenos Aires

CONTRACTS privatising two key Argentine state companies are expected to be signed next week. Iberia, the Spanish carrier, and its Argentine partners Cielos del Sur expect to sign the contract for Aerolineas Argentinas and officials said the contract for ENTEL, the telephone company, will be signed on Wednesday.

The government is anxious to complete the sales, which are well behind schedule. The previous October 8 deadline for handing ENTEL to its new buyers had to be scrapped after Manufacturers Hanover dropped out of the deal.

Although executives say the contracts transferring Aerolineas Argentinas are ready for signing, that does not necessarily mean the privatisation will be complete. Foreign banks must still waive a condition set under the last government by which no Aerolineas Argentinas assets may be disposed of without their approval.

The government is selling 85 per cent of Aerolineas Argentinas for US\$130m cash, plus US\$130m spread over five years and US\$2.01bn in Argentine debt certificates.

The country's three biggest media groups - Southam, Maclean Hunter and Torstar Corporation - all suffered reverses in the third quarter. Southam, the country's leading daily newspaper publisher, reported a C\$2.8m (US\$2.41m) loss, compared with earnings of C\$16.8m a year ago. Advertising lineage in the group's newspapers, which include 17 dailies, was down 4.5 per cent in the third quarter.

Other businesses, such as graphics and a leading book-store chain, also fared poorly. Net income at Maclean Hunter, whose interests include newspapers, trade magazines, broadcasting and cable TV, almost halved to C\$10.4m from C\$19.2m. MH cautioned that depressed conditions were expected to continue through 1991.

Torstar's income slipped to C\$4.6m from C\$6.8m. Advertising lineage for the group's flagship paper, the Toronto Star, slid by 15.3 per cent in the third quarter, due mainly to lower advertising volumes for careers and real estate. The company's profits from book publishing were down 3.2 per cent.

MICHELIN Tire, the US unit of the world's largest tire manufacturer, is to shed between 600 and 900 jobs as a result of restructuring. The restructuring will include the establishment of a North American holding company.

It will operate with two business units. One will be responsible for manufacturing all Michelin lines and for selling heavy-duty tires.

The second will be responsible for original equipment sales of Michelin, Uniroyal and B.F. Goodrich passenger and light-truck tires for all of North America.

Hard times fell Canada's forestry industry

Sagging demand and sliding prices are taking their toll, Bernard Simon reports

Canada's forest products industry can be added to the list of recent admissions to the international corporate casualty ward.

One pulp, paper and timber producer after another has reported either a third-quarter loss or a steep dive in earnings. Noranda Forest, Abitibi-Price and Canfor Corp are among those that were in the red. Noranda lost C\$40m (US\$34.4m), compared with a C\$45m profit a year ago. MacMillan Bloedel's profit plummeted by 90 per cent to a meagre C\$6.2m, while Fletcher Challenge Canada posted an 86 per cent slide to C\$4m.

Several of the biggest companies, including Noranda Forest and Canadian Pacific Forest Products, have cut their dividends to conserve cash.

One consolation is that most of the industry leaders - such as Macmillan, Fletcher Challenge and Abitibi-Price - are in a better position to weather a long downturn than they were in the early 1980s, when they were heavily burdened by debt.

Freddie will seek a listing on the Johannesburg Stock Exchange for the 2,831,669 preference shares it will be offered to members of the Company. The transfer books and register of members will be closed from Monday, 19 November 1990 to the close of business on Friday, 23 November 1990 for

the purpose of determining those members of Freddie entitled to participate in the rights offer.

Accordingly, the last date for members to register in order to participate in the rights offer will be Friday, 16 November 1990.

An additional announcement will be published on or about 12 November 1990 giving the entitlements of members and the offer price of the new preference shares. A rights offer document giving full information in connection with the proposed rights offer will be sent to shareholders in due course.

Johannesburg
1 November 1990

The Canadians are not in a strong position to garner a big share of the growing market for newsprint. With most of their mills far away from the main sources of used newspapers, they face higher transport costs than many of their US competitors.

Pulp mills have also been losing market share. The Canadian mills, which produce high-quality northern softwood bleached kraft pulp, are cur-

rently working at about 70 per cent of capacity. Their shipments in August were 30 per cent lower than a year earlier.

On the other hand, US producers of the much cheaper (but less durable) southern softwood pulp are operating at full tilt. The Canadians have until recently tried to hold up pulp prices by trimming capac-

ity. "It's a mug's game to play with the price," Mr Toole said. "You simply destroy margins to the benefit of the consumer."

Despite that argument, there are signs that competition from the south - which at one point widened the gap between southern and northern pulp to more than US\$150 a tonne - is weakening the Canadian producers' resolve. The price for northern bleached pulp, which stood at US\$840 a tonne at the beginning of this year, fell to US\$800 in the third quarter. Contracts are now being concluded at even lower prices.

Un daunted by the experience in pulp, newsprint producers have given notice of a 5 per cent price increase effective from January 1. With demand for newsprint relatively stable, especially on the west coast, the producers hope they can repeat their success earlier this year in making a similar price hike stick.

"It's tough to be absolutely confident," said an official at Abitibi-Price, the biggest newsprint producer. Leading US newsprint companies threw their weight behind the Canadians last time, but have so far been conspicuous by their silence on another price increase.

Free State Development and Investment Corporation Limited ("Freddie" or "the Company")

(Registration Number 051/1983/06)

(Incorporated in the Republic of South Africa)

Proposed rights offer of preference shares in Freddie to members of the Company

It was announced in the press on 23 October 1990 that, subject to the approval of the members of the Company at a General Meeting to be held on 14 November 1990, Freddie's South Deep Exploration Company Limited ("South Deep") share entitlements will be passed on to shareholders by way of a renewable rights offer of new Freddie preference shares which will each have, as far as possible, the same character as a South Deep ordinary share.

This rights offer of 2,831,669 preference shares will be made to members other than those whose addresses appear in the share register of the Company are within the United States of America or Canada.

The transfer books and register of members will be closed

INTERNATIONAL COMPANIES AND FINANCE

North West Water buys three companies for £51m

By Ian Hamilton Fazey in Manchester

NORTH WEST Water, one of the 10 UK water companies privatised last year, yesterday launched itself into the world water processing and waste treatment market via three acquisitions totalling about £51m (£89.5m).

The company bought Envirex, which employs 650 people, is based in Milwaukee, with two other factories in Indiana and Iowa. It claims North American leadership in the design and manufacture of equipment such as filters, reactors, and separators.

Both were already suppliers to North West Water. Since they make complementary products to those of Envirex, North West Water is expected to gain a marketing edge over French and Japanese competitors as a result of synergy.

Water Engineering, which employs 150 people near Barnsley and in Hong Kong, specialises in fine bubble aeration, while Jones Environmental, with 50 staff spread between Dublin and Kilkenny, specialises in anaerobic digestion.

Envirex has been for sale for two years because it no longer fitted Banner Industries' core strategy.

Water Engineering's sales were

£14.6m in 1989, but profits were only £500,000. The need for a better performance explains why payment of £51m of the purchase price has been deferred, payable eventually in £10m instalments.

Both were already suppliers to North West Water. Since they make complementary products to those of Envirex, North West Water is expected to gain a marketing edge over French and Japanese competitors as a result of synergy.

Mr Brian Gilligan, North West Water's chief executive, said: "We have taken a major step towards becoming an international company with a growing international market."

Envirex has been for sale for two years because it no longer fitted Banner Industries' core strategy.

Water Engineering's sales were

Heineken seeks Vietnam deal

HEINEKEN of the Netherlands may soon be refreshing the parts other breweries cannot reach if talks on expanding into Vietnam are successful, writes Ronald van de Krol.

Heineken said yesterday it was investigating either buying a stake in an existing Vietnamese brewery or building one. It is discussing various possibilities with several potential partners, including a local government body in the vicinity of Ho Chi Minh City.

The Dutch company declined to give further details of the talks, saying they were still at an early stage. Heineken, which has exported beer to Vietnam for more than 10 years, says it is well acquainted with the country's beer market.

The market has grown by an average of 12 per cent per year over the past few years, despite a serious shortage of beer-brewing capacity in Vietnam, the spokeswoman said.

At the moment, beer consumption in Vietnam is a negligible two litres per person per year, which compares with annual per capita consumption of 87 litres on Heineken's home market in the Netherlands.

Heineken, the world's third largest brewery group, already owns stakes in breweries in Shanghai, Singapore, Malaysia, Papua New Guinea, New Zealand, Indonesia and New Caledonia.

COMPANY NEWS IN BRIEF

PHILIPS, the struggling Dutch electronics group, said talks with Nedlloyd, the Dutch transport group, about the sale of Philips' transport activities had been called off, Reuters reports.

"Our strategy is still to sell it off to a larger network," Phillips said. "We have no talks with anyone else at the moment." The Phillips' transport activities were not big enough to distribute products in the European single market.

Navigation Mixte, the French diversified holding company, has reported first half net attributable profit of

FFr2.31bn (£440m), up from FFr4.73bn a year ago. Consolidated turnover fell to FFr6.78bn from FFr10.3bn.

However, Mixte said 1990 and 1989 first-half profits are not comparable because of a change in accounting methods following the sale of a majority stake of Mixte's insurance interests to Allianz, the German insurer, in early 1990.

Oerlikon-Bührle Holding, a diversified Swiss arms, industrial and consumer products group, said consolidated group sales in the first nine months of 1990 rose 9 per cent to

FFr2.2bn (£2.44bn) compared with the same period a year ago, AFP-DJ reports.

The company said a slowdown in economic activity in some markets in recent months, combined with delivery cancellations in the military division, would mean group sales for the whole of 1990 would likely only match the FFr4.7bn in sales in 1989.

A. G. Petzetakis, Greece's leading manufacturer of plastic pipelines, yesterday announced a joint venture with FMC of Italy to produce fibre optic and other special cables, writes Kerin Hope in Athens.

FFr2.31bn (£440m), up from FFr4.73bn a year ago. Consolidated turnover fell to FFr6.78bn from FFr10.3bn.

However, Mixte said 1990 and 1989 first-half profits are not comparable because of a change in accounting methods following the sale of a majority stake of Mixte's insurance interests to Allianz, the German insurer, in early 1990.

Oerlikon-Bührle Holding, a diversified Swiss arms, industrial and consumer products group, said consolidated group sales in the first nine months of 1990 rose 9 per cent to

FFr2.2bn (£2.44bn) compared with the same period a year ago, AFP-DJ reports.

The company said a slowdown in economic activity in some markets in recent months, combined with delivery cancellations in the military division, would mean group sales for the whole of 1990 would likely only match the FFr4.7bn in sales in 1989.

A. G. Petzetakis, Greece's leading manufacturer of plastic pipelines, yesterday announced a joint venture with FMC of Italy to produce fibre optic and other special cables, writes Kerin Hope in Athens.

US group bids £47m for UK engineer

By Clare Pearson
in London

INTERNATIONAL Marine, a privately-owned US marine equipment company, yesterday ended long-running speculation about Benjamin Priest, the UK engineering company based in the West Midlands, when it unveiled a £47.3m (\$91.7m) takeover offer aimed at breaking up the group.

Priest immediately rejected the 112p per share bid as "wholly inadequate". The shares rose 21p to 411p.

Speculation has swirled around Priest, which suffered a profits fall last year, ever since May Henry Bauer, financial adviser to International Marine, revealed that it was involved in talks on a possible bid.

International Marine is believed to have decided recently to bid for the whole of Priest after attempts to line up a buyer for Priest's non-Lewis interests had failed.

Discussions with Prospekt Industries, the small Midlands engineering group spun off from Tac, the environmental monitoring company, last December, ended within the last week.

Connecticut-based International Marine is a smaller rival of Lewmar, a dominant force in high specification equipment for racing yachts but dogged by problems since its acquisition by Priest for £25m in August 1987.

International Marine's bid is to be financed by means of an issue of convertible loan stock to one of its biggest shareholders, which is to be named in the offer document. It is believed to be Bedrexplex, an investment company which is part of Ferruzzi, the diversified Italian-based group.

Priest, where the non-marine interests include drop forgings, spring pins and steel packings, suffered a 3 per cent fall in pre-tax profits from £2.19m to £2.02m in sales of £105m (£210m). Within this, the specialised components division achieved an advance.

Other more limited links between the bank and insurance sectors are being forged. Svenska Handelsbanken, Sweden's second largest bank, started an unit-link insurance firm with the RKA insurance group. Third-ranking Nordbanken established its own life insurance company Livia, while the savings bank federation manages pension and unit-link insurance activities with Folksam, the co-operative insurance company.

The creation of other new bank/insurance constellations are expected, with Trygg-Hansa and Wasa, respectively the second and third largest private insurance companies in Sweden, still lacking a bank connection. The consolidation is occurring as the banks and

Swedish banking is going through the second stage of a financial revolution. Last year the four main commercial banks completed their takeover of the leading regional banks. Now the national banks are joining with the country's insurance companies to create even bigger financial powerhouses and pave the way for expansion across Europe.

The latest restructuring was triggered by a recent finance ministry proposal that would abolish the ownership barriers between banks and insurance companies, following developments in the EC.

Although the proposal is not expected to take effect until June 1 at the earliest - and there could still be political debate about the increased concentration of power in Sweden's capital markets - the banks and insurance companies are already jockeying for position.

In one of the most remarkable moves, SPP, the white-collar workers' pension insurance fund, made a SKr4.5bn (£868m) bid for 44 per cent voting control of Gota, the parent of Sweden's fourth biggest commercial bank, even before the finance ministry proposal was tabled in late September.

SPP's aggressive move then prompted Skandinaviska Enskilda Banken, Sweden's largest bank, to make an unexpected grab for Skandia, the country's largest private insurance company. If became its main shareholder with 28 per cent voting control in a SKr4.7bn deal.

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Insurance against hard times ahead

John Burton looks at phase two of Sweden's banking revolution



Curt Olsson: "We work, in many cases, in the same market"

glof & Ponsbach, a sector other insurance companies also want to enter.

The possibility of capturing a slice of the growing European market for pension and life insurance policies, however, was behind S-E Banken's bid for Skandia. Demand for private pension schemes is increasing as the continent's population ages and confidence in the state and collective plans weakens.

Co-operation between S-E Banken and Skandia would not only strengthen their position in the Nordic region, but provide the platform for expansion in Europe. Scandinavian banks, however, note that the links between banks and insurance companies will not deliver the promised benefits. SPP may find, for example, that the minority shareholders in Gota, which include S-E Banken and other insurers, could block its attempt to use the bank as an exclusive entrée into the private insurance market.

Skandia has already warned that it will do precisely this. More doubts have been raised about S-E Banken's relationship with Skandia. Although S-E Banken denies it, the suspicion remains that the bid by the bank, which is affiliated with Sweden's powerful Wallenberg financial dynasty, to buy their interest in Skandia was designed to ease a financial squeeze on the family.

Mr Björn Wolfrath, Skandia president, believes that S-E Banken must seek a full merger with Skandia through a holding company to justify the cost of the acquisition. He says the two must concentrate on overseas expansion, since not enough money would be saved in Sweden from a merger.

This was the prime reason for the bid for Gota by SPP, Scandinavia's largest insurance company. SPP was searching for an domestic distribution network to sell pension schemes after the abolition last year of its monopoly on managing pensions for all white-collar workers in the private sector. SPP also gained control of the Gota-affiliated stock brokerage firm Hag-

Meanwhile, other banks are taking a wait-and-see attitude about linking up with insurance companies.

GOLD FIELDS PROPERTY COMPANY LIMITED

("GF Props")

Incorporated in the Republic of South Africa
Registration No. 01/01078/06

AN OFFER TO SELL TO MEMBERS 3,067,305 SHARES IN SOUTH DEEP EXPLORATION COMPANY LIMITED ("South Deep") FROM WEST WITWATERSRAND AREAS LIMITED ("WWA")

Further to the announcement on 21 September 1990, GF Props offers to sell 3,067,305 shares in South Deep on the basis of 30 South Deep shares for every 100 shares held in GF Props at a price which will be conveyed to members on 12 November 1990. These shares form the bulk of the entitlement to be received by WWA, a wholly owned subsidiary.

Application has been made to The Johannesburg Stock Exchange for a listing of the 3,067,305 renounceable (nil paid) letters of allocation from Monday, 19 November 1990 to Wednesday, 12 December 1990, both days inclusive.

The last date for members to register in order to participate in the offer by GF Props will be Friday, 16 November 1990.

Johannesburg
2 November 1990

A MEMBER OF THE GOLD FIELDS GROUP

GOLD FIELDS GROUP

JOINT ANNOUNCEMENT BY

NEW WITS LIMITED

(Registration No. 05/0402/06)

("New Wits")

SELECTED MINING HOLDINGS LIMITED

(Registration No. 05/24731/08)

("Selected")

WITWATERSRAND DEEP LIMITED

(Registration No. 01/01189/08)

("Wit Deep")

(all incorporated in the Republic of South Africa)

MERGER OF NEW WITS, SELECTED AND WIT DEEP

Announcement of Proposals

On 24 September 1990 an announcement was published in the press regarding proposals for the merger of New Wits, Selected and Wit Deep.

Notices of General Meetings

Notice convening the general meetings of New Wits, Selected and Wit Deep to be held on Wednesday, 28 November 1990 for the consideration of the necessary resolutions to enable the proposals to be implemented were today posted to the members of New Wits, Selected and Wit Deep, together with an explanatory statement.

Brokers to the Companies:

(in the Republic of South Africa)

Ferguson Bros. Hall, Stewart & Co. Inc.

(Registration No. 72/06905/21)

(Member of the Johannesburg Stock Exchange)

(in the United Kingdom)

Cazenove & Co.

(A member firm of The International Stock Exchange)

CORPORATE SECURITY

The FT proposes to publish this survey on December 13 1990. It will be of particular interest to the tens of thousands of Directors & Managers who make decisions regarding the purchase of security services who are also regular FT readers. If you want to reach this important audience, call Jessica Perry on 071 873 4611 or fax on 071 873 3062.

FT SURVEYS

Hispano Americano International Limited

U.S. \$ 100,000,000
Primary Capital Guaranteed
Floating Rate Notes due 2006

with a substitution guarantee on a subordinated basis of
Banco Hispano Americano, S.A.

In accordance with the provisions of the Notes notice is hereby given that for the six month period from October 25, 1990 to April 25, 1991 the Notes will carry an interest rate of 8% per annum with a coupon amount of U.S.\$ 420.24.

Frankfurt/Main, October 1990
COMMERZBANK
AGENZIA FINANZIARIA

To the holders of Warrants attached to
7% Deutsche Mark Bearer Bonds with Warrants of 1989/1996
10% US-Dollar Bearer Bonds with Warrants of 1989/1996
5% Swiss franc Bearer Bonds with Warrants of 1989/1996

of Allianz Finance B.V.,
Amsterdam

In October 1990 the share capital of Allianz Aktiengesellschaft Holding was increased by issuing new shares granting a preemptive right to our shareholders. As a consequence of this capital increase the Subscription Price for one share of DM 50 par value of Allianz Aktiengesellschaft Holding to be issued upon exercise of the Subscription Rights represented by the Warrants originally attached to the Bonds mentioned hereafter shall be reduced in accordance with Section 7 of the Conditions of Warrants. As from November 6, 1990 (effective date) the Subscription Price is DM 1,527.

Munich/Berlin,
November 1990
Allianz
Aktiengesellschaft Holding

£150,000,000
HALIFAX
BUILDING SOCIETY
Floating Rate Loan Notes
Due 1996 (Series A)
Interest Rate 14.05%
Interest Period 2nd October 1990
20th November 1990
Interest Amount Due £ 150,000,000
C 5,000,000 Notes
C 50,000 Notes
Credit Suisse First Boston Limited
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the Weekend FT.
To find out more,
call
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on 071-873 4896

Citicorp Banking Corporation<

UK COMPANY NEWS

Examiner's survival plan expected to need beefing up

Continental banks may prefer to liquidate Goodman International. Kieran Cooke reports

THE JUDGE at Dublin's High Court looked bemused as he contemplated the numerous volumes of literature before him. "What can I do with all this?" he asked.

This week Mr Peter Fitzpatrick, the Examiner appointed to assess the viability of Goodman International, finished his report on the group and 60 companies associated with Europe's biggest beef processor and exporter, which is privately controlled by Mr Larry Goodman.

The biggest business débâcle in the history of the Irish state has been a complex affair. The judge and the 33 banks owed a total of £550m (£250m), of which £470m is unsecured and the balance guaranteed by Goodman, are now faced with wading through pages of figures and explanations.

Details of Mr Fitzpatrick's report on one of Ireland's biggest companies have not been released to the public. But overall the report recommends rescuing the core meat slaughtering, processing and export-

ing business of the group as the lesser of two evils.

Liquidation, says Mr Fitzpatrick, is "so awful that it automatically leads one to the more favourable one, in my view, of a workout proposal".

According to Mr Fitzpatrick, Goodman was liquidated creditors could only expect to be paid between 25p and 30p in the pound over a number of years. In addition it would mean that the £150m in bank guarantees and bonds would be instead used for unrelated activities, including large scale purchases of shares on the London market.

At least one bank, with outstanding loans of more than £20m, has made it clear in court that it wants liquidation. Some continental banks may be able to gain tax breaks if liquidation is pursued.

There is scepticism about substantial sections of Mr Fitzpatrick's rescue plan. One half of the plan involves satiating 50 per cent of the debt owed, voting for a rescue package.

Early indications of Mr Fitzpatrick being able to achieve this are not encouraging.

A number of continental

banks, including Westdeutsche Landesbank and Commerzbank of Germany and ASN and AMRO of the Netherlands, are involved in legal proceedings in the Irish courts concerning their loans.

They are among the largest creditors and have made clear their anger about the way they feel they were misled by Goodman International. They are particularly unhappy about the manner in which funds loaned for working capital were instead used for unrelated activities, including large scale purchases of shares on the London market.

The banks are finding the second half of the Fitzpatrick plan more difficult to swallow.

The remaining 50 per cent of Goodman debt, amounting to £225m, would be covered either by payment of an £167.7m debt owed by Iraq to Goodman, and/or by the successful outcome of court proceedings taken by Goodman International against the Irish government.

Mr Fitzpatrick has made it clear that if this part of the plan fails, then liquidation is

inevitable. He has made proposals to the banks in regard to the Iraqi debt which include the possible conversion of bank loans equivalent to the amount of debt into a form of share capital, capable of being redeemed if the debt is repaid, or converted into ordinary equity if not.

Given the present circumstances in the Gulf many bankers view these proposals as unrealistic. Some also might regard taking share capital in Goodman as more of a liability than an asset.

There is also scepticism about the chances of Goodman winning its court case against the government. The action relates to an official declaration late last year to withdraw state insurance covering Goodman beef exports to Iraq following the discovery of what were deemed as statistical discrepancies.

Mr Fitzpatrick has said that his proposals are no more than "an opening shot" and that much hard bargaining is yet to come. Mr Goodman and his team has welcomed the report and believes a solution is achievable.

After the events of the last few months many bankers might not be predisposed to agree with Mr Goodman.



Larry Goodman: believes solution is achievable

able.

Bizarre loan trail ending in Cyprus

By Kieran Cooke in Dublin and Kerin Hope in Athens

ONE OF the more bizarre aspects of recent events surrounding Goodman International is an amount of money, variously described as being between £20m and £35m, in an account in Cyprus.

In August Mr Larry Goodman, chairman of Goodman International, told bankers that his company had a "special" debt to a private individual. He believed his company had been defrauded of a substantial part of the money, estimated at more than £20m, and that the Irish fraud squad was investigating.

However, the money was transferred to the account of an import/export company in Cyprus. Mr Goodman is taking legal action in Cyprus to recover the money. The South African is contesting ownership of the money, which has been frozen by a Cyprus court.

In his report this week on Goodman International, Mr Peter Fitzpatrick, the Examiner appointed to assess the company's stability, said that he was concerned about the Cyprus transaction and was making inquiries under sections of Irish company law dealing with fraudulent or reckless trading.

deposit never materialised. The money made its way via the Channel Islands to the account of a London financial services company run by a brother and sister who list their occupations as chamber and dressmaker. The money then went to Luxembourg, supposedly eventually destined for South Africa and the account of a man involved in the manufacture of insulin.

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If the continental Europeans now negotiating for the stake do not follow through before the end of the year, it is likely that Thorntech and BET will have to withdraw their stake from the market.

If that happens and the two reluctant investors in television



CENTRAL

SION have, out of necessity, to be part of a Thames bid for a new franchise, Mr George Russell, ITC chairman, will insist that both give undertakings that they will stay in at least until 1994.

Watch carefully. The first card could be played within days.

INCREASED PROFITS

Interim Results

	30/9/90	30/9/89
Net freights & hire	\$900	\$700
Operating & administrative expenses	5,077	4,724
(3,587)	(3,063)	
Trading profit	1,690	1,666
Net interest payable & currency adjustments	(577)	(924)
Profit before tax	1,113	742
Taxation	(28)	-
Profit after tax	1,085	742
Earnings per share		
In cents	8.68c	5.94c
Earnings per share in pence	4.87p	3.68p

* Profits up by 46% to \$1.08 million against the comparable period last year.

* Investment in new 150,000 ton tanker for delivery in 1993.

* Expansion anchored through five year time charters securing income.

The Interim Report will be posted to shareholders on 8th November, 1990 and further copies will be available from the Company, Winchmore House, 15 Fetter Lane, London EC4A 1EL.

London & Overseas Freighters PLC



LORRAINE GOLD MINES, LIMITED

Incorporated in the Republic of South Africa (Reg. No. 0503913806)

Ordinary Dividend for the year ended 30 September 1990
Based on the negative earnings (after capital expenditure) incurred by the Company for the 1990 financial year, read against the current uncertainties relating to the rand gold price, the Board has decided not to declare a dividend in respect of the year ended 30 September 1990.

By order of the board

Anglovaal Limited
Secretaries

per: K.G. Williams

30 October 1990

London Secretaries

Anglo-Transvaal Transport Limited

295 Regent Street

LONDON, W1R 8ST

Registered Office

Anglovaal House

56 Main Street

JOHANNESBURG

2001

(P.O. Box 62379

Marshalltown, 2107)

Directors: D.J. Crowe, P.J. Eustace, J.J. Geldenhuys, B.E. Heron, L. Hewitt, G. Mandu, Clive S. Menell, J.R. Olivier, S.W. van der Walt, R.A.D. Wilson

Alternates: J.H. Burke, B.J. Funston, B.J. Lawrence, T.C. Ross, G.J. Robbezette, K.A. West

Howden warns on profits after contractual dispute

By Andrew Bolger

HOWDEN Group, the Glasgow-based engineering group, has warned that its profit for the year to April 30 will be very severely affected by a contractual dispute.

The warning was issued minutes after the market closed with Howden shares at 72p, down 1p. Howden recently announced 500 redundancies at its Barrow plant.

Howden said the dispute was over a £4m contract to supply four tunneling machines to MT Group, a European and American consortium, to complete the Great Belt Project link between the west and east of Denmark.

The Scottish group said it had lodged claims against MT Group for extra costs and delays. MT Group intended to lodge counter-claims and it now seemed likely that the

matter would be referred to arbitration, which could take up to two years to complete.

Howden and MT Group have agreed joint work completion programmes which said all four machines would be ready by Christmas. The first of them had begun operations.

Powerful media players have been at the table or watching nervously, but no one has been willing to commit themselves to playing a single card.

So it is that 56 per cent of Thames Television, the largest ITV company, has been on the market since March but has not yet formally found any takers. This is in spite of rumours that all the heavyweight media hitters of continental Europe - from CLT of Luxembourg to Bertelsmann of Germany and Mr Silvio Berlusconi of Italy - have at one time taken a look.

So far there has been no

Calculating risk in playing poker for a television monopoly

Raymond Snoddy looks at the players poised to make their moves in the upcoming ITV franchise round

By Raymond Snoddy

A STRANGE poker game has been played for the past few months by those who would like to acquire a stake in, or try to take over, a major ITV company before the coming round of competitive tenders for franchises gets underway.

Powerful media players have been at the table or watching nervously, but no one has been willing to commit themselves to playing a single card.

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So far there has been no

rush of buyers either for Mr Robert Maxwell's 20 per cent stake in Central, the second largest ITV company.

Perhaps most surprising of all is that no one has tried to take over TVS Entertainment, holder of the lucrative

THAMES franchise.

There have been are rumours of several potential predators but none has revealed its hand. The share price has been stuck around 5p for the past three weeks.

Yule.

Yule Catto seeks £14m via disposals

Yule Catto is planning to reduce borrowings via disposals to realise about £8.75m (\$14.3m).

The Yulet subsidiary is selling its 65 per cent stake in Yule Catto Plantations to the Johor State Economic Development Corporation, owner of the remaining 35 per cent. The agreement is subject to the completion of the sale of the Yule Catto business.

Yule Catto is planning to reduce borrowings via disposals to realise about £8.75m (\$14.3m).

The net asset value of Ensign Trust stood at \$5.019 as at September 30, a fall of 24 per cent over the year. Net revenue amounted to \$3.986 (\$3.88m) and for earnings per share of 1.63p (1.31p).

It is recommended final dividends is again 1p for a maintained total of 1.63p. Directors also proposed an interim distribution of 0.3p for the current year.

Ensign Trust may drops to 85p

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Bertam shows fall to £338,000

Bertam Holdings, the investment holding company with interests primarily in west Malaysia, announced a fall, from £560,000 to £338,000, in pre-tax profits for the first half of 1990.

Turnover amounted to £25.65m (£21.3m) but the rise in profits was just 2.2 per cent to £1.25m (£1.25m).

Mr Philip Lovegrove, chairman, said that profits were affected by some disruption to trading caused by the transfer of equipment to new premises and a compensation payment to a former director of the AV Department.

The dividend is raised from 3p to 3.5p on basic earnings of 10.69 (10.19).

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Turnover amounted to £25.65m (£21.3m) but the rise in profits was just 2.2 per cent to £1.25m (£1.25m).

An extraordinary £262,000 credit represented the surplus arising from the compulsory acquisition of land and the disposal of property by a related company.

Profit from the sales of dealing properties rose 51 per cent to £5.85m (£4.9m) and sales by dealing companies increased to £8.95m (£8.94m).

The interim dividend is raised by 0.2p to 1.7p from earnings per 50 share of 4.68p (3.69p).

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COMMODITIES AND AGRICULTURE

Nymex could be closed if war breaks out in Gulf

By Barbara Durr in Chicago

THE Commodity Futures Trading Commission (CFTC) said yesterday that it would not rule out the possibility of closing the New York Mercantile Exchange, the US oil futures market, if war in the Gulf broke out.

However, Mr Patrick Thompson, the president of the Nymex, warned a Senate panel that shutting down the exchange would have calamitous effects throughout the financial markets and should be considered only as a last resort.

Mr William Albrecht, CFTC commissioner, testifying before the panel, said that closing the market was one of a number of options under consideration as possible emergency steps to contain market volatility in the event of a Gulf war.

Mr Albrecht said his agency had been talking to the Department of Energy and the US energy futures market, Nymex,

about a variety of possible measures.

But after the hearing Mr Albrecht stressed: "One of the last things we would want to do is shut down the market."

The Senate panel heard that alternatives to closing Nymex could include restricting trading to liquidation of positions or brief trading halts to give the markets time to absorb news. The decision about measures to be taken would depend, Mr Albrecht added, on the type of conflict.

Sen Joseph Lieberman, a Connecticut Democrat, urged closure of the markets "on a temporary, emergency basis in order to limit the psychological impact of war on oil prices and to give world governments time to move oil out of our strategic reserves to calm oil traders and assure adequate supplies."

The Senate hearing had been called to examine the impact of

futures markets on oil pricing with special emphasis on whether there had been excessive speculation in the markets since Iraq invaded Kuwait in August.

Mr Thompson also argued that since the Gulf crisis began the exchange had performed its function by providing participants from all sectors of the energy industry with the means to manage business risks at this time of great uncertainty.

Steven Butler adds: Mr Peter Wildblood, chief executive of the International Petroleum Exchange in London, said there had been no suggestion by the British government that crude oil futures trading should be halted in London in the event of a war in the Gulf. He added that the IPE had received legal advice that the government lacked authority to close the market under these circumstances.

Soviets expect big grain harvest

By Leyla Boulton in Moscow

THE SOVIET UNION is likely to see a record grain harvest this year, but will still need to import an estimated 30m tonnes of grain to meet its needs.

Mr Leonid Vashchukov, a senior official from the state statistics office, said yesterday that the harvest would amount to "roughly" 240m tonnes, up from a record of 237m in 1987.

In keeping with Soviet tradition, however, 20 to 25 per cent of the crop has been lost through inefficiency. "It would be possible to collect more if the losses were not so big," he told Pravda. "In some places, losses took away a fifth of the harvest, in others a quarter."

The Soviet Union announced at the beginning of the summer that it faced a potential harvest of 260m tonnes and tried to draft city dwellers and the army into the countryside to help minimise the losses.

The figure announced yesterday tallies more or less with

The International Wheat Council yesterday estimated the Soviet grain harvest at 236m tonnes, near the 1978 record. But it warned that "an unusually large proportion, even for Soviet standards, will be lost through waste". The IWC has cut its estimate of Soviet wheat imports for 1990/91 to 13m tonnes from 15m tonnes, leaving total grain imports at 27m tonnes, compared with 38m tonnes last year.

US Department of Agriculture estimates, which last put the Soviet grain harvest at 236m tonnes.

Although the Soviet Union has yet not put a figure on its import needs, the US government estimates these at 30m tonnes for the year ending in June 1991. Last year the Soviet Union imported 40m tonnes after its own grain harvest totalled just 21m tonnes.

United Germany expects surplus

By David Blackwell

AN EXTRAORDINARY fall in grain consumption in east Germany, coupled with a large harvest, will lead to substantial net exports from the region and a steep increase in stocks, according to the International Wheat Council's latest grain market report.

The harvest of United Germany for 1990 is estimated at 37.6m tonnes, including 11.6m tonnes from east Germany. This makes the country the EC's leading producer of barley

and the second ranking producer of wheat after France.

The IWC points out that east German wheat yields, at 5.4 tonnes a hectare, are about 15 per cent lower than those in west Germany.

However, an extensive set-aside programme is being introduced in east Europe next year, which could take 750,000 hectares of arable land out of production. The output from east Germany will not be included in the EC stabiliser

system, which sets a production threshold of 160m tonnes for 1991.

In 1989/90 east German imports of wheat, barley, maize and oats were about 1.5m tonnes. Since August, little grain has been imported, mainly because of a collapse in grain consumption in livestock feed. This has led to the loss of markets for 500,000 tonnes of maize, mainly from the US, and 600,000 tonnes of barley, mostly from Canada and Austria.

Turnover: 6553 (6948) lots of 5 tonnes
ICO indicator prices (US cents per pound) for Oct 31: Comp. daily 72.44 (73.09), 15 day average 73.51 (73.63)

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The IWC points out that east

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1990	High	Low	Stock	Price	Div	Yield	N.M.d.	W.M.d.	Yield	PE	P/E	1990	High	Low	Stock	Price	Div	Yield	N.M.d.	W.M.d.	Yield	PE	1990	High	Low	Stock	Price	Div	Yield	N.M.d.	W.M.d.	Yield	PE	1990	High	Low	Stock	Price	Div	Yield	N.M.d.	W.M.d.	Yield	PE	1990	High	Low	Stock	Price	Div	Yield	N.M.d.	W.M.d.	Yield	PE																
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WORLD STOCK MARKETS

AUSTRIA	FRANCE (continued)	GERMANY (continued)	ITALY (continued)	SWEDEN	CANADA
October 31 Sch + or -	October 31 Fr. + or -	November 1 Dm. + or -	October 31 Lire + or -	November 1 Kroner + or -	Sales Stock High Low Close Chg Sales Stock High Low Close Chg Sales Stock High Low Close Chg
Austrian Airlines 2,650 -600	Deutsche Savoia 1,400 -100	BMW -100	SASIB 6,610 -100	800 Comitati 85.5 51 51 51	63rd St. Staples \$21/4 214 214
Creditanstalt 3,380 -100	Deutsche Telekom 2,501 -11	Euro-Vertrieb 318 -2	Sarl Spa 11,015 +15	1990 Comitati 85.5 51 51 51	23409 Reebok A \$12/4 12/4 12/4
Erste Alpenbank 20,100 -1,100	Deutsche Telekom 2,410 -25	Berliner Kraft 6,750 -5	SAIC 500 -10	1990 Comitati 85.5 51 51 51	1453 Resistance \$15/4 15/4 15/4
Jugendzuercher 8,850 -150	DGA 400 -45	BASF-Bank 1,125 -5	Ades A/Fred 500 -10	1990 Comitati 85.5 51 51 51	301 Repac I 55/4 55/4 55/4
Landerbank 1,200 +10	Deutsche Telekom 2,310 -10	Bayer & Beva 3,715 -5	Ades A/Fred 500 -10	1990 Comitati 85.5 51 51 51	21029 Rogers B 56/4 56/4 56/4
Landesbank 1,000 -10	DGA 395 -10	Bayerische Versch 770 -11	Ades A/Fred 500 -10	1990 Comitati 85.5 51 51 51	100 Reebok 56/4 56/4 56/4
Piaggio 1,500 -50	DGA 395 -10	Colonia Vertrieb 1,250 -10	Tire Advisor 21,950 -40	1990 Comitati 85.5 51 51 51	25264 Royal Blue 50/4 50/4 50/4
Rader 805 -25	DGA 395 -10	De Profi 630 -10	Toti France 30,050 +100	1990 Comitati 85.5 51 51 51	6146 Ry Tico 55/4 55/4 55/4
Reinheitsbank 1,740 -1	DGA 395 -10	Deutsche Bahn 1,205 -7	Unicem 10,100 -100	1990 Comitati 85.5 51 51 51	26264 SRL Syst 55/4 55/4 55/4
Steyr-Daimler 156 -1	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	200 SMC 55/4 55/4 55/4
Vestelco Mag. 400 -15	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	21029 Southern 55/4 55/4 55/4
Veritas 1,000 -10	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	75000 Toyota Cam 51/4 51/4 51/4
Wiesberger 1,050 -20	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	49041 Macrolink 51/4 51/4 51/4
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	21029 Megane A 25/2 25/2 25/2
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	6199 Scott Paper 51/2 51/2 51/2
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	300 Scott Paper 51/2 51/2 51/2
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	1015 Scotts I 51/2 51/2 51/2
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	17729 Saenger 55/4 55/4 55/4
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	3300 Saenger Cat 51/2 51/2 51/2
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	14100 Showa B 51/2 51/2 51/2
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	21029 Southern 55/4 55/4 55/4
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	23406 Steico A 51/2 51/2 51/2
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	10200 Teek B 51/2 51/2 51/2
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	3022 NewTel Ent 51/2 51/2 51/2
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	40000 ThomCor 51/2 51/2 51/2
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	16519 Tor Bl 51/2 51/2 51/2
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	36000 Toyota G 51/2 51/2 51/2
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	21029 UniPetrol 51/2 51/2 51/2
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	15022 Trafiga U 51/2 51/2 51/2
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	1400 Triton A 51/2 51/2 51/2
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	1000 Trimac 51/2 51/2 51/2
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	30100 Tritrac A 51/2 51/2 51/2
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	40000 Unipetrol A 51/2 51/2 51/2
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	2500 Unicorp A 51/2 51/2 51/2
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	21 Un Corp 51/2 51/2 51/2
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	12520 Verity C 51/2 51/2 51/2
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	2815 Vicardi PL 51/2 51/2 51/2
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	14300 WRC B 51/2 51/2 51/2
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	55910 Wren E 51/2 51/2 51/2
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	28240 Xposure 51/2 51/2 51/2
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	100000 Yester Day 51/2 51/2 51/2
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	400000 Zeta 51/2 51/2 51/2
	DGA 395 -10	Deutsche Bahn 1,150 -7		1990 Comitati 85.5 51 51 51	1 - No voting rights or restricted rights

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

3pm prices November 1

Continued on Page 41

NYSE COMPOSITE PRICES

P/S Sis
12 Month High Low Stock Div. Yld. E 100eHigh Low
Continued from previous Page

Continued from previous Page

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-only range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividend are annual disbursements based on the latest declaration.

a-dividend also xtra(a), b-annual rate of dividend plus stock dividend, c-liquidating dividend, d-annual, e-new yearly low, f-dividend declared or paid in preceding 12 months, g-dividend declared in Canadian funds, subject to 15% non-residence tax, i-dividend declared after split-up or stock dividend, l-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting, k-dividend declared or paid this year, an accumulative issue with dividends in arrears, n-newly issued in the past 52 weeks. The high-low range begins with the start of the trading day next day following. P/E price-to-earnings ratio, r-dividend declared or paid in preceding 12 months, plus stock dividend, s-stock split. Dividends begin with date of split, ss-splits, t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, u-new yearly high, v-trading halted, vi-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by such companies as well as closed, w-when issued, we-with warrants, x-on-dividends, or ex-rights, xx-no distribution, xx-no dividend, xx-same dividend, and xxxx-indul. vld-yield.

NASDAQ NATIONAL MARKET

3pm prices November

AMEX COMPOSITE PRICES

3pm price
November 1

Stock	P/F	Div. E		Div. S		IV		Div. E		IV		Stock						
		100s	High	Low	Close	Chng	100s	High	Low	Close	Chng	100s	High	Low	Close	Chng		
ABCO	-	100s	41	41	41	+1	100s	217	217	214	+1	100s	123	123	123	+1		
AT&T	150	53	53	52	52	+1	Cross	126	126	126	+1	Inftech	76	73	73	+1		
ATT Fd+Sa	-	53	53	52	52	+1	Cross	10	10	214	214	Inthr	30	1%	1%	+1		
Atmos	22	55	55	55	55	+1	CmCp	9	9	19	19	TrapBrd	-	J-K	73	+1		
AirExp	8	240	154	154	145	+4	Cubic	46	4	17	15	15	+1	JenBell	11	801	75	+1
Alta	15	15	15	15	15	+1	Custom	-	5	12	4	4	+1	Jenron	30	30	15	+1
Altair	21	21	21	21	21	+1	D	0	0	-	-	Kirby	5	5	15	+1		
Alphatek	21	38	38	38	38	+1	D Ind	76	77	1%	1%	L-L	12	850	75	+1		
Alta	50	38	38	38	38	+1	DWG	101	101	32	32	Laser	3	3	3	+1		
Amdui	.10	8345	114	114	113	+1	Dagnon	37	1	2	2	Levton	.40	36	7	+1		
Alzatec	270	22	22	20	20	+1	Duplex	.76	7	30	24	Lionel	.40	3	14	+1		
Alzatec	270	22	54	54	54	+1	E	-	E-5	d	Lumex	.86	81	54	+1			
AmSocW	.28	241	44	44	43	+1	EastinCo	.58	11	9	15	MSR	-	M-M	-	-		
Amspel	33	270	270	270	270	+1	Ecelp	2486	3	55	53	Magnac	2	265	45	+1		
Astrolo	15	14	14	14	14	+1	Eccobay	.37	254	1824	112	Martion	2	265	45	+1		
Asteri	26	781	24	24	24	+1	Ecolite n	.18	11	17	12	MaxSci	26	10	14	+1		
AtlaCM	140	15	15	15	15	+1	Elektor	4	10	3-18	3-18	Medica	2	327	324	+1		
Avtron	50	14	14	14	14	+1	ENSCO	14	14	125	125	Medcor	11	15	15	+1		
B	8-HO 3.32e	3	25	35	35	+1	EntMkt	42	14	14	14	Melcor	.44	21	11	+1		
BAT In	.75	10	2034	104	104	+10	F	-	F-F	-	Merco	20	10	10	+1			
BBN	45	45	45	45	45	+1	FauMpr	1.0964	1017	9	87.5	Micra	32	32	32	+1		
BerryRG	32	32	35	35	35	+1	Flach	.55	14	17	15	Micro	21	15	15	+1		
Beyhns	70e	32	6	6	6	+1	Flute	.56	6	15	10.5	Micral	20	10	7	+1		
Beard	128	54	54	54	54	+1	Forsl	.25	25	69	62	MinchSr	215	33	34	+1		
BergSr	.40	13	122	23	23	+2	Froholy	.37	13	6	23	MicroE	.32	36	22	+2		
BisCp	10	20	18	17	17	+1	FRTL	-	5	1735	63	MoapA	6	5	57	+1		
Bindit	1.20	9	3	35	25	+25	G	-	6	6	N-N	-	NVR	.16	-	-	-	
Blot A	13	16	14	14	14	+1	G	12	37	21	2	Nabro	2	22	1	+1		
Boek	.04	421	33	33	33	+1	GanGfd	.50	13	15	24.5	Napame	27	42	56	+1		
BoeVal	-	0	12	12	12	+1	Glasser	1.20	10	8	34.5	Narthy	365	37	4	+1		
Bosent	30	11-16	8	8	8	+1	Glow	1.20	10	17.5	17.5	NewLns	10	213	73	+1		
Bowme	.25	15	17	8	8	+1	GlobOff	21	21	15	6.5	NimAr	39	39	54	+1		
Brown	15	17	12	12	12	+1	GofGfd	3	7	15	7.5	NY Tim	.58	39	49	+1		
Brown g	1.04	-	C-C	-	-	-	Greiner	20	11	5	10	NCJO	9	20	109	+1		
CatEng	.53	11	385	57	57	+1	GCKD	9	80	13	12.5	NCJO	24	54	54	+1		
CmCp	6.28	29	15	15	15	+1	H	-	H-H	-	Neomed	-	O-P-O-	-	-			
CmCpCr	.48	28	28	28	28	+1	Hebreo	.20	8	478	134	OEA	15	132	30	+1		
CmCpCr	.48	13	13	13	13	+1	Hivset	.20	30	21	21	OEM	5	132	54	+1		
CmCpCr	.48	55	41	41	41	+1	Helco	.10	14	12	1	Odeia	14	1	41	+1		
CmCpCr	.48	28	16	16	16	+1	HertEn	.10	102	1	15-16	Odeib	16	1	64	+1		
CmCpCr	.48	27	61	70	70	+1	Hilfery	.48	7	6	214	Odeib	24	9	108	+1		
CmCpCr	.48	78	23	23	23	+1	HollyCo	.51	51	25	25	Odeip	1.500	2	14	+1		
CmCpCr	.48	5	3	4	4	+1	Honker	4	50	34	3	Odeip	.56	30	45	+1		
CmCpCr	.48	65	11	11	11	+1	Hovnien	-	1	-1	PallCo	.56	18	953	26	+1		
CmCpCr	.48	12	4	4	4	+1	ICH	.60	22	22	21	PengGld	.56	30	45	+1		
CmCpCr	.48	22	4	4	4	+1	ImpCm	91.40	176	54	53	PengR	.56	5	34	+1		
CmCpCr	.48	173	11	11	11	+1	Indcy	8	40	11	11	PhLD	.14	4	248	+1		
CmCpCr	.48	31	11-16	11-16	11-16	+1	Indcy	41	23	23	23	PhLDem	.20	8	11	+1		
CmCpCr	.48	61	3	3	3	+1	Indcy	-	-	-	Pitney	.050	19	21	+1			
CmCpCr	.48	-	C-C	-	-	-	Indcy	8	61	23	23	Pitney A	1.10	18	18	+1		

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AMERICA

Bond market rally helps lift Dow

Wall Street

A DULL morning on Wall Street saw US equities turn higher in thin trading, writes Karen Zager in New York.

At 2 pm, the Dow Jones Industrial Average was quoted 14.35 higher at 2,456.68 on light volume. On the big board, advancing issues had an almost imperceptible edge over those declining. On Wednesday, the Dow closed up 17.82 at 2,448.02.

A bond market rally helped stocks move modestly higher in the first hour of trading, as further evidence of economic decline helped bolster the bond market. The Treasury's bellwether 30-year bond posted a solid 1% gain at mid-session.

Ford Motor slipped 8¢ to \$27.25 in very heavy, dividend-related trading. Among the other big auto makers, Chrysler fell 5¢ to \$11 and General Motors held steady at \$38.50.

Schering-Plough dropped \$1 to \$42.42 after falling 1.5¢ a day earlier. The stock has come under pressure from a campaign against the company's asthma drug, theophylline, by a group of lawyers.

The food sector, which was

hit by selling on Wednesday amid concerns that stiff competition between retailers recouped some of its losses yesterday morning. General Mills added 3¢ to \$34 after dropping 33¢ a day earlier and Kellogg's

rose 3¢ to \$36.75 following a 3¢ fall on Wednesday.

McDonald's moved 3¢ higher to \$25.25 after the fast-food chain said that it would start phasing out foam plastic packaging at its restaurants. MBIA jumped 51¢ to \$20.25 after cutbacks to analysts and investors in October. Humana fell \$1.25 to \$40 amid

negative reports about the hospital management chain in a Florida newspaper.

AIG added 8¢ to \$63 after reporting solid third quarter profits while General Re gained 20¢ to \$79.75 on an 8 per cent gain in third quarter earnings to \$1.73. The figures described the figures as good, given the difficult underlying conditions in the industry.

The Nasdaq composite slipped 0.18 lower to 329.66 at mid-session. Samco, a software manufacturer, soared 51¢ to \$15.35 after the company agreed to merge with Lotus Development. Holders of Samco shares are expected to get \$18.81 a share under the \$65m agreement with Lotus. Shares in Lotus lost 8¢ to \$17.

Apple was unchanged at \$30.75 and MCI Communications added 5¢ to \$30.75. Reuters Holdings ADRs rose 5¢ to \$33.50 after cutting its staff and postponing phase two of its automated trading system for foreign exchange. Dealing 2000.

Canada

TORONTO stocks trimmed early losses but were still lower at mid-session, weakened by lower third quarter earn-

ings and the Gulf crisis. Figures showing a slowdown in the US economy, and oversold conditions kept the market from extending its losses.

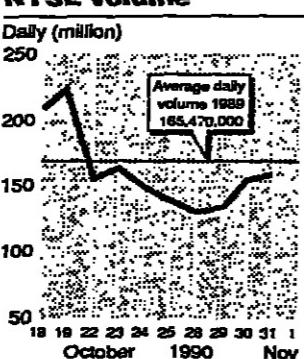
The composite index lost 7.0 to 3,074.3 on volume of 8.75m shares. Declines led advances by 180 to 152.

Dominion rose 63¢ to C\$1.01. The company reported a loss of 29 cents per share for its third quarter earnings compared with a profit of seven cents in the year ago period.

Inasco, which plunged C\$1.15 to C\$2.65, said that its third quarter net earnings had dropped from 81 to 59 cents a share under the \$65m agreement with Lotus. Shares in Lotus lost 8¢ to \$17.

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NYSE volume

**Airline stocks suffer turbulent year**

Increased capacity is proving a burden, explains Paul Abrahams

AIRLINES are capital, labour and fuel intensive businesses. Given that at present capital is expensive, labour costs are rising and jet aviation fuel prices have doubled in three months, it is not surprising that European airline stocks have underperformed already shaky borders this year.

Even before the Iraqi invasion of Kuwait, airline shares were weakening. Analysts had spotted that the carriers' margins were under pressure as demand slackened. They were also concerned that the cost base of most carriers appeared to be out of control.

The only stock that briefly bucked the trend was Lufthansa, which outperformed the Frankfurt market early in the year during the euphoria that followed the tumbling of the Berlin Wall.

The Gulf crisis has merely accentuated analysts' pessimism about the airlines' prospects. Fuel price rises have already added about \$5bn to the worldwide industry's total annual costs. Insurance rates, for those airlines flying over the Middle East, have also risen. Airlines will be vulnerable if the crisis escalates.

However, the fundamental problem for the airlines is that they have been investing

heavily in new capacity which is coming on stream at a time of weakening demand. Most airlines are having to pay for the new aircraft when interest rates are high, as well as take in heavy depreciation costs.

Although passenger growth

has so far been maintained at about 10 per cent by the 21 members of the Association of European Airlines, most of that growth was profitless.

Many of the airlines maintained their passenger growth by selling increased numbers of discounted tickets.

Analysts expect the combined effect of price increases and slowing demand to take their toll on both passenger growth and airline yields. Third quarter results are likely to be more than poor.

It is far from clear whether any of the European airlines – or for that matter British Airways – can escape the gloomy and darkening horizon.

"The picture is clear. There is something fundamentally wrong in the world aviation system," says Mr Roel Goossens, a transport analyst at Van Meers James Capel in Amsterdam. "There is no light at the end of the tunnel."

Nearly all of the airlines are reporting falling half-year profits. Yesterday KLM Royal Dutch Airlines, which has seen

its share price fall 61 per cent this year compared with a 17 per cent decline in the Dutch market, reported passenger revenue down for the second quarter and profits down from F1 162.5m to F1 42.7m (from \$85m to \$25m). "KLM has had six years of profits – it could

market has lost 20 per cent.

Meanwhile, the West German national airline, reported a pre-tax loss of DM8m (\$2m) compared with a profit of DM85m (\$55m) for the first six months of last year. Lufthansa's shares have declined 44 per cent in 1990 to DM12 yesterday, compared with a fall of 17 per cent in the German bourse.

During the same month, Scandinavian Airlines System (SAS) announced a 38 per cent drop in first-half group profits.

Shares in SILA, the Swedish

quoted part of SAS, have fallen 46 per cent this year, to SKr70 (\$12) yesterday, while the Swedish market has retreated by small-lot selling.

It dropped to its day's low at 24,391.65 towards the close.

Turnover remained sluggish, totalling 350m shares with activity mainly among dealers and individuals trading in small lots.

Drug makers suffered further losses, with Yamanouchi Pharmaceutical falling Y140 to Y2,800, and Dainippon Pharmaceutical Y100 to Y1,140. Financials remained weak, Industrial Bank of Japan shedding Y131 to Y2,750 and Nomura Securities Y50 to Y1,670.

Declines overwhelmed rises

by 1,003 to 29, with 41 issues

unchanged. The Topix index of all first section stocks lost 61.33 to 1,794.78, while in London the ISE/Nikkei 50 index slipped 7.89 to 1,327.34.

Mr Charles Lambert at Jardine Fleming said: "The market was disappointed at the failure of the Nikkei average to rise above September's high of 25,420.13 in October." He added

Nearly all European airlines

are announcing cost-cutting programmes, but analysts are not impressed. One said the airlines seemed more interested in building up routes and buying the biggest and best aircraft than making money.

"Quite frankly, why put your money into airlines?" asks Mr Brian Knox, a director at Kleinwort Benson. "At the moment it is well worth keeping clear of them."

In the meantime, the airlines' financial directors will be watching the Gulf; if war breaks out their share prices could head into a nose-dive.

Now have six years of losses," says Mr Goossens. KLM's share price fell F1 yesterday to F1 19.10.

In July, half-year profits at Swissair collapsed from SFr215m to SFr70m (from \$168m to \$55m) a year earlier.

Its share price has dropped 51 per cent this year to SFr50 yesterday, while the Swiss

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RECRUITMENT

JOBS: Quickening drop in demand for executives dims hopes of market recovery next year

Bleakest summer for hunters since 1981

AN OXFORD mathematician who loved animals once bought a Dachshund pup. Or so I've been told at least by Derek Robinson of Magdalen College, chairman of Britain's Pay Board in the incomes-policy days of the 1970s.

Every Friday the proud owner fondly weighed and measured his set, precisely recording its weekly growth. After a few months he took it into the garden of his small house and, with tears in his eyes, shot it. He had calculated that in a year's time it would be 7ft long.

That cautionary tale against the statistical indulgence of extrapolating from trends is worth remembering, given the present state of advertised demand for executives in the United Kingdom.

For there are two trends which may have a bearing on how the market will move from now on, and they look to be in conflict. One of them can be seen in the table to the right showing the results of the MSL International consultancy's quarterly counts of executive jobs advertised in UK national journals. The top part of the table gives the number of posts - each is counted as one no matter how many times it is advertised - in eight broad kinds of higher-ranked work for the 12 months to

the end of September. The bottom part, below the 12-month total, gives the quarterly tallies for all eight kinds of work taken together.

It is true that three of the separate types of work are at merely a three-year low: research and development, production, and "Others" such as buyers, company

executive market was at the worst level reached since the consultancy began counting in 1989.

It is true that three of the separate types of work are at merely a three-year low: research and development, production, and

and marketing. Demand was the weakest on record.

But in the remaining categories recruitment over the 12 months to September 30 was dismal. The

accounting and finance count was the lowest since 1982-83. Computing and personnel have not been as depressed since 1980-81. Nor has the 12-month total. As for sales

and marketing, demand was the

weakest on record.

Similar gloom suffuses the four industrial sectors of which MSL has kept tally, albeit only since 1984-85. Energy and associated businesses are the brightest with 2,639 advertised openings in the latest 12-month count, the second highest in the half dozen years covered. But still 4 per cent down on 1989-90.

The rest have reached six-year lows. Food, drink and tobacco, with 789 jobs offered, was down 19 per cent on 1988-89. Retailing's 753 represented a fall of 30 per cent, and the high-technology sector's 1,946 a plunge of 46 per cent.

While it pains me to say so, the overall trend shown by the three-monthly counts in the table's bottom lines looks still nastier. The latest July-September tally is the lowest for any third quarter of a year since 1980-81. As that quarter contains the holiday period, it

always produces fewer offers than the preceding April-June but the usual decline is only 4 to 5 per cent. This year it was almost 20. But that is all.

During previous setbacks in the market, once the rate of decline has slowed the position has gone on improving. Now, after slowing between January-March and April-June, the fall has quickened again, which seems a chilling omen.

Despite that unprecedented change in the trend of the present setback, however, MSL's chief market-watcher is not altogether disheartened. He prefers to let his faith in a longer-established trend.

Ever since the counts began demand has ebbed and flowed in remarkably regular cycles, and the next upturn is due early in 1991.

"Which do you think it's better to go on," he asks, "a slide that's happened this once, or a trend that's been going on for 31 years?"

The jobs column is averse to going on either. Having heard Derek Robinson's parable about the Oxford mathematician, my attitude to the question is the one enshrined in an old film starring Jack Benny.

Michael Dixon

UNITED KINGDOM ADVERTISED DEMAND FOR MANAGERS AND KEY SPECIALIST STAFF (12 months to September 30)										
Type of work	1989-90	Posts Change	1988-89	Posts Change	1987-88	Posts Change	1986-87	Posts Change	1985-86	
%	%	%	%	%	%	%	%	%	%	
Research & devpmnt	3,273	-26.1	4,431	+12.6	3,935	+25.6	3,133	-26.5	4,263	-40.2
Sales & marketing	2,840	-35.4	4,388	-29.1	6,204	-0.2	6,215	-2.4	6,084	-7.6
Production	5,512	-13.4	6,382	-16.7	7,636	+54.9	4,931	-4.3	5,162	-29.1
Accounting	5,630	-17.5	7,084	-10.9	7,925	+8.1	7,334	+15.2	6,368	-19
Computing	2,430	-41.0	4,119	-10.5	4,602	+37.0	3,359	-9.8	3,724	-13.5
General management	1,320	-5.3	1,384	-19.3	1,728	+16.8	1,479	+15.8	1,277	-24
Personnel	827	-32.9	1,233	+15.8	1,065	same	1,065	+18.3	900	-6.5
Others	6,764	-15.4	7,995	+9.4	7,307	+14.7	6,372	+16.2	5,484	-14.4
Total	26,796	-22.2	36,987	-8.4	40,402	+19.2	33,887	+2.0	33,226	-17.8
Oc-Dec	6,627	-26.8	9,048	-2.2	9,246	+17.8	7,850	-8.7	8,596	-3.3
Jan-Mar	8,397	-23.1	10,915	-2.7	11,223	+22.4	9,165	+4.1	8,804	-24.3
April-June	7,641	-16.7	9,176	-13.4	10,593	+23.2	8,597	+5.2	8,172	-21.5
July-Sept	6,131	-22.0	7,858	-15.8	9,338	+12.9	8,276	+8.0	7,664	-19.4

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The management and development of the Exchequer's gilt market operations will constitute the major part of this group's activities. It will also be responsible for interest rate swaps, the Exchequer Bill system and a forthcoming commercial paper programme. The group's brief will include the development of the Government's schemes for the individual saver.

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Price Waterhouse



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In the first instance please send CV for the attention of:

AJ Harris, IPE, International House,
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The ideal candidate will have

An advanced business degree (MBA), and/or

A degree in economics or an appropriate professional qualification (eg. accountancy), and at least two years' experience in a corporate planning function. Exposure to a FMCG environment is desirable.

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The ideal candidate will have

An advanced business degree (MBA), and/or

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FINANCIAL TIMES

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Contact: Jane Chapman, Director of Manager Research
Frank Russell International, 75 Wigmore Street, London W1M 7DD. Telephone: 071-486 5500.

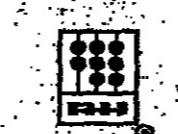
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Hessische Landesbank-Girozentrale-London Branch
8 Moorgate
London EC2R 6DD

All applications will be treated in strictest confidence.

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FINANCIAL TIMES
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The new Divisional Manager will also be expected to implement Avesta's distribution policy which involves our being able to offer a complete range of products and services everywhere where stainless steel products are concerned.

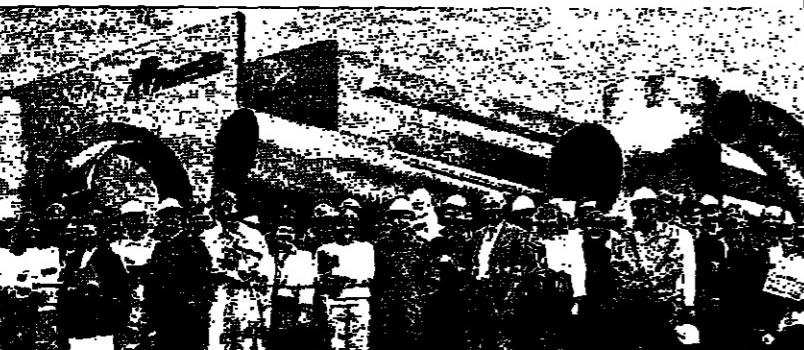
He or she will report directly to our Director of Marketing, Hans Jacob Wærn, who is also Deputy Managing Director of Avesta AB.

About our strategy

Avesta's strategy is based on two main product streams, one of them embracing an extensive range of standard products, the other consisting of specialized stainless steel qualities. This strategy is reflected in the way our company is organized and in the way we work.

A further objective is to ensure that Avesta maintains its position as a leader in those fields in which we have chosen to operate. Its achievement involves a strong sense of initiative where both technical developments and commercial flair are concerned.

Our market strategy has as its main objective the ability to offer a complete range of products and ancillary services in every field in which stainless steel products are to be found.



About your application

A proven track record in senior positions in the fields of international marketing and industry is a prerequisite for the post of Manager of the Distribution Division. Experience of the steel industry would be an advantage, but is not essential.

Our Director of Personnel, Alf Wedmalm, will be happy to reply to enquiries about what the post involves. We shall also be pleased to send you our information package, which includes a presentation of the company and a copy of our latest Annual Report & Accounts. Applications should be in writing, accompanied by a full CV, and should be addressed to Avesta AB, Box 16377, S-103 27 Stockholm, Sweden, and marked for the attention of Alf Wedmalm, Director of Personnel, no later than 16 November, 1990.

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TOP OPPORTUNITIES

SENIOR POSITIONS IN GENERAL MANAGEMENT

About the location

Most of our production is based in the towns of Avesta, Degerfors and Torsålla, with our R & D Division also based in Avesta. The company's head office is in Stockholm.

The new Manager of the Distribution Division will probably be based in Stockholm, but may possibly be based elsewhere in Europe, since the job will involve close contacts with our sales subsidiaries. The most important consideration here will be the availability of fast communications and travel facilities within easy reach.

About the way we see ourselves

The whole of our business activities are based on our mastery of the problems of corrosion in plant, apparatus, vehicles and appliances with the help of stainless steel.

Our objective is to be the best people to come to, and the most reliable. We aim to achieve that objective by working together with the people who use our products and sharing our expertise with them. We call it Modern Steelmanship.

About the company

Ours is a young company, but its roots go back a long way. The present Avesta was created in 1984 from the stainless steel interests of Avesta Jernverk, Nyby-Uddholm and Fagersta.

The idea behind the creation of Avesta was to bring together Sweden's resources in the field of stainless steel in a single unit and give it striking power on the international scene. Today our range of products is the widest offered by any company, anywhere in the world.

Ours is a success story, and it's now time to take the offensive. For the demand for stainless steel is increasing thanks to the fact that it fulfills increasingly rigid requirements as to environmental acceptability, hygiene and economy of maintenance.

Avesta AB is organized in divisions producing billets, hot rolled plate, cold rolled sheet and strip. There are also wholly-owned or part-owned subsidiaries producing tube, bar, wire and welding materials. The overall number of employees in the Group is approx. 6,000. Sales total SEK 8,500 million a year, of which exports account for 80%. The wholly-owned sales companies that form part of the Distribution Division between them cover all the world's most important markets.

LAURA ASHLEY

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Sir Bernard Ashley



Please write in strict confidence to Barry Underwood, our Board's advisor, at Coopers & Lybrand Deloitte Executive Resourcing Ltd., 76 Shoe Lane, London EC4A 3JB quoting reference BU/748/FT, or fax our private numbers 071 583 5690/248 4752.



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TOP OPPORTUNITIES

ACCOUNTANCY COLUMN

Five reasons not to trust company figures

By Geoffrey Holmes and Alan Sugden

JUDGING by the press comment, the present problems at Polly Peck came as a complete surprise to lots of people, not least the many private shareholders who gathered in the ballroom of the Grosvenor House hotel at the company's annual meeting last May to hear Mr Asil Nadir wax lyrical on his company's destiny.

Arguably, the euphoria of that occasion was a warning in itself, but the writing was on the wall well over 12 months earlier.

Here are some points worth noting in the figures that Polly Peck reported for the 16 months to December 31 1988. First, £27.8m of interest receivable on soft-currency debts is netted off against £46.5m interest payable on mainly hard-currency borrowings.

Second, a £170m write-off on net investments overseas is taken direct to reserves, in spite of the revaluation of tangible fixed assets before translation. The write-off exceeded the reported pre-tax profit for that period by more than £25m.

Polly Peck aside, there are five main reasons why, in our view, company accounts cannot be relied upon to give a "true and fair view", despite any clean bill of health from their auditors.

The present accounting rules can and do make nonsense of some figures. For example, the preferred method of dealing with purchased goodwill, writing it off immediately to reserves, left Smithkline Beecham with negative shareholders' equity of £29.5m after the merger, compared with a market capitalisation of more than £2bn.

We are glad that a recent exposure draft proposes to stop "immediate write-off", but disappointed that it does not require that purchased goodwill from previous years should be written back into the balance sheet.

Thus millions of pounds of shareholders' money spent on acquisitions may remain written off, distorting any calculation of "return on capital employed" and similar ratios, unless the cumulative figure for goodwill

from 15 to 30 months, reducing depreciation by £2m and by doing so boosted its reported profits by 58 per cent.

Going in the other direction, Cray Electronics, less than a month after announcing annual pre-tax profits of £17.03m for the year to April 29 1989, called in an independent firm of accountants to review the group's accounting policies.

Items reviewed included the capitalisation of research and development expenditure, property profits, extraordinary items, recognition of income and costs, sales to joint venture companies and the use of merger accounting. The outcome was a reduction in the pre-tax figure to £5.44m and the company is now under new management.

Even if companies only capitalise a small amount of interest, R&D expenditure or start-up costs, it is often a warning signal. Sock Shop Capitalised overseas start-up costs of only £54,000 but that may have contributed to the company's downfall.

Our fourth reason is the seemingly endless ingenuity of some financial advisers in devising new ways of "helping" clients. It is rather like the Magic Circle: every day a new trick.

Companies used to enjoy long-term and trusting relationships with their merchant banks, and many still do, but in these days of competitive free-for-all, new financial instruments are hawked around the City by deal-oriented banks intent on generating substantial fees for themselves, with scant regard for the long-term interests of their clients.

A classic example was the rash of convertible bonds issued by some large UK listed companies in the heady days before the October 1987 market fall. The companies were persuaded to include a "put" option for the purchaser, which, as we said to Mr George Davies, then chairman of Next, at the time, meant: "Heads the investor wins, tails he can't lose: from the company's view there must be a sucker in this somewhere."

Next is now faced with the likelihood of having to redeem almost £50m of 6.75 per cent convertible bonds in January 1992, followed by a further £100m of 5.75 per cent before the end of that year, timings which may prove more than inconvenient.

Exotic offshore funding is another confusing factor, although there may well be tax advantages.

Even so, we do find it quite a struggle to make sense of balance sheets in which minorities exceed shareholders' funds, as they did in the most recent accounts of BHH, a property investment company, because of a £45m issue of cumulative redeemable preference shares by a Cayman Islands subsidiary.

Our fifth reason is that auditors, in spite of the charade of being appointed by the shareholders at the AGM, are effectively in the pay of the directors. So when directors want to take maximum advantage of accounting rules and loopholes to enhance reported profits, auditors may be tempted to let them do so, easing their consciences by making sure that what is being done is shown in an obscure note to the accounts.

Although we believe that most companies still do try to present a "true and fair view", it does appear that an increasing number deliberately mislead their shareholders.

There is, of course, great temptation for them to do so: acquisitive companies want to "maximise" their reported profits and thus their share price to facilitate further acquisitions using highly rated equity, and there is probably even more incentive for those companies which feel vulnerable to takeover to paper over any cracks.

In addition, it must be particularly difficult for auditors to resist if the company in question is able to say: "Well, Auditor X allowed Company Y to do this, why can't we?" Thus the standard of auditing tends to drift down to the lowest common denominator, rather than up to "best practice".

That must be very irksome for competing companies still trying to present a "true and fair view", but they should take heart. The Companies Act 1989 will greatly reduce the scope for off-balance-sheet financing, which can be the biggest fiddle of all short of fraud.

In addition, the new and much more powerful Accounting Standards Board is now in a position to make sweeping improvements to our crumbling accounting standards. Whether it will do so remains to be seen.

Interpreting Company Reports and Accounts, by Geoffrey Holmes and Alan Sugden, 4th edition. Woodhead-Paulkner, h/b £39.95 pb £17.95.

**YEOMAN
FOSTER YEOMAN LIMITED**

We are a privately owned family quarrying company with an annual turnover of £100m.

We supply construction aggregates to U.K. and European markets.

We are seeking a

FINANCIAL CONTROLLER

Who can head up a small team with a confident and outgoing style?

The successful applicant will be self-motivated and energetic and have a practical hands on approach.

If you are ACA or ACCA qualified and seek a high profile position, working in a delightful parkland setting in a Grade II listed mansion, we would like to receive your written letter of application and a full C.V.

Gerard Smart FCA FCT
Finance Director
Foster Yeoman Limited
Marston House
Marston Biget
Frome
Somerset BA11 5DU

**Swaps Accountant****to £35,000**

Prestigious International Bank is seeking to appoint a high calibre, experienced Swaps Accountant. Overseeing a small team you will be responsible for all management accounting, development of systems and liaison with traders and senior management. You will possess in-depth Capital Markets product knowledge including Swaps, Futures and Options, some experience of financial engineering and a knowledge of trading strategy.

Both positions are management roles and in addition to the ACA qualification gained through a Big 6 Firm, the successful candidates will possess excellent track records to date, a high level of energy and commitment together with the proven analytical and communication skills which these high profile roles will demand. A comprehensive range of banking benefits will be offered including subsidised mortgage, private health insurance and a non-contributory pension scheme.

For further information please telephone or send your CV to Valerie Grassham, Joslin Rowe Associates (Financial Recruitment Consultants), Bell Court House, 11 Blomfield Street, London EC2M 7AY. Tel 071 528 7287. Fax 071 382 9417.

Special Projects**to £30,000**

Established UK Merchant Banking Group is seeking to strengthen its Special Projects Team through the addition of a young Chartered Accountant with 2 years PQE in a similar banking environment. The team handles a wide variety of one-off projects for management and is used in a consultancy capacity for all departments within the group. There will be a small amount of project work outside the London area.

A MEMBER OF THE BLOMFIELD GROUP
JOSLIN ROWE
Accountancy

Chief Accountant - Retailing**Uxbridge, Middx**

Our client, LensCrafters, with over 400 stores and revenues exceeding \$600m, has become the North American market leaders in optical retailing in just eight years, offering custom crafted spectacles within an hour. The Group, owned by US Shoe Corporation, is now establishing a European head office in the UK and will have opened several stores in England and Wales by the end of January 1991 and plans 100 stores in the UK and Europe within 5 years.

A young, energetic Chief Accountant is sought to join the new high calibre management team, to be based in Uxbridge. Working with and reporting to the Finance Director, you will help develop a head office department and be responsible for all financial and management reporting to tight deadlines, cash and asset management, including stock control and stores performance analysis. The rapid expansion of the Company will mean the role has a significant project element to it.

MANAGEMENT SELECTION

c£36,000 + Car + Bonus

Aged late 20's - early 30's you should be a graduate qualified accountant with at least 2 years post qualifying experience gained within a multiple retailing environment using automated systems. You must have sound judgement, good organisational and staff management skills, initiative and drive.

Interested applicants should write enclosing a full CV and daytime phone number, quoting ref 467 to:
Barry Oliver ACA, Whitehead Rice Ltd,
43 Welbeck Street, London W1M 7PG
Telephone: 071-637 8736.

Whitehead Rice

GROUP FINANCE EXECUTIVE**Northern Home Counties**

My client is a successful, £1 billion turnover European owned group of companies with several UK and US operations with engineering manufacturing and other interests.

Over the next few years the UK chief executive will be making a number of structural changes and requires a broadly experienced financial executive to work with him on these projects.

Taking the role of finance director of whichever company is being restructured, this person will have the dual responsibility of developing financial controls and reporting systems within that company and, at the same time, maintaining overall financial

control of all UK managed operations.

Candidates for this position must have significant experience of top level financial control within high performance manufacturing companies and must also have the breadth, confidence and personality to contribute to total group development. An attractive remuneration package is negotiable.

If this position may interest you please send career and personal details, in full confidence and quoting ref FT53 to me, Douglas G Mizon FCA, Mizon House, St Albans Road, South Mimms, Herts EN6 3PH. (Telephone: 0707-49246 Fax: 0707-49266.)

MIZON EXECUTIVE**International high technology manufacturing Director of Business Planning**

c£45,000 + Benefits

flexibility needed to balance ad hoc and routine activity. Initiative, self-motivation and a hands on approach will be essential as much of the work will be carried out independently, away from the centre.

Interested applicants should write enclosing a full CV and daytime phone number, quoting ref 468 to:
Nigel Bates FCA, Whitehead Rice Ltd,
43 Welbeck Street, London W1M 7PG
Telephone: 071-637 8736.

Whitehead Rice

FINANCIAL CONTROLLER - DIRECTOR DESIGNATE**Teesside**

Continued success and expansion have created an outstanding career opportunity with our client, a £12M provider of specialist building services. The company has acquired an award-winning reputation within the industry for quality, service and innovation and is now poised for the next phase of growth.

Reporting to the Managing Director, this new position will assume responsibility for the company's finance function, including the preparation of management and statutory accounts; budgeting and forecasting; and the maintenance of financial records. The implementation of a new computer system will be another key area of involvement whilst, in general, it is expected that the financial controller will make a significant contribution to the overall management and development of the company.

£30,000 + Car

The successful candidate will be a qualified accountant who already holds a senior management position in a fast moving, commercial environment. A desire for greater responsibility and career progression will suit the nature of this opportunity, whilst the ability to function within a close knit management team will be essential.

The post is both challenging and rewarding and will receive an attractive and comprehensive benefits package and elevation to full board status after a successful proving period.

Please apply in confidence to Martin Boyle, quoting ref number L1044.

**GROUP FINANCIAL CONTROLLER
'Focus on Opportunity'****London**

Our client, a Plc manufacturing products ranging from environmentally friendly packaging through to consumer goods, has shown excellent revenue growth over the last few years. The Group has developed organically and through acquisitions and now wishes to strengthen the financial and performance driven controls over its several operating divisions.

We are seeking candidates with drive and energy who are able to work closely with both Board level and line management in enhancing the performance of Group companies within a results orientated environment. The role will involve the review of operating performance, budgets and

to £40,000 + car and benefits

capital investments with a view to improving further Group profit and cash results.

Successful candidates will have a level of technical ability which together with the strength of their inter-personal skills will ensure that they are frequently in demand by operating subsidiaries for advice designed to enhance profit performance. They should be graduate, qualified accountants with at least 2-3 years post qualification experience in manufacturing industry, ideally in a line role.

Interested candidates should send a CV with remuneration details, day and home telephone numbers, quoting reference 6181, to James Forte at the address below.



Peat Marwick Selection & Search

70 Fleet Street, London EC4Y 1EU



Peat Marwick Selection & Search

1 The Embankment, Neville Street, Leeds LS1 4DW.

Tax Accountant

To c£26,000 + benefits + relocation

Gloucester



Nuclear Electric

Nuclear Electric is responsible for commercial nuclear power generation in England and Wales. Our primary concerns are safety and care for the environment - which means our main priorities are quality in our plant methods and people.

Formed as a separate autonomous Company in April 1990, Nuclear Electric has a turnover of over £2 billion and are recognised world leaders in this dynamic and fast moving industry. To retain their competitive edge, Nuclear Electric are seeking ambitious professionals to contribute to the development of new, specialist corporate functions, based at our prestigious headquarters in Gloucestershire.

Responsible to the Tax Planning Manager, this new role encompasses an unusually broad and uniquely stimulating challenge. Part of a small professional team, you will interact at all levels in this high profile role, providing tax figures for management information and contributing to ad hoc tax planning and finance related projects. You will also be directly responsible for corporate and income tax compliance, and involved in supervising VAT and PAYE compliance.

You should be fully qualified ACA/ACCA/ACMA and prepared to study to ATII for which we provide assistance. A minimum of two years relevant practice or industry experience is desirable, ideally within a similarly large company. A thorough and logical approach to solving complex business problems, plus written and oral fluency are essential.

Success in this role will allow for further individual development as career paths exist throughout our Corporate and Operational functions.

In return we offer a highly competitive salary, combined with benefits commensurate with an organisation of our size and standing. This position is based in Barnwood, between Cheltenham and Gloucester. An excellent relocation package is available.

Application forms are available from the Personnel Department, at the address below, or telephone (0452) 652335 (24 hours), and should be returned before 19th November 1990. Please mark envelope "Nuclear Electric Staff in Confidence" and quote vacancy reference number BWD 185/90

AS AN EQUAL OPPORTUNITIES EMPLOYER, NUCLEAR ELECTRIC WELCOMES APPLICATIONS FROM MEN & WOMEN, INCLUDING ETHNIC MINORITIES AND THE DISABLED.

Corporate Headquarters

Nuclear Electric Barnett Way Barnwood Gloucester GL4 7RS

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For further
information
please call

Jennifer Hudson
071-873 3607
Denise Morrice
071-873 3199
Richard Jones
071-873 3460
Georgina Harris
071-873 3392

European Treasury Manager

Thames Valley

c£42,500 + Car Fully Expensed

Our client is an international manufacturing company with substantial operations in the UK, Europe and North America. They have achieved market leader status following a period of sustained growth, both organically and through acquisitions.

This newly created role will be based at the European Headquarters. As part of a highly professional team, the successful candidate will be responsible for the establishment and development of the treasury function. Key areas will include capital structuring, foreign exchange and interest rate risk management. Project orientated work will feature strongly in this challenging role thus requiring the establishment of good working relationships with the European operations.

Candidates should be graduate calibre self starters with good communication skills, business acumen and a creative approach. Previous corporate treasury experience within a multinational environment is essential.

Please telephone or write enclosing a full curriculum vitae quoting ref: 436 to:

Nigel Hopkins FCA,
97 Jermyn Street,
London SW1Y 6JE.
Tel: 071-839 4572

**Cartwright
Hopkins**
FINANCIAL SELECTION AND SEARCH

FINANCIAL DIRECTOR DESIGNATE

Leisure Development and Management

Leeds c.£35,000-£40,000 cash package + executive car + benefits

Our client, a subsidiary of a major hotel and leisure group, is involved in the development, construction and management of leisure complexes throughout the UK.

In recent months the parent group has formulated a number of far reaching and ambitious plans for its subsidiary and these include, reorganising the management structure and improving reporting lines and accountability, particularly in the finance function. In this latter area it has been agreed that there exists a pressing need for the appointment of a Financial Director Designate.

The responsibilities of the position will be far-reaching and extremely challenging but would include, as a matter of course, acting for both the company and its ancillary management companies in the punctual production of monthly and annual accounts and budgets, the development of the

computerised accounts system, the regular reporting to the parent group plus daily control over bank balances and cashflow. The individual must, therefore, be an experienced accountant with a construction industry background.

The parent group has expressed a determination for these plans to be swiftly implemented and the success of the entire project will depend largely upon the calibre of the individual appointed to this role. He/she will work alongside the Managing Director and must possess powerful leadership and communication skills as well as a meticulous attitude to detail. Energy and enthusiasm would also be regarded as key attributes.

Interested candidates should send their CV together with remuneration details, day and home telephone numbers, quoting ref L7061, to Anna Ponton at the address below.

Peat Marwick Selection & Search

70 Fleet Street, London EC4Y 1EU

ASSISTANT GENERAL MANAGER

GROUP AUDIT & COMPLIANCE

c£42K + Executive Benefits + Car

Our client, a leading financial institution wishes to appoint a high calibre professional to head up its Audit and Compliance teams.

Reporting to the Chief Executive, this post offers a high profile entry point into the Group. Managing two dedicated teams in a fast moving environment, your role will be to develop existing management control and compliance systems, and identify opportunities for improved efficiency, particularly in areas of high risk.

Candidates should be highly motivated, qualified accountants with considerable post qualification experience, ideally gained in a large Financial

Services organisation. Excellent interpersonal skills and first class leadership qualities are essential in order to forge strong working relationships.

This position offers tremendous scope for long term career progression and the opportunity to play a key role in a pro-active organisation. The remuneration package includes fully expensed executive car, extensive benefits and relocation assistance where appropriate.

Written applications with detailed CV's should be forwarded in strictest confidence to Mavis Would, at the address below.

KPMG Peat Marwick Selection & Search
70 Fleet Street, London, EC4Y 1EU.

FINANCIAL CONTROLLER – KENYA

Highly-attractive expatriate package

A WELL-KNOWN NAME in Kenya, this company has established itself as a market leader in the construction and engineering industries. With dynamic growth plans, both domestically and internationally, an exciting future is assured.

A need has arisen to recruit a top-class Financial Controller to join the largely expatriate senior management team. Controlling a staff of 100, you will take overall responsibility for all financial and accounting matters, including liaising with bankers, enhancing control procedures, installing a new computer system, taxation, legal issues, and preparing reports and accounts. Reporting to the Deputy General Manager, you will work closely with the senior

management team, including the Chief Executive, and will be expected to play a creative and proactive role in all negotiations.

Aged 40-45, you will be a qualified accountant with a substantial track record of achievement, gained ideally in the construction industry. Previous experience of working abroad would be useful, whilst a high level of self assurance and a commercial outlook are just as important.

The benefits package reflects the importance and status of this prestigious role and includes a substantial tax-free element, accommodation and car.

If you are interested in working in this highly-attractive part of the world for an initial 3-year contract, please send full cv to Patrick Johnson, Ref: 4664/PA/FT, PA Consulting Group, Hyde Park House, 60a Knightsbridge, London SW1X 7LE.

PA Consulting Group

HUMAN RESOURCES
Creating Business Advantage
Executive Recruitment • Human Resource Consultancy • Advertising and Communications

Regional Financial Controller North West

c£35,000 + Car + Share Options + Relocation Package

Our client is a dynamic PLC, engaged in property development and investment. Operating within all major sectors of the property industry, it has an enviable record of asset growth over the last ten years.

A Financial Controller is now required to assume full responsibility for all financial aspects of their northern region, which has a capital value in excess of £300m. Key areas of involvement will include the supervision of a busy accounts department, improving reporting procedures together with strengthening existing financial controls and the further development of computer-based systems. As a member of the regional management team, the individual must be

fully capable of participating in the overall commercial direction of the business, whilst retaining a hands-on approach.

Candidates, aged 28 to 40, must be qualified accountants with a strong track record of success in technically complex and demanding environments. Strength of character and business maturity are also prerequisite to this appointment.

Interested applicants should write, quoting ref 1101, to Diane Forrester ACA, Executive Selection Division, Michael Page Finance, 39-41 Parker Street, London WC2B 5LH or (Tel: 071 831 2000). Interviews held in London or Manchester.

MP

Michael Page Finance

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

London Borough of Hammersmith & Fulham

Director of Finance

£60K - £70K package + lease car

Hammersmith & Fulham
Serving our Community

Hammersmith & Fulham Council wishes to appoint a Director of Finance who has the experience, ability and management qualities essential for the complex demands of one of Britain's most innovative and exciting local authorities.

The challenges already facing the Council include the effects of poll tax capping, ever increasing legislative changes and the aftermath and implications of the Council's involvement in capital market activities.

Above all we require a financial manager capable of inspiring confidence and determination in meeting these challenges whilst contributing to the maintenance of excellence in service delivery and policy formulation.

You will be responsible for leading a multi-disciplinary team of staff. You must be capable of providing the highest standard of financial advice and developing financial control strategies and information systems which ensure value for money, responsiveness to consumers and first rate performance in all aspects of the Authority's work.

You will also have a key role in the corporate management and central direction of the Council. Your communication skills, clarity of thought and decisiveness will be tested to the full. You will have the ability and commitment to turn strategy into reality.

You should be a qualified accountant with substantial experience of financial management and have an understanding of computerised systems.

For further details and/or an application form please contact 081-741 0804 (24 hour answering service) or write to Maggie Hennessy, Recruitment Manager, London Borough of Hammersmith & Fulham, Personnel Services Department, Town Hall Extension, King Street, London W6 9JU.

Please quote ref no FDCC 01. Closing date, 23rd November 1990.

We welcome applications whatever your gender, race, colour, ethnic origin, nationality, religious belief or practice, sexual orientation, age (up to 65 years) or trade union activities and from people with disabilities, lesbians and gay men.

14/11/90 1.50

FINANCE DIRECTOR

Surrey Based

28-32

£35-£40,000 + bonus + car

This highly successful Property Development and Estate Management Company forms part of one of the UK's foremost multi million blue chip organisations. With substantial interests both in the UK and overseas they are a major contributor to Group profits.

As a result of an internal promotion they now seek to appoint an exceptional Finance Director to work alongside the senior management team. Reporting to the Managing Director, the successful applicant will be responsible for all financial and commercial aspects of property transactions. Additionally he/she will be actively involved in strategy decision making, business planning and all financial and management reporting.

The ideal candidate will be a highly commercial qualified accountant with at least 5 years PQE, gained either in the profession or within a high profile, results orientated organisation. Experience of working within a manufacturing

or property related environment would be useful but not essential. A track record of achievement, both academically and commercially is vital as is the drive and enthusiasm that is expected from candidates seeking a fast track career within a progressive and stimulating environment.

Career opportunities within the rest of the Group are outstanding with this pivotal role historically used as a spring board into other operating units within the Group.

A full Executive benefits package is provided which includes a competitive salary, performance related bonus, fully expensed company car, Executive share options and private health care.

If you feel you have the necessary attributes to succeed in this role please telephone Simon Hewitt on 071-437 0464 (fax: 071-437 0597), or write to him, enclosing a detailed CV, at the address below.

ROBERT WALTERS ASSOCIATES
RECRUITMENT CONSULTANTS
Queens House, 1 Leicester Place, London WC2H 7BP
Telephone: (071) 437 0464

FINANCIAL CONTROLLER-EUROPE TO £33,000 + PACKAGE

Our Client, a dynamic and rapidly expanding division of a major UK service group operating internationally, is already well established in Europe. Joint venture and subsidiary company operations account for a growing share of revenue, and this appointment addresses further planned expansion.

Reporting directly to the Divisional Financial Director, the core tasks will be:

- * All aspects of Financial Control for operations in mainland Europe and Republic of Ireland.
- * Analysis and comment on trading results.
- * Management of reporting systems.
- * Profitability reviews, acquisition and JV proposals.

To succeed in this high profile, hands-on role you will be a qualified accountant probably aged 30+. You will need to be articulate, versatile and influential and meet the pressure of the appointment with professional skill and a sense of humour. Involvement with acquisitions, a second European language and experience of living and working in Europe are desirable assets.

Opportunities for career progression are excellent.

Please write with full C.V. quoting ref RR225 to:

Executive 2000,
Sutton Park House, 15 Carshalton Road,
SUTTON, Surrey SM1 4LE.
Tel: 081-770 7000

EXECUTIVE

2000

SEARCH AND SELECTION

12

PQE

89

WEST LONDON £35,000 + car

Finance Manager

This large, established organisation requires a confident, young, qualified Accountant. Your role will be commercially orientated; manage a department of 12 and take full responsibility for co-ordinating all accounting information, annual budget and long-term cash flow. You will be reporting to Managing Director and liaising with department heads and Directors. Directorship prospects. Ref: 27304

Contact the Manager, 380 Chiswick High Road, W4 0BN
081-995 3601

Next to Sainsbury's
Or the PQE Specialist advising on this appointment on 0923 50350

SURREY £30,000

Financial Controller

This international group specialising in luxury retail goods now seeks a qualified Accountant as a result of the growth and expansion of its UK operation. Reporting directly to the European head office, you will be responsible for all aspects of financial management and administration. A full range of benefits is offered which includes a car. Ref: PQE2210D3

Contact the Manager, 21 George Street, Richmond
081-940 4483
Opposite Boots

Or the PQE Specialist advising on this appointment on 081-770 0500

BASINGSTOKE £28,000

Audit Project Leader

Leading service company with an excellent track record seeks qualified individual to manage an audit team in this high-profile role. A senior management post in the organisation is intended for the individual within 2 years. Benefits include pension, health care, 25 days holiday, generous relocation assistance and product/service discounts. Ref: 862038

Contact the Manager, 35/37 Church Street, Basingstoke
0256 460399
Near public library

Or the PQE Specialist advising on this appointment on 0256 460399

CLIENTS!
When you entrust your vacancies to us,
we pay for the advertising.
Phone our PQE Specialists on 071-489 9997
(24 hour answering service)

MID BERKS c£26,000 + car

Management Accountant

Recent promotion at this well-established, household-name FMCG group has created a career opening for a young ACMA/ACCA seeking stronger management accounts experience. Working with non-financial management, you will be providing them with a management accounting service that includes project costing, evaluation of business plans, Board presentations and supervising the production of management accounts. Ref: PQE2410A1

Contact the Manager, Unit 3, Brunel Arcade, Reading Station, Reading
0734 585588

Near Information Centre

EDINBURGH £25,000

Financial Controller

Planned expansion within this well-known, sales-led distributor/manufacturer has created this new post in which a qualified individual can demonstrate commercial ability and management skills. Reporting directly to the Board, you will be a major decision-maker who can enjoy benefits including full pension, health care and if appropriate, relocation. Ref: 82503

Contact the Manager, 13 Frederick Street, Edinburgh
031-226 3686

Opposite Next Originals

WEST MIDLANDS £22,000

Financial Accountant

Qualified Accountant with man-management skills and 'hands-on' approach sought by international group to take control of a fast-moving accounts department. Day-to-day co-ordination of financial accounts, preparation of monthly management reports, reconciliation of inter-company accounts, cash management and foreign exchange. The excellent benefits package includes bonus scheme. Ref: 99466

Contact the Manager, 158 Broad Street, Edgbaston
021-631 4899

Near to Boots, Fiveways

REED...
accountancy

87

£1 Billion in the Best of Health

Principal Assistant Regional Director of Finance

c £30,000 & Performance pay + car

Every year South Western Regional Health Authority must make the very best of vast resources to better our vital services.

At the forefront of financial innovation, we now seek a skilled, seasoned accountant to occupy one of our principal financial positions, in Bristol.

Responsible to the Regional Director of Finance for the RHA's finance function, you'll implement important regional and national initiatives including professional training for finance staff.

Ideally, you'll have experience of financial systems and controls in a large organisation, well developed communication skills, and the ability to adapt to changing circumstances. You will enjoy a pleasant work environment, and receive ample benefits, such as a generous relocation package.

Could you keep £1 billion in the best of health? To find out, please contact Mr R Searle on Bristol (0272) 423271, ext 2206. For an application form and information pack please contact the Recruitment Section on Bristol (0272) 423279, ext 3389. Closing date for applications is 19 November 1990.

We are working towards becoming an Equal Opportunities Employer.

SOUTH WESTERN
SWRHA
REGIONAL HEALTH AUTHORITY



TREASURY ACCOUNTANT £ Market + Car + Bonus

General Manager, Market Group on a daily basis and the systems department in enhancing existing and implementing new reporting systems, a hands on approach is expected, together with the ability to work under pressure when necessary.

Candidates should possess strong communication skills, a lively personality and the ability to prioritise a variety of tasks.

Attractive remuneration terms, including a company car and banking benefits will be offered to the successful candidate.

Please send career and personal details to: Mrs Eileen J. Price, Senior Personnel Officer, Credit Lyonnais, PO Box 81, 84-94 Queen Victoria Street, London EC4P 4LX.

Working closely with the Assistant

CREDIT LYONNAIS

DIVISIONAL FINANCIAL CONTROLLER Shape the Future

Suffolk/Essex Area c.£35,000 + bonus, benefits & car

Our client is a successful manufacturing organisation, committed to expansion, and now seeking an energetic individual for this senior role. Reporting to, but working closely with and supporting the Divisional Managing Director, the scope of the role is broad and will require:

- strong management and interpersonal skills;
- ability to take a business overview without losing sight of detail;
- improvement of existing reporting and EDP systems;
- divisional acquisition evaluation, UK and overseas;
- "shirtsleeves" approach when necessary.

Rewards will be excellent for an achiever who can integrate well into the results and performance oriented management team, and will include eligibility for share options. The organisation is poised to take full advantage of any economic upturn and meanwhile is successfully maintaining its position in terms of revenues and market share.

Candidates must be geographically mobile since they will have multi-site responsibility. They should be qualified accountants, with costing experience gained ideally in a line position, but certainly within manufacturing/industry.

Interested candidates should send their CV together with remuneration details, day and home telephone numbers, quoting ref. 4421 to James Forte at the address below.

Treasury Manager

An Opportunity to Join a Major New Treasury Team

London

c.£40,000 + Benefits

Our client is the newly-established UK treasury subsidiary of one of the world's largest manufacturing groups. Its objective is to provide a full range of treasury services to a large number of UK clients. These will include cash and liquidity management, dealing in the money and FX markets, and funding operations.

A key person is now sought to assist the Managing Director in setting up the new operation, to plan and develop the projected services, and then to take day-to-day responsibility for operations. He/she will also be involved in the recruitment of additional staff and the management of a small dealing team.

As the successful candidate you are likely to be in your late 20s or early 30s, with a qualification in treasury, and probably an MBA or accountant. You will have had considerable

experience in the treasury operations of a large multinational group, with a good track record in managing dealing operations. You will be fully conversant with the UK and International money and banking markets, with techniques for identifying and managing risk exposures, and with the systems required to manage treasury operations. You will naturally have the energy, enthusiasm and ambition to help build a major new treasury operation in a group where further career development prospects are excellent.

The position commands an excellent salary, and benefits will include a car and pension arrangement. If you wish to be considered for this appointment please write in confidence - enclosing a CV and details of current remuneration to Douglas Austin, Ref 7180, MSL International (UK) Limited, 32 Aybrook Street, London W1M 3JL. Tel: 071-487 5000.

MSL International

KPMG Peat Marwick Selection & Search
70 Fleet Street, London EC4Y 1EU

The Top Opportunities Page

appears every Wednesday in the Financial Times.
For further information please contact

Elizabeth Arthur 071-873 3694
Stephanie Spratt 071-873 4027

"Expanding South East coast marine contracting company looking for experienced business person to be responsible for controlling Financial Affairs. FullTime /PartTime position salary and conditions to be negotiated"

Please write to Box A286, Financial Times, One Southwark Bridge, London SE1 9HL.

APPOINTMENTS WANTED

O.B.S. TRADER

Male, 26, experienced technical POSITION TAKER
In all treasury products with emphasis on derivatives
SEEKS Position with innovative house offering
Pro-rata remuneration

Please reply to Box A282, One Southwark Bridge, London SE1 9HL

Assistant Group Treasurer

Surrey

c.£40,000 Package + Car

Our client is a major international group in the branded consumer products sector. The group is highly profitable and is seeking to diversify into related areas.

It is now seeking to recruit a high calibre Assistant Group Treasurer in order to develop further the treasury management operations within the group.

The position reports to the Group Treasurer and you will be involved particularly in the management of foreign currency exposures, the financing of the group overseas and special project work.

Suitable candidates will be aged up to 32 and are likely to be graduates and/or qualified accountants.

Relevant treasury management experience is essential, together with strong interpersonal skills and initiative.

If you have the skills and ambition to succeed in this role, please telephone or write enclosing a full curriculum vitae quoting ref: 437 to:

Nigel Hopkins FCA,
97 Jermyn Street,
London SW1Y 6JE.
Tel: 071-839 4572

Cartwright Hopkins
FINANCIAL SELECTION AND SEARCH

FINANCIAL CONTROLLER FILM PRODUCTION

c.£30,000 + Car

Gloucestershire



This company's pursuit of excellence as a specialist independent film producer is unparalleled. Throughout its 20-year history the company has consistently grown in status and received many of its industry's most sought-after awards. Their adaptable product has a global appeal, transcending cultural barriers, and is one of few which appreciates in value.

The role demands a combination of technical expertise, proactive approach, business knowledge and maturity. Reporting directly to the managing director, the financial controller will, with the support of an established team, apply technical expertise to a wide variety of accounting and commercial issues. Other responsibilities will include assessing and recommending improvements to all aspects of the finance function with specific emphasis on developing the computerised system. To facilitate future growth, the management of cash flow is considered paramount.

Candidate requirements are clear: a qualified accountant with proven experience of running a buoyant finance function within a service industry. Managerial skills required will include an aptitude for the training and motivation of staff, coupled with the ability to determine and resolve business problems. Future prospects are excellent, with a board position a genuine prospect for the right individual.

For further information please contact Tony Goodwin or Caroline Owen on 0272 255113 (evenings/weekends: 0272 742748). Alternatively, write to the address below enclosing a copy of your Curriculum Vitae.

HARRISON WILLIS

FINANCIAL & LEGAL RECRUITMENT CONSULTANTS

Hanover House, 47 Corn Street, Bristol BS1 1HT. Tel: 0272 255113

Financial Controller

(Commercially Aware)

Transport, Distribution and Engineering

Essex

Package c £35,000

A unique opportunity to head-up the finance function for a newly created, autonomous profit centre with budgeted turnover in excess of £50m for 1990. This is part of a multi-million pound corporate undergoing major restructuring which offers scope for performance based, personal advancement. As the senior financial manager and a key member of the management team, the prime responsibility will be to ensure financial objectives are met by effecting a commitment to commercial disciplines within the profit centre. In addition to the usual financial duties, responsibilities will include planning, budgetary appraisal, control of capital expenditure and recruitment and training of staff. A key objective will also be to ensure that this finance department becomes a centre of excellence for both quality and performance in the group. The ability to negotiate with internal and external parties will require excellent communication skills, and a confident, persuasive approach. The ability to motivate staff, meet tight deadlines and achieve objectives under pressure, will necessitate a candidate of the highest calibre. Educated to degree level and qualified, future advancement will only be limited by the individual's capabilities.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to: K.D.A. Allen, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB. 071-734 6852. Fax: 071-734 3738, quoting Ref: H37013/FT.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

Project Accountant

CENTRAL LONDON

c.£28,000 + Benefits

Our client is a fast-moving and diversified group of companies occupying a leading position in the Publishing and Communications sector.

Fulfilling a centralised role, serving all group companies, the Pensions Department now seeks to strengthen its Accounts Department by the appointment of a Project Accountant to act as Assistant to the Financial Controller.

Key tasks will include:

- * Managing the accounting aspects of acquisitions and disposals of Pension funds.
- * Integrating newly acquired companies into Group systems and procedures.
- * Producing annual audited accounts for group funds.

Suitable candidates will be qualified probably aged 25-30, with some 18-24 months post qualified experience. Experience of the financial services sector, particularly the investment area, would be highly desirable.

Please apply, sending full personal and career details to Helen Peek:

AGB Executive

WRITE BOX A283, FINANCIAL TIMES, ONE SOUTHWARK BRIDGE, LONDON SE1 9HT

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LIVERPOOL

USS

UNIVERSITIES SUPERANNUATION SCHEME

C.£45,000 + CAR

Chief Accountant

The Universities Superannuation Scheme provides pension and other superannuation benefits for academic and senior administrative staff employed in UK universities and other institutions engaged in higher education or research. It is one of the largest pension funds in the UK, with 90,000 members and funds approaching £6 billion.

Universities Superannuation Scheme Limited, a company limited by guarantee, is the trustee company responsible for the administration of the pension scheme and the management of its investments.

As Chief Accountant, reporting to the Chief Executive Officer, you will be a member of the senior management team of the company, responsible for its accounting and data processing functions. Your key tasks will be to develop and maintain the reporting and control systems and to provide information and guidance to the committees that monitor the performance of the company and the scheme.

As a qualified accountant, you will presently be holding a senior financial position in either the public or private sector. Experience of pension fund accounting is not essential but the demonstrable ability to manage within a formal committee structure would be an advantage. You are unlikely to be below 35.

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to Peter Jones, Coopers & Lybrand Deloitte Executive Resourcing Ltd, Richmond House, Rumford Place, Liverpool, L3 9FD, quoting reference P200 on both envelope and letter.

Coopers & Lybrand Deloitte Executive Resourcing

Group Accountant

Edinburgh

c.£35,000+ ; Car

Part of an international £600m British plc, this Scottish holding company has 10 operational subsidiaries and a turnover of £100m. The present incumbent is due to retire shortly, and his successor is sought. This is the senior financial position within the holding company, and, as part of the small head office team, this person will play a full role in both daily and strategic management. Responsibilities will include financial and statutory reporting, interpretation of information, handling investigations and acquisitions. Candidates should be graduate chartered accountants, probably in their 30s, with experience of running the finance function in a margin-conscious, multi-location group. First-class technical and analytical skills, good systems development experience and excellent leadership/man-management ability are all essentials. Please reply, in confidence with full career details, to Peg Eva, as adviser to the company, at Selection Thomson Ltd., 24-25 New Bond Street, London W1Y 9HD or 14 Sandyford Place, Glasgow G3 7NB.

Selection Thomson
London and Glasgow



FINANCIAL CONTROLLER

C. £33K + 2 LITRE CAR & EXCELLENT BENEFITS

..... NORTH LONDON

Thanks to a lasting commitment to efficient, prompt and totally professional customer service, The Pearl Group is well established as a leader in the two associated fields of building contracting and maintenance services. With 13 depots nationwide, group turn over exceeds £20 million annually.

As Financial Controller your role is pivotal to the entire operation and your interpretation of financial data will provide the foundation for both day to day operational decisions and for long term, board level strategy. Clearly we're looking for a mature financial professional with accounting qualifications and the ability to assimilate rapidly a full understanding of our company and of the building/maintenance industry in general. If you already possess relevant experience, so much the better.

Taking charge of a staff of 25, your responsibilities cover the complete range of financial disciplines from management and financial accounting for over 20 departments, to the formulation of budget and cash flow forecasts. Once familiar with our computerised accounting system you'll take a leading role in its ongoing development and in ensuring that your staff are able to utilise it to full effect. Your well-honed communication skills should enable you to liaise comfortably at all levels, wielding considerable pro-active influence over every stage of the decision making process.

It's quite a challenge, carrying substantial authority, excellent prospects (this position carries board potential) and a remuneration package fully in keeping with your stature. Write with full career details to L. Green, Managing Director, Pearl Contracts (Holdings) Ltd, Durkan House, 155 East Barnet Road, New Barnet, Herts EN4 8JN.

Pearl

GROUP ACCOUNTANT

North West

£30,000+car+significant benefits

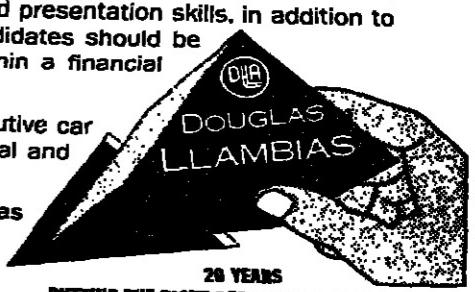
Our client is a successful and highly innovative financial services group with a reputation for quality and excellence. The group is now undergoing a major development programme designed to allow flexibility and speed of response to market changes.

In order to support and enhance this development strategy they require a Group Accountant to assume responsibility for aspects of the finance function. The role will involve the consolidation and preparation of accounts for group companies, critical analysis and review, special investigations, business appraisal and staff management.

This is a high level appointment which will involve close liaison with senior level group executives. Accordingly, the appointee must have strong interpersonal and presentation skills, in addition to excellent technical experience gained with a major Plc. Candidates should be qualified with at least two years' pge, preferably gained within a financial services environment, although this is not essential.

The Group offers an attractive salary package, including executive car and benefits, together with exceptional prospects for personal and professional development.

Please write in confidence to Brian Marren, Douglas Llambias Associates, Brook House, 77 Fountain Street, Manchester M2 2EE enclosing full career and salary details.



BIRMINGHAM 021-233 4421 • DUBLIN 608620 • EDINBURGH 031-225 7744 • GLASGOW 041-226 3101 • LONDON 071-836 3502 • MANCHESTER 061-236 1553

European Audit Manager

Berkshire

Creative marketing, a quality product and a dynamic management team has ensured our client enjoys the position as the leading worldwide direct response marketer of computer supplies, and data communications products with a turnover of \$350 million.

The exceptional continuing growth across the USA, Canada, Far East and Europe has led to the creation of the new role of European Audit Manager.

The key purpose of the role is to ensure that the operational controls throughout Europe support business objectives. This will involve influencing both management policy and financial performance taking a proactive stance to the needs of the business.

The work is challenging and varied carrying a

c£30,000 + Car + Bens

high degree of responsibility and exposure to senior group management.

This opportunity will appeal to a qualified accountant who has a background in either a multinational environment or an international practice. In addition you will have excellent interpersonal skills, a flexible, dynamic team style, a European outlook, established audit skills and will view this role as a springboard to take advantage of the excellent prospects for future development within the group.

The role will involve significant international travel and a second language would be advantageous. For further details please contact Barbara Burke,

Ref KR21, Michael Page Finance,
Windsor Bridge House, 1 Brocas Street,
Eton, Berks. SL4 6BW.



Michael Page Finance

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Director of Finance

Continuous Process Manufacturing
East of Scotland,
c £35,000, Bonus, Car,
Executive Benefits

This £100m independent Group, a European market leader, is engaged in the continuous process manufacture of a diverse range of high quality products. The largest Division within the Group, with annual sales in excess of £80m, has a major programme of capital investment and expansion and now require a talented financial professional to join their senior management team at this exciting stage of their development. Reporting to the Divisional Managing Director, main responsibilities will be the direction of all finance and accounting matters, strategy, planning, capital expenditure appraisal, budgeting and systems development. Qualified candidates, aged late 30s early 40s, must demonstrate a progressive career within finance and accounts, together with experience of working in a manufacturing operation in circumstances requiring effective management and the implementation of change. This is an outstanding opportunity for someone who relishes the challenge of total involvement in the building of a business to the highest standard.

Male or female candidates should submit in confidence a comprehensive c.v or telephone for a Personal History Form to, J.A.D. Fisher, Hoggett Bowers plc, 21 Charlotte Square, EDINBURGH, EH2 4DF. 031-220 3980, Fax: 031-220 3998, quoting Ref: R12036/FT.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, EDINBURGH, GLASGOW, CARDIFF, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

FINANCIAL CONTROLLER

West Midlands

£30,000 + Car + Benefits

Our Client is a major fuel and petrochemical operation and has established a European division to service a rapidly expanding European customer base. A highly competent Financial Controller is sought for the UK operating company, which is to be the lead office for the European division. The company's resources and firmly laid plans for a vigorous growth suggest that this appointment represents a rare opportunity to be part of a small, growing team.

Reporting to the Chief Executive, you will assume full responsibility for the financial management of the company. In the early stages of the office's development, this will involve undertaking all day to day detailed work personally - and it will be your particular brief to gear the finance function, and the systems and procedures now in place, to levels of sophistication appropriate for the business as it grows. Closely allied to this very "hands-on" contribution will be the need to provide considered financial analysis and comment.

Applications are invited from qualified Accountants possessed of a strong, confident personality and the self-motivation and versatility to perform well in a demanding, dynamic environment. Preference will be given to those candidates who can demonstrate relevant experience in an import and distribution business. Furthermore, a high level of technical competence will be crucial, with particular reference to treasury management disciplines and computerised accounting systems implementation. It is unlikely that candidates under 28 years of age will have sufficient experience for such a role.

An attractive salary package is offered to reflect the selected candidate's level of experience and expertise. Interested applicants (male or female) will recognise this to be a first-class opportunity to grow with an expanding company.

Please write, with full career and salary details, quoting reference B/300/90 to David Gibbs.



Peat Marwick Executive Selection

Peat House, 2 Cornwall Street, Birmingham B3 2DL

GROUP FINANCIAL CONTROLLER

to £35,000 + Benefits

Our clients are a highly successful import/export and distribution company in the medical products field. 1990 has opened their door to many new opportunities, and they have subsequently diversified into the fields of manufacturing and research and development. As a direct result of their recent growth, they have identified the need for a self-motivated and energetic Group Financial Controller to play an important role in their ambitious plans for the future.

Reporting directly to the Board, the appointee will control the financial management of the company and assist with its future corporate strategy. The role will initially involve a high proportion of "hands on" systems work, both in the holding company and its subsidiaries. The successful incumbent will attend Board meetings from inception and will be expected to play a leading advisory role with regard to the company's financial policies.

Ideally aged between 26-34 years, candidates must be qualified accountants, with a well developed sense of commercial acumen. Strong motivational skills and experience of computerised accounting are essential requisites for this demanding and exciting role.

Interested candidates who meet the criteria should send a comprehensive CV including current salary and daytime telephone number, quoting reference number LM219 to Carol Jardine, Touche Ross Executive Selection, 5th floor, 62-54 High Holborn, London, WC1V 6RL.



MANAGEMENT CONSULTANTS

THE MITSUBISHI BANK, LTD.

INTERNAL AUDITOR

The London branch of Mitsubishi Bank Invites applications for the post of Internal Auditor to establish a new function encompassing a range of audit and internal inspection responsibilities.

The successful candidate will be professionally qualified with 2-5 years of post qualification experience, preferably within a banking environment. Excellent communication skills are essential, together with knowledge of the regulations and law that regulate a Foreign bank branch.

Salary will be commensurate with age and experience.

Applications with detailed C.V. including current salary details to:

The Recruitment Co-ordinator
Mitsubishi Bank Ltd
5 Broadgate
London
EC2M 2SX

FINANCIAL DIRECTOR DESIGNATE

MIDDX

Our client is a rapidly expanding and successful company in the leisure catering industry. Significant growth has been achieved over the last three years by the acquisition of major concession contracts. Turnover of the company next year will be over £20m. They now seek to appoint a qualified accountant to strengthen the management team and be a key player in taking the company forward during this exciting growth phase.

Reporting to the Managing Director this is a wide-ranging financial and commercial role, requiring good systems and controls experience. Leading a small head office team you must be able to bring about constructive change in a fast-moving environment. This is a challenging development role and the prospects within the short term are excellent.

Applicants should forward a comprehensive CV with covering letter to: Anthony D. Payne at Applied Management Sciences Ltd.



APPLIED MANAGEMENT SCIENCES LTD
26-28 Bedford Row London WC1R 4HE
Tel 071-405 4571 Fax 071-242-1411
Management Search and Selection

Group Financial Controller

West of London

c£30,000 + Car + Profit Share

Our client is a specialist group of engineering companies with extensive operations in Europe and a turnover approaching £30 million. With significant investment in recent years, they have produced a highly-developed range of products in a sophisticated market where they are acknowledged as a major player.

An opportunity has now arisen for a qualified accountant to join their senior management team. The successful candidate will report directly to the Managing Director and will have complete responsibility for the finance function. Although sound technical accounting skills are a prerequisite, more importantly, the ability to communicate across all

functions of the business is key to the continuing success of the group.

The ideal candidate will be aged 35-45, have commercial experience and the desire and ability to make an early positive contribution to the role. A self-starter with good interpersonal skills and a "hands-on" approach is essential. It is also probable that the chosen candidate will have had exposure to group operations in an international environment.

If you feel you have the drive and experience to thrive in a challenging environment, please apply to Tina Shortman at Michael Page Finance, Windsor Bridge House, 1 Brocas Street, Eton, Berks. SL4 6BW.



Michael Page Finance

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

FINANCIAL CONTROLLER

Hi-Tech

c£35,000 + car

This successful and entrepreneurial American computer company has an established UK sales, service and manufacturing base in Bristol. Particular emphasis is given to well researched and designed products coupled with effective marketing to a growing customer base.

Initially, the priority of this new position will be to enhance the existing accounting systems and controls, improve financial analyses and management reports and contribute to business planning. The Financial Controller will play a key role in developing the business as part of a small management team.

Likely to have at least five years' post-qualified experience, candidates should be graduate qualified accountants with experience of working with high-tech or American companies. In addition to strong interpersonal skills, knowledge of the financial issues facing a relatively new and fast developing UK business is essential. The competitive remuneration package includes a bonus and relocation assistance.

Please write in confidence, enclosing career details and salary history, to Sarah Gilbert quoting reference FT/102.



Peat Marwick Selection & Search

Richmond Park House, 15 Pembroke Road, Bristol BS8 3BG

DIRECTEUR ADMINISTRATIF ET FINANCIER

Groupe Anglais recherche pour sa filiale française dans le secteur d'outillage industriel (chiffre d'affaires : 80 m€), un directeur administratif et financier pouvant occasionnellement assumer l'intérim du Directeur Général.

La société est située dans la banlieue nord-est de Paris, proche de Roissy Charles de Gaulle de très bien desservie.

Nous souhaitons rencontrer un professionnel d'environ 30 ans, comptable diplômé et bénéficiant d'une expérience en entreprise dans la fonction financière ou en cabinet d'audit. La première langue de la personne recherchée sera l'anglais et elle parlera couramment le français.

Rattaché directement au directeur général, ses fonctions couvriront, entre autres, la mise en œuvre du système de contrôle interne pour optimiser la gestion, la responsabilité globale des aspects financiers et informatiques, et une collaboration active avec les autres directeurs dans le cadre du développement de l'activité de la Société. Le candidat devra disposer d'une communication efficace et maîtriser parfaitement toutes les tâches qui lui seront imparties.

Merci d'adresser lettre de candidature, curriculum vitae et rémunération actuelle à :

P.R. Andrews
Finance Director
GEI Special Steels Ltd
Newhall Road, Sheffield S9 2SD

Financial Controller — Director Potential

£35,000 package + fully expensed car

East Anglia

Our client, a subsidiary of a major plc, has a high quality reputation within the international office supplies industry. Substantial organic growth, investment and a total commitment to future success has created an environment of exciting change. To realise corporate objectives they seek to strengthen the management team through the appointment of a Financial Controller capable of maximising the commercial potential of the business.

Reporting to the Managing Director, and with total responsibility for the accounts function, initial challenges include refining both the material controls and the costing systems, implementation of JIT principles and the creation of a team atmosphere within finance. As a key member of the management team, you will be encouraged to contribute to the strategic development of the business through financial planning and the further implementation of an integrated manufacturing system.

Candidates will be computer literate qualified accountants with a record of achievement in a manufacturing environment. Strong interpersonal skills and a commitment to developing a career within this plc are critical to success. Only candidates with the track record to reach board level need apply. Relocation is available if required.



CLARK WHITEHILL
Search and Selection

Please write in confidence to Stephen Williams,
Clark Whitehill Consultants Ltd.
25 New Street Square, London, EC4A 3LN.
Telephone: 071 353 1577. Fax: 071 583 1720.

JAWADY OIL SERVICE

SENIOR AUDITORS

Libya

Our client, the NATIONAL OIL CORPORATION, directs and controls the exploration and production of one of the world's largest sources of high quality crude oil - setting the strategy for the optimisation of hydrocarbon resources within Libya, by co-ordinating and maintaining the activities of individual operating companies.

To assist in this task the N.O.C. now requires a number of Senior Auditors for the External Audit Group.

Applicants should be Chartered Accountants, or equivalent, having qualified in the UK or North America. 5 years post-qualification experience in modern audit techniques, either in the profession or the petroleum industry, is required.

The excellent benefits package includes:

- Attractive tax free salary
- Free well-appointed accommodation and utilities
- Educational assistance plan, where appropriate
- Generous leave with paid fares to point of origin
- Free medical cover
- End of Service Bonus.

To apply, please write with full career details, quoting reference NOC 35 to the Recruitment Co-ordinator, Umm Al-Jawaby Oil Service Co. Ltd., 33 Cavendish Square, London W1M 9HF. Fax 071-491 9658.



RECRUITMENT

F.D. Designate

Administration and Finance

Cambridge Up to £40K + Car

Our client is a long established and successful multi-national aircraft sales and leasing group. It has offices in California, Australia and the Far East and is expanding in other areas.

The continued growth of the organisation has created the need to recruit a qualified, computer literate accountant who will be responsible for controlling all administration and accounting for the group supported by a small but competent team. The position is based in the U.K., but being a totally international operation, there will be a limited amount of travel to ensure corporate standards are being met in the overseas offices.

Applicants should be 30-45 with a proven record of success gained in a service industry allied to the determination and the ability to achieve a high level of personal and corporate standards.

We seek an individual with the personality and authority to earn a seat on the board.

Applications to R.J. Welsh.



Reginald Welsh & Partners Ltd
ACCOUNTANCY & EXECUTIVE RECRUITMENT CONSULTANTS

123-4 Newgate Street, London, EC1A 7AA. Tel: 071 600 8387

LETTERS OF CREDIT SPECIALIST

Our company, active in oil products marketing, is looking for a specialist in letters of credit to strengthen our operations/financial department. The candidate must have a good working knowledge of the oil industry and a minimum of two years experience within a documentary credit department of an international bank involved in oil trading.

Please write in confidence, enclosing a full CV, to: Box A998,
Financial Times, One Southwark Bridge,
London SE1 9HL

As concern for the water environment grows, so too must the NRA. We need to change the nation's thinking. We need to develop awareness about how we can all protect and sustain our rivers, lakes, coastal and inland waters. We need to examine how we, as guardians of our water environment, can change our culture and our people to make this process as effective as possible.

Which is just one of the reasons why we're bringing most of our people together under one roof in a new Head Office in Bristol. Here they can work more closely together, sharing their expertise and their experience, addressing issues which have the greatest impact on the future of our water environment.

The tide is beginning to turn.



Head Office

LAYING the FOUNDATIONS of SUCCESS

Senior financial roles with a new national organisation.

The NRA is a powerful and independent new body responsible for protecting the water environment in England and Wales. Established less than 12 months ago, we are still very much in the process of developing the structures

CHIEF AUDIT MANAGER
c. £32,800 + car Bristol

We are looking for a qualified Accountant who can bring extensive audit experience within a large organisation to this challenging role. In order to appreciate the commercial issues facing the NRA you'll require experience in either public or private sectors and, at this early stage in the development of our organisation, a positive and creative approach to problem-solving will be essential, as will familiarity with computer-based audits and well-developed skills in managing people. Ref: 1608/PJ/FT.

FINANCE MANAGER-BUSINESS SERVICES
c. £32,800 + car Bristol

We'll be looking to you to protect the authority's interests in commercial transactions, as well as to act as the senior financial adviser on a wide range of important projects. Issues in which you could be involved include: the development and management of existing charging schemes for the collection of income (currently totalling over £250m p.a.); the evaluation and implementation of existing pension fund arrangements; acquisition and disposal of property and the development of new computer systems.

Salaries are supported by an attractive benefits package including discounted medical insurance, an index-linked contributory pension, generous holiday entitlement and a contributory lease car. Assistance with relocation may be available where appropriate.

Please send a full cv including current salary details to Patrick Johnson, quoting the appropriate reference, to PA Consulting Group, 60a Knightsbridge, London SW1X 7LE. Telephone: 071-235 6060.

NRA is an Equal Opportunities employer.

Financial Controller

c. £40,000

In a highly successful Construction, Civil Engineering and Mining group, with turnover approaching £300m.

• **RESPONSIBILITY** is to the Finance Director for the provision of timely and relevant financial and management information, and the improvement of control systems.

• **THE NEED**, resulting from a new divisional structure, is for a Chartered Accountant aged early thirties with proven controller skills, seeking a stimulating and demanding environment.

Please reply in confidence, enclosing Curriculum Vitae and quoting Ref 7330 to:-

TK
SELECTION

13-14 South Parade, Leeds LS1 5QS. Telephone: 0532 426767.
Fax: 0532 426888

A DIVISION OF TYZACK & PARTNERS

COMPANY ACCOUNTANT

From £20,000 + car + bonus
Biggin Hill, Kent

A rapidly expanding (zero to £5.5m turnover in 5 years) joint venture between two dynamic specialist food groups needs a young but commercially experienced Management Accountant. You will be responsible for accountancy, treasury and computer systems (reporting to the Group Finance Director) as well as taking on a broader hands-on commercial role, providing full margin analysis/cost control support to the Sales Director.

If you are 25-35, computer literate, with good management skills and wish to play a major role in our company, please send full CV to:-

Simon Blake,
Leathams Larder Plc,
1 Bethwin Road,
London SE5 0YJ.

FINANCIAL DIRECTORS

To secure the best appointments at senior level needs more than good advice, accurate career objectives and succinct presentation. InterExec not only provides career advice to successful executives but also retains the unique facility of our subsidiary Company InterMix to bridge the critical gap between consulting and the right job. InterMix maintains a unique data base which comprises 6,000 unadvertised vacancies per annum, providing the only confidential placement service.

If you are considering a move or need a new challenge then telephone (071-930 5041) for an exploratory meeting without obligation.

INTEREXEC

SENIOR FINANCIAL MANAGERS

INTERNATIONAL ACCOUNTANT
This challenging position is newly created for an accountant to fulfil a wide-ranging role with a highly successful private group of manufacturing companies.

The range of assignments includes acquisitions, consolidations, regular operational reviews and appraisals and treasury management.

Candidates, probably qualified, must have had some experience of these areas and be fluent with computers. A knowledge of at least one European language will be an advantage.

The job requires a high degree of self-discipline and diplomacy, and although based in Central London entails substantial travel to Europe.

The rewards, both personal and financial, are excellent. Applicants should apply specifically for this position by sending details to: F.M. Smith, 11th Floor, The Swiss Centre, London W1V 3HG. Telephone: 071-734 9131.

Professional Interim Executives who are a credit to you

Our extensive register of exceptionally able, experienced and successful executives provides the right individual for short or long-term assignments, one-off projects or unexpected crises. Telephone Derek Mortimer on 081-335 3135.

TRIPLE A

Triple A, 18 Lawrence Avenue, New Malden, Surrey KT3 5LY.

DIVISIONAL FINANCIAL CONTROLLER

North West

to £45,000, car, substantial benefits

Leading financial services organisation with impressive growth plans through innovative marketing and a positive commitment to customer service seeks outstanding finance professional. Key role in training, motivating and developing finance function to support dynamic executive team in the ongoing profitable development of the business

The Role

■ Central role in commercial and strategic decision making. Total responsibility for finance function.

■ Maintain and improve financial control to exacting group standards.

■ Strong link with M.I.S. department in rapid development of sophisticated computer-based systems.

The Qualifications

■ Qualified accountant, aged 35 to 45. Successful track record of senior level financial management.

■ Preferably experienced in financial services sector and familiar with integrated computer systems.

■ Communicative self-starter with the ability to manage change. Mature and diplomatic.

Please apply in writing, enclosing full c.v. Ref: M455.

ASB

ASB RECRUITMENT LTD

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Manchester M2 1EA
Tel: 061-834 0618
Fax: 061-832 9123

Also in Birmingham, Leeds and Liverpool

A Division of ASB Barnett Kinsgton Plc.

CHARTERED ACCOUNTANT/BANKER

40, EEC National, located in Italy; extensive financial/banking/investment experience in UK, US, France and Italy; thorough knowledge of Italian regulations. Bi-lingual English and Italian, reasonable French, seeks general/financial executive position in /relating to, Italy.

Please reply to Box A272, Financial Times,
One Southwark Bridge, London, SE1 9HL

